

NEWS SUMMARY

NERAL
Bomb couple missed in pub
A young "courting couple" was missed in a crowded pub as they planned a 10th time as they killed five people, including two teenage Army soldiers, the Old Bailey was told by Michael Havers, QC, speaking on the day of the trial of three men and a teenage London woman accused of bombing two pubs and another at which in seven people were killed and 84 seriously injured.

BUSINESS
£ falls 1½ cents to new 'low'
STERLING fell 1½ cents to a new low closing rate of \$2.0910. But during the day, it dropped at one time to \$2.0880, its lowest level against the dollar. The main factors were steel industry strike fears and the strength of the DOLLAR itself, which gained further as a 1.3 per cent rise in U.S. industrial output during August.

Vital talks to-day as blastfurnacemen give strike notice

BY JOHN WYLES.
Blastfurnacemen's union leaders yesterday gave formal notice of a national strike starting this Sunday as production at key British Steel Corporation plants was halted or seriously disrupted by action designed to make the official strike call a mere formality.

The main hopes of averting a stoppage, which could make 190,000 other steelworkers idle and create serious production problems for a wide range of British industry, now rest on renewed talks to-day between the BSC and the National Union of Blastfurnacemen at the Advisory Conciliation and Arbitration Service.

NUB's official strike notice was clearly encouraged by stoppages at the key BSC plants at Scunthorpe and South Teesside and by the threat of a stoppage by blastfurnacemen at the Port Talbot steel complex.

These moves were sparked by the union's invitation to its 13,000 members to show support for its stand in the dispute over payments for operating a new blast furnace at the Llanwern plant in South Wales.

Unless an early settlement is made, lay-offs at plants already hit by strike action will start within a few days and more will follow as BSC continues to wind down production at units which are dependent on steel from blastfurnacemen.

With some car manufacturers already looking abroad for supplies to maintain production, the BSC announced yesterday that it was importing a "significant volume" of hot rolled coil from France and Holland. This is intended principally for the canning industry which is totally dependent on BSC plate.

NUB's strike call was published after Mr. Len Murray, TUC general secretary, had spelled out anxieties about the possible effects of a prolonged steel stoppage to Mr. Hector Smith, the union's general secretary.

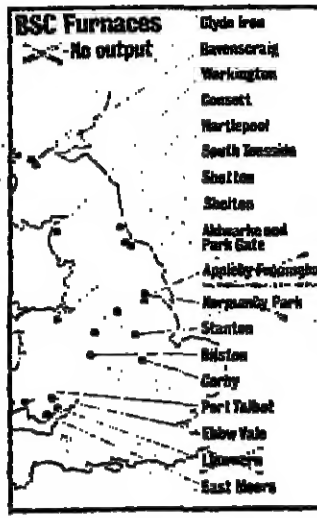
After assuring Mr. Murray during a 20-minute meeting that the NUB wanted an acceptable settlement as quickly as possible, Mr. Smith went on to a preliminary meeting with BSC officials at ACAS headquarters in London. BSC again detailed its complicated pay offer to Llanwern blastfurnacemen, which included a 10 per cent increase of up to £17 a week on an offer.

The NUB is demanding a deal which would allow work on the new blastfurnace to yield 2100 a week top rate with a full production bonus and is questioning the arithmetic basis of BSC's offer of £100.15, including maximum bonus.

Both sides see major issues of principle in the dispute, with the BSC determined to resist pace-setting pay demands which would add to the cost of technological change while the NUB insists that its members must be compensated for the introduction of new equipment and new working practices.

BSC thinks it significant that the blastfurnacemen, who have made the running this week in support of the 600 Llanwern men who stopped work on Sunday over the commissioning of the new furnace, are all located at plants where a Llanwern deal could be used as the basis for consequential pay demands.

Thus iron and steel production has been cut by 75 per cent at BSC's South Teesside complex.



Lawyers resolving Rank 'problem'

By David Bell and Stewart Fleming

THE RANK ORGANISATION broke its silence yesterday following persistent reports of a serious division on the Board.

Sir John Davis, the chairman, issued a statement saying that the company "will have no comment to make to the Press until the lawyers have resolved the problem."

A company official declined to elaborate, but it is believed that this refers to a reported difference between Sir John and Mr. Graham Dowson, the company's chief executive.

Further details emerged yesterday about the Rank Foundation, which controls 53 per cent of the voting shares in the Rank Organisation, through several intermediate companies. According to its memorandum and articles of association it has a number of charitable aims, but it lists as its first objective the need to take all such steps as the foundation may from time to time consider necessary or desirable to promote the interests of the Rank Organisation.

The foundation is a company limited by guarantee but with no share capital and its 53 per cent of the Rank voting shares represents only 10 per cent of the Organisation's total issued share capital. Rank has issued some 140m. non-voting shares, and it has been criticised in the past for not issuing more than its present total of about 28m. voting shares.

The Rank Foundation had its origins in Film Development and Research, which was set up in 1953 by the late Lord Rank to promote the development of the British film industry. In February 1970, two years before he died, its name was changed to the Rank Foundation and the memorandum and articles were changed with the introduction of the aim of promoting the objectives of the Rank Organisation.

Apart from this aim the foundation also seeks to promote scientific research, educational development, the development of the British film industry and other charitable causes. Its income is covenanted to two Rank charities — the J. Arthur Rank Group Charity and the 1961 Rank Group Charity.

Among the directors of the foundation is Sir John Davis. It also appeared last night that institutional shareholders, whose ability to influence the situation is affected by their lack of voting power, are relying on Rank's non-executive directors to resolve the present problems.

Bank holdings by insurance under study

BY STEWART FLEMING

THE DEPARTMENT of Trade has written to insurance companies with significant shareholdings in banking organisations seeking information about the relationship between the company and the bank.

The Department is understood to have expressed concern about the extent to which insurance companies could be held to have a "moral liability" to support banking associates.

It is feared in insurance circles that the letter could be a prelude to Department of Trade proposals under its regulatory powers either to restrict insurance company investment in banking groups to below the 10 per cent level, or alternatively to restrict the extent to which such shareholdings can be allowed to count in assessing an insurance company's solvency.

Obligation
A number of major insurance companies have substantial investments in banking groups. The Prudential Assurance, for example, has a 27 per cent stake in United Dominions Trust and a 17 per cent stake in merchant bankers Keyser Ullmann, which recently announced losses of £81m. for its financial year to March 1975. It also holds 20 per cent of another merchant banking company, Dainoff Day.

In April of this year Norwich Union embarked on a major expansion of its banking operations with the purchase for about £12m. of Anglo-Portuguese Bank, a fully-authorised bank previously owned by trusts of Sir Isaac Wolfson's family. Another important insurance company investment in banking was unwound earlier this month when Commercial Union sold out of its 22 per cent stake in—and Barclays Bank acquired—Mercantile Credit.

A number of other insurance companies also have significant investments in banking companies, and it is understood that the Department of Trade is studying the implications of the activities of the two departments should be properly coordinated. One question being raised is the extent to which insurance companies are to be in some way restricted in their ownership of banking companies, which should be able to enter and compete in the insurance industry without restriction.

Monitoring
There has already been an indication of the Department of Trade's concern about the implications of the secondary banking crisis for insurance companies. In June, regulations were published restricting the assets to which a life assurance policy can be linked. This regulation restricted the banks with which cash assets could be deposited.

In the meantime, the Bank of England has itself been preparing stricter regulations for its monitoring of the banking community.

There is some concern in the insurance industry however that the activities of the two departments should be properly coordinated. One question being raised is the extent to which insurance companies are to be in some way restricted in their ownership of banking companies, which should be able to enter and compete in the insurance industry without restriction.

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Industrial output falling at sharpest rate since war

BY WILLIAM KEEGAN, ECONOMICS CORRESPONDENT

INDUSTRIAL production in the U.K. has been falling at a rate unprecedented since the Second World War.

The latest figures from the Central Statistical Office published yesterday show that, at exactly 100, the production index in July was lower than the average figure for 1970, the base year for the index.

Moreover, previous estimates of industrial output in May and June have been revised downwards by 1 per cent, and 1 per cent, respectively.

It is now clear production has fallen 31 per cent, between the three months February-April and May-July, with the output of manufacturing industry alone (the broader index includes construction, mining and the public utilities) down by almost 4 per cent.

In July alone the output of all industries taken together is estimated to have been running 24 per cent below the level of the same month last year.

Although much of the decline in production is directly attributable to an industrial destocking process which some observers believe is nearly complete, production as a whole is expected to go on falling for some months.

A feature of the index is that in spite of the much sharper deterioration in industrial investment suggested by the intentions forecasts, the decline in the output of "investment goods industries" in the latest three months was only 2.3 per cent.

Behind a small recovery in the official index for engineering production in July—up from 101 to 102—lay a recovery in car production but a fall in the output of basic engineering, reflecting the thinning of order books which has been evident for some time.

While spelling out the extent of the U.K.'s deepening recession, the production trend also has unpleasant implications for some months to come at least.

If there are any crumbs of comfort to be gathered in this rapidly deteriorating situation, they are:

1—Some of the "leading indicators" used in Whitehall to spot future trends are pointing to a recovery some time in 1976.

2—The CBI's latest monthly trends inquiry, which is the employers' organisation's own words, "that the rate of deterioration of manufacturing activity is at least slowing."

The CBI figures (for August) show that the balance of companies forecasting a reduction in the volume of output over the next four months is lower than figures reported in the spring and early summer. "This is true especially of the consumer goods industries."

INDUSTRIAL PRODUCTION	
Production 1970=100	Index
1973 1st	110.1
2nd	109.8
3rd	111.1
4th	109.5
1974 1st	104.0
2nd	107.9
3rd	106.4
4th	105.3
1975 1st	104.4
2nd	100.1
3rd	99.5
4th	99.5
5th	99.6
6th	100.0

£30m. injection for Grindlays after Brandts loan provisions

BY MICHAEL BLANDEN.

NEW CAPITAL of more than £30m. is to be injected into Grindlays Bank following further heavy provisions against the property loans of its Brands subsidiary.

Grindlays has now set aside a total of £19m. against its property portfolio to provisions against other lending. The extra provisions of nearly £12m. announced yesterday, together with other general provisions, have left Grindlays with a pre-tax loss of £10.35m. in the first half of the current year.

This compares with a loss of £5.4m. in the whole of the previous year. After tax Grindlays' loss rises to £15.79m. for the six months.

The new capital will be mainly in the form of medium-term loans, and contrary to earlier expectations, there will be no rights issue of ordinary shares. The arrangements were stated to have the approval of the Bank of England.

Details of the new funding, and of the role to be played by the major shareholders First National City Bank and Lloyds Bank, have not been completed. Citibank, as already announced, is to bring its stake in Grindlays Bank up from 40 to 49 per cent by subscribing for 2,366,471 new shares. This proposal now has official approval, and could provide some £5m. to £6m.

It is now intended that subordinated medium term loans amounting to about £27m. will be made available to Grindlays partly in sterling, and partly in dollars. Lloyds Bank, which holds a 41.6 per cent stake in Grindlays Holdings (which in turn owns the rest of Grindlays Bank) is organising the arrangements for this loan.

The half-year results are dominated by the problems in Brands, which has produced a pre-tax loss of £13.7m. and a net loss of £15.3m. The merchant bank has set aside further provisions of nearly £12m. against its property advances, following the £8.3m. provisions made in the previous year, and has allowed for a further £700,000 drop in the value of its investments.

These provisions are rather worse than the £10m. extra which had been expected, and Lord Aldington, the group chairman, explained that they had been made because of "considerable further deterioration in that part of the property market with which most of these loans are concerned."

On top of these, Grindlays has also set aside a further addition of £6.5m. to its general provision, "having particularly in mind the advances within Brands," following the £8.9m. provided in the previous year.

The chairman reports that the group's overseas operations have exceeded expectations, with a particularly good performance in the Gulf and improved profits in the Far East. In spite of continuing losses in London operations apart from Brands, the Grindlays Bank group produced a pre-tax profit of just under £10m. in the half-year excluding Brands and before the additional provisions, reduced to just under £3.5m. after tax.

Lord Aldington reports that the trend of London business, apart from Brands, is improving, and that steps are being taken to restore profitability in the U.K. include the containment of higher staff and associated costs, ending unprofitable services, and an improvement in the return on marginal services.

The gilt-edged portfolio has been cut by £7m. Grindlays' lending, arranged in London to the corporate sector, and to Government entities abroad is being reorganised into a new unit. "The benefit of these steps," the chairman said, "combined with the new management arrangements in Brands, should be reflected in the accounts for the last half of 1975 and, more importantly, in 1976."

The increase in equity and resources, he commented, "will substantially strengthen the total resources of the group. It is our intention that the reduction in reserves brought about during the last year will be made good from future profits, the U.K. element of which will be free of tax up to a total of £24m."

The shares of Grindlays Holdings ended unchanged yesterday at 47p.

Police study artan's bombs
British CID chiefs drew up plans to deal with explosives like last night's blast on Glasgow railway line, the end in a week claimed by nationalist group known as the "Tan Army."

Tricycles pledge
Alfred Morris, Minister for Disabled, said he would take possible steps over allegations if some of the Department's approved tricycles were stolen. Yesterday, he met officials of the AA, whose magazine made the allegations.

Punish strikers' says Liberal
The Liberal Party's spokesman said that the Government should punish strikers who broke the law. He said that the Government should not be seen to be lenient towards those who break the law.

IS rockets for Israel?
Israel is likely to receive Persian ground-to-ground missiles from the new Islamic Republic of Iran, according to a report in the New York Times. The report says that the Islamic Republic has offered to supply Israel with a large number of these missiles.

Wilson starts hachareh visit
Mr. Harold Wilson began talks with President Bucharest with President Bucharest, a Romanian official of a ten-year economic cooperation agreement, to be signed tomorrow, would pave the way for a 40 per cent increase in bilateral trade, reaching about £400m. a year in the next few years.

Isbn deadlock
Negotiations for Portugal's sixth provisional Government fell through as the Popular Democrats—the second largest party after the Socialists—refused to accept a proposal that they should have the same number of portfolios as the Communist Party.

N absentee
South Africa, which was suspended from last year's UN General Assembly, failed to turn up for today's opening of the session. Page 4.

riefly...
Sweden will no longer enter the provision song contest because, Swedish radio said, it had become "more and more stream-lined and commercialised."

Shree Singh Chahal, who is leading the Sikh campaign against crash helmets on religious grounds, was sentenced 30 days' prison at Baling after refusing to pay a £50 fine.

G. Woodhouse, creator of the mortal butler Jeeves, has left his estate in England and Wales valued at £31,734. He died in February, aged 93.

Japan's \$7.5bn. reflation
JAPAN's new reflation package will involve direct spending of \$5.5bn. plus \$1.7bn. financing measures for smaller businesses, surpassing in scale the past three reflation rounds. Prime Minister Takeo Miki said (Page 5 and Editorial Comment) that the package would be presented to the Diet for approval.

HIGH COURT moves against the AUEW
The AUEW are expected within days over an executive decision to postpone balloting for a key executive seat for six months. Page 11.

J. and A. Scrimgeour chairman expresses concern over cost burdens the Stock Exchange
£10m.-plus computer programme could involve for member-firms. He also calls for higher commission rates.

STANDARD TELEPHONES & Cables is to cut its labour force by 11 per cent, with more redundancies to come next year, the company announced. Page 8.

COMPANIES
UNILEVER is making an agreed cash bid for floor coverings group Nairn Williamson, valuing it at £8.2m. Terms will be 120p a share. The offer beats the 85p a share bid by Low and Bonar. Back Page.

BICC first-half pre-tax profit fell 29 per cent to £17.2m. (£24.3m.) after finance charges rose with sales down 4.8 per cent to £376m. Page 34 and Lex.

CHIEF PRICE CHANGES YESTERDAY
Prices in pence unless otherwise indicated

RISES	
Assoc. Cement	183 + 6
Bank of Scotland	71 + 7
Bank (E.)	45 + 5
Atobell	138 + 9
ATS	297 + 5
G. Holdings	355 + 8
isons	385 + 9
allenkamp (A.)	112 + 9
tenitive Distillers	125 + 7
ranada "A"	20 + 6
KM	219 + 6
onlys	50 + 4
overghm Op. Res. Vig	33 + 3
owden (A.)	137 + 7
adbroke	122 + 11
sw Land	584 + 3
edland with	54 + 3
ichon Cotts-Trans	36 + 6

FALLS

Reckitt and Colman	330 + 8
Stone-Platt	76 + 5
Tate and Lyle	233 + 8
Thorn Elect.	204 + 7
Taylor Woodrow	288 + 5
Unilever	384 + 10
United Real Prop.	210 + 10
Waddington (G.)	107 + 12
Walker (C. and W.)	94 + 7
Weyburn Eng.	338 + 10
Shell Transport	340 + 4
Bishopsgate Plat.	98 + 6
De Beers Deft.	294 + 7
Deedkrupp	335 + 15

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Richard Ellis



Erté: Lady with rose, 1944

trum Gallery

Erté by ANTHONY CURTIS

where his father was Director of Naval Engineering. "Yet, despite this solid military background," he writes, "I have always hated everything connected with war and violence." By the time he left Imperial Russia, for Paris in 1912, he was fully steeped in the worlds of theatre, ballet and opera. That naval father was a gifted amateur musician and a friend of Rimsky-Korsakov. Erté unfolded the story of his career with the same fantastic roops and twists, the same exactitude and attention to minutiae that we find in his designs. In Paris he found employment with the revolutionary dress-designer Paul Poiret, the man who first abolished the waist, and the sedate, lasted long enough for Erté to form his own distinctive manner. From this point on, he sailed through the years enjoying more or less a triumph after another. In 1920, he was named Designer of the Imperial Navy School.

In the theatre, the costume designer Max Weidman signed him up, at the Folies Bergère thus first tapping a talent that has embraced everything from operetta, musical, revue, cabaret, and has always left a dazzling stamp of its own.

Erté was in London last week to launch his book and there were people lucky enough to see him. Unfortunately, I arrived at the party too late for the privilege of shaking hands with a man who has designed costumes for Mata Hari, Mistinguett, and dozens more legends.

He is still hard at work. There are lithographs and serigraphs at the Erté Gallery, which date from the 1970s and they are stylistically of a piece with a small retrospective collection of drawings and jewellery shown there. They cover more than half a century of dedication to the ephemeral. The exhibition, which remains open until October 11.

Television

The half-open door

by CHRIS DUNKLEY

Sir Hermann Bondi, David Frost, and an unemployed man from Ellesmere Port (whose name I never quite caught) all appeared on television last week doing the same thing: discussing the state of the nation. They appeared in three programmes which could hardly have contrasted more starkly if someone had set out deliberately to caricature the various types of current affairs discussion on television: Sir Hermann in the last of the *Jay Interview* series on London Weekend; Frost in the first of a new series called *We British* on BBC2; and the unemployed man in the last part of a week-long "rolling access" experiment on BBC2 called *Open Door Forum*.

Having frequently demanded more talk programmes of an intelligent sort on television and having been interested in the idea and the possibilities of "public access" programmes ever since hearing about certain Canadian experiments and *Catch 44* on WGBH Boston in 1971, it would be difficult for me to do anything but welcome the initiatives of John Birt and Peter Jay at LWT, and of Paul Bonner and his team at the BBC.

I do welcome them. But telling the truth as I see and feel it (which I take to be the primary function of the critic) I also have to admit that these programmes are the most successful was also the most conventional. *We British*—which consisted of the ever more mid-Atlantic Frost eliciting a very small number of opinions from a large studio audience and a large number of opinions from his three VIP guests. It is a format which will be only too familiar to anyone who has watched television for more than about half an hour at any time during the last 20 years. I understand the producers of *Open Door* and *The Jay Interview* correctly. It was at least partly as a reaction against the conventional talk programme of this sort that their series were started.

Certainly *The Jay Interview* series seemed to be a studied attempt by Birt and Jay to practise what they have been preaching recently which is that current affairs television must break away from the compartmentalisation of subjects (as they see it) and help viewers towards a broader and more coherent understanding of issues. During the last six weeks Jay has spent 50 minutes on screen with each of five "distinguished thinkers"—Professor Bernard Williams, Sir Hermann Bondi, Professor Ralf Dahrendorf, Professor James Meade, and Sir Isidore Berlin—discussing the future of life in Britain. In those final programmes on Sunday Bondi, Dahrendorf and Williams endeavoured to sum up the problems we face and our hopes of overcoming them. The conclusion from Professor Dahrendorf, who happened to speak last, was that we do have the potential to overcome our problems, but that success depends upon a careful reassessment of our popular assumptions and our major institutions. That much I took in. A great deal of the rest went just as well have been spoken in code for all it meant to me, and I take leave to doubt whether this is simply an indication of my unusual stupidity. On the contrary, I am sure that the unusual viewers could express the most complicated ideas in simple language.

(Nor was it just the problem of needing to cover some areas twice to reach a proper comprehension; occasionally sheer misadventure seemed to be crying out for a more radical solution. At the level he was intent upon maintaining, for one, felt a need to be working with the written word in order to be able to re-read and check phrases at frequent intervals. A throw back to the print culture in which I was nurtured, no doubt, but nobody can alter his origins.)

Open Door Forum on the other hand seemed to be crying out for a Peter Jay to lead the participants onto a level of discussion beyond that of "Yah boo sucks to you," although the use of such a chairman would be a denial of everything that *Open Door* is supposed to stand for. When

"public access television" was still only an embryo in North America, Frank Gilliland described it as: "The nearest thing yet to genuine citizens' television—live and sincerely opinionated, virtually unrestricted as to topic, fundamentally untouched by professional hand, unfiltered by management, editor, reporter, or imposed chairman, unfettered by any rigid format, at times raw, clumsy and embarrassing, but strikingly authentic form of electronic democratic communication."

The trouble with *Open Door Forum* was that the spirit of that original idea was completely forgotten, and the result was the worst of all worlds: programmes which lacked not only the discipline, the polish and the coherence of the professional product but also the spontaneity, freedom and freshness that one might have expected from non-professionals.

The BBC's Community Programme Unit chose the five "unemployed" (the unemployed from Ellesmere Port, middle class ladies from the National Council of Women in Nottingham, blacks in Keatish Town, members of the Naval and Military Club, and Yorkshire miners and their wives); the BBC chose the conventional discussion format and gave a broad outline of the subject; the BBC showed the preceding programmes to each successive group to give a starting point—hence "rolling access"; the BBC supplied the money and the equipment (the little that was used); and with glacially slow apparently unconscious irony the BBC even provided the coin which was spun on the sixth night to decide on an amateur chairman for the final programme in which representatives from all the previous programmes came together to "search for common ground."

Having found themselves inevitably given the structure of making a pale carbon copy of the professional broadcaster's conventional discussion programme, these laymen were deprived of the very things which make such programmes watchable: a professional chairman, access to film and cameras for illustrations, and a budget big enough to allow for the preparation of excess material prior to editing into a coherent final programme.

In the end what the viewer experienced (and television is, after all, meaningless without viewers) was five sets of foreseeable prejudices among which

sure enough—there turned out to be no common ground when the protagonists finally got together. The only unexpected thing was the enormous strength of class feeling and class hostility which emerged.

While *The Jay Interview* supplied far too rich a mixture for television, *Open Door Forum* supplied one that was much too weak, so there is no very great virtue implied in my claim that *We British* was the most successful of the three. Editor of the series is Donald Baverstock, the man who had so much to do with the original *70-minute* programme and *That Was The Week It* would be very interesting to know whether it was his idea to have Frost deliver to camera a monologue detailing the exact manner in which Britain might collapse into total chaos, complete with dates for each successive stage in the fall. After so many vague forecasts of anarchy and disaster it was fascinating and—however

paradoxical—refreshing to hear a specific suggestion of the precise form this might take. The following discussion with Jo Grimond, Lord Armstrong and Professor Hugh Trevor-Roper was neither the most profound nor the most exciting that television has ever screened. Nevertheless Grimond's waspish comments were as usual worth listening to, and the pre-echo effect of Trevor-Roper's conclusion—that defeat of our problems depends on re-assessment and overhaul of our major institutions—was quite uncanny for those who promptly switched to Dahrendorf on *The Jay Interview*.

There's a lot to be said for boring old professional programmes from boring old professional broadcasters. They can often communicate successfully to masses of people, and in a mass communications medium such as national broadcast television that is nothing to be ashamed of...

St. Augustine's Kilburn/Radio 3

Tye to Tippett

by GILLIAN WIDDICOMBE

Excellent programme notes for Monday's choral from St. Augustine's. The writer, Nicholas Kenyon, guided us through Tye's *Mass Western Wynde*, to liturgical settings by Britten and Tippett, without forcing the conclusion that any tight common thread or tradition binds them. The case can be made, but not using the works chosen for this programme.

Britten's settings were the cool, cheerful and ingenious little *Missa brevis* for boys' voices supported by organ; and from Tippett, splashy, virtuoso settings of the Magnificat and Nunc Dimittis, plus the amiable burlesque of the short sonata for four horns.

Tye's *Mass* was the evening's stronghold. In 16th century terms, the style is archaic in some of its contrapuntal features and especially in those disjointed harmonies, which pinch crucial cadences such as "domini" in the Benedictus, "peccata mundi" in the Agnus Dei; and a strange long sequence closing "et expecto resurrectionem." Ironically, it is these twists that seem more startling than the smoother Purcell's teacher.

Round House/Radio 3

Matrix

by DAVID MURRAY

The late evening instalment of Monday's *From* brought a slightly sleepy audience to the Round House/Radio 3. Alan Hacker's team of clarinets and friends. Since it is four years old, *Matrix* cannot be called an ad hoc group, but its repertoire—not surprisingly—has a distinctly ad hoc flavour. Built around specially commissioned pieces and arrangements. We had several of the latter on Monday. The only substantial one was of Janacek's *Ritendo*, or *Children's Rhymes*, a characteristically quirky and endearing set of eighteen gun-dance verses. Janacek himself produced three drafts of the work, but Mr. Hacker's new multi-clarinet translation falls between two stools: too fat to make the sharp black-and-white impression of Janacek's versions with piano and one other instrument, less colourful than the best-known version with chorus and a bizarre little chamber group. Jane Manning sang the rhymes with the right verve.

Miss Manning figured prominently in the other, longerish works. Simon Bainbridge's *People of the Dawn*, receiving its premiere, gave her increased visibility. The players were a little less persuasive in Mozart's *Adagio* K. 411 for clarinets and bassoon, where impatience with its classical serenity could be detected in a hurried semibreve. A pity, since the other piece seems so predestined for the *Matrix*.

New Victoria

Prodigal/Napoli

by CLEMENT CRISP

About Paul Clarke. It is 18 months since Barry Moreland's ragtime *Prodigal* burst upon us with his tap-tap-tapping feet and his indomitable charm, and I have seen Paul Clarke dance the role half a dozen times. Each time the vivacity and wholeheartedness of his characterisation have impressed me; each time it seems that Mr. Clarke has preserved intact his freshness of inspiration and dedication to the matter in hand.

And on Monday, as ever, his performance evoked complete admiration for his verve and unerring muscular alertness. But there is now something more to his presentation: experience in the role has pared away every excess, and his playing has that mastery of clarity and directness that one associates with the most assured artists in the theatre—Noh actors, or Fonteyn or Odette, or the single telling brushstroke of movement that we see with the great Music Hall entertainers like Hetty King. The economy of Mr. Clarke's wit in the army scenes that close the play is a masterpiece of understatement, as when he examines his empty pockets after being galled in the Dance Hall.

It is, in effect, a beautiful performance, and one of the most remarkable pieces of dancing to be seen in London to-day. Very much the same qualities are also to be appreciated in the playing

of Patricia Ruanne and Kenn Wells as the temptress and the Sardanapalus of the ballet. Festival Ballet has every reason to be proud of these artists.

In the preceding *Dances from Napoli* there was also a lot to commend in the dancing of Elisabetta Terabust and Patricia Bar, who are entrusted with the *un-Napoleitan pas de deux* from *Flower Festival in Genoa*. To conclude this they bring a great deal of bounding charm, and an air of sweet sincerity that is eminently training.

Elizabeth Hall

Shusha

by ANTONY THORNCROFT

For some time now Shusha has been teetering on the brink of playing everything from congas to saxophone and really she is at her best alone with the personality, a musical expertise stretching from French medieval love songs to Ella Fitzgerald, and an intriguing ethnic background: she is Persian. Yet her hard work touring the country has yet to achieve the real breakthrough.

Her London concert on Monday showed that she can pack fire and more confidence in her own music. She has a sizeable hall with sympathetic supporters but still fail to become the contemporary chanteuse the U.K. has lacked for so long.

Maltings

Sacred and Profane

by GILLIAN WIDDICOMBE

It received its first performance at Snape on Sunday's evening. It is a neat, charming 16-minute of eight medieval lyrics in group title *Sacred and Profane* for the five voices of the obbe Metemorphoses, the three suites for solo voice and piano, conducted by Pears.

But Britten has evidently enjoyed himself with the discipline of unaccompanied SSATB setting, for the eight madrigals of *Sacred and Profane* suggest a conclusion and brightening of the imagination. Each setting is roughly two minutes in duration, its atmosphere bold and clear; no note or breath too long. Britten returns to simple madrigalian devices with supreme confidence and dexterity. The first is a broad setting of "St. Godric's hymn," a simple C Major arch, reveries to Britten's habit of walking down the scale. (And in the second, a general harmonic language used in these settings is wider than in recent works for voice and piano in the fifth, the *Mass* and *Plano*.) The sixth is the *Flower Festival in Genoa*—good practice for most deliberate character song, with stammering lines, quavering rhythms, and an explosive glissando ending. Translated. The third song, "Lenten come," reminds me of the similar light, gay "Spring Carol" in *Ceremony of Carols*—shut, give a damn!

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Miki outlines Japanese \$6.7bn. reflation package

PETER DUMINY

TOKYO, Sept. 16.

UNT circumstances call for significant in committing the Government to cheap money and large-scale deficit financing. This would be seen in a \$10bn. or more increase in national bond issues rather than any above-average increase in supplementary expenditure.

This could nevertheless be distinctly reflationary. Over past years an average of 13.5 per cent. of general account budgets (including supplementary budgets) have been financed by increases in the National Debt. This year the Ministry of Finance expects national bond issues to exceed \$16.7bn. (\$8.7bn. already authorised), equivalent to 25 per cent. of the current spending of \$71bn. voted by Parliament earlier this year.

A year's supplementary budget added \$7bn. to original appropriations, an unusually large addition attributable to public sector wage increases of around 30 per cent. This year will be added to the fiscal deficit when the annual supplementary budget sees the smaller increase for the next six months.

ent indications are that new policy will be mainly

relative importance as a source of funds.

The impact of this deficit spending would be reinforced by increases in the fiscal investment and loan programme, originally set at \$31bn. This is not normally increased during the year, but the Ministry of Finance has pointed out that for 1975-76 the Government has been empowered to increase spending by up to 50 per cent. without going back to Parliament.

To date there has been no need to draw on this authority, since the strategy of the February, March and June reflation packages was to find forward expenditure from the second half of the first half of the fiscal year. Now, however, most of the \$5bn. mentioned by Mr. Miki may need to be earmarked, not only for reflationary purposes but to continue work on projects which have already been initiated.

The need for reflation moves meanwhile appears slightly less pressing against a revised figure for industrial production in July, which shows output 26 per cent. higher than June's at a seasonally adjusted annual rate.

Editorial comment, Page 14

Little hope for Shore in Japan

PETER DUMINY

TOKYO, Sept. 16.

BRITISH Secretary of State, Mr. Peter Shore, has dined in Tokyo not expecting any commitment from the Japanese Government on motor-ports to Britain, and manufacturers are adamant that there is no question of voluntary "at industry level".

appears to rule out any late solution of the problem. Japan's new car market, despite of speculative Press is to the contrary in the two or three weeks. How there is still a possibility something may come out of Shore's visit, which will be a three-hour meeting with Mr. Toshio Kamoto, his opposite number at the head of the Ministry of International Trade and Industry (MITI), and a visit to the Nissan plant at Oppama on Friday.

The background is partly that British official sources do not claim to know what, if anything, has been decided by MITI in anticipation of the complaints to be lodged by Mr. Shore. At the same time it can be accepted as definite that the industry will not cut back export sales unless there is an agreement at Government level which leaves it no choice.

In similar cases in the past, the full facts have been slow to emerge. In the first place the Government-to-Government agreements have remained secret, no doubt because they run counter to the GATT. Second, the affected industry has usually preferred to hush up the arrangements, rather than run the risk of seeing demands for export restraint spreading to other markets.

The British market situation is particularly unsuited to voluntary restrictions in view of the fact that Toyota is still far behind Nissan in market penetration and would not be likely to relax its export drive for this reason alone. Toyota landed 19,854 vehicles in Britain in January-August, against 51,681 by Nissan, together comprising the bulk of industry exports of more than \$7,000.

Rhodesian nationalists killed

By Bridget Bloom

FACTIONAL fighting between members of the armed wing of Zanu, one of Rhodesia's two main nationalist parties, has resulted in the deaths of 11 people, according to a statement from the Zambian President's office in Lusaka.

The statement said Zambian soldiers intervened last Thursday to prevent a faction fight at a Zanu guerrilla camp at an unpopulated place in Zambia but were themselves attacked. When a Zambian Lieutenant was killed the Zambian forces opened fire, killing 11 Zanu members and wounding another 13.

The incident, one of several over the past year, although apparently the only one involving Zambian troops, underlines yet again the problems facing the leaders of Zambia and other African States who have been attempting to unite the Rhodesian nationalist movements.

The Presidents of Zambia, Botswana, Tanzania and Mozambique, following their week-end meeting in Lusaka, have urged unity upon Rhodesia's African parties, but the post-summit communiqué gave no indication as to what action might be taken.

Amin demands list of claims

KAMPALA, Sept. 16.

PRESIDENT IDI AMIN today asked British officials for a full list of claims for compensation for British Asians expelled from Uganda and British property taken over here in recent years.

The President made his request for Foreign Office Assistant Under-Secretary Donald Hawley and four other British officials who met him at his "Command Post" here today.

They were due to begin talks with the Uganda Government on the compensation issue this afternoon.

THE ERITREA REVOLT

The Ethiopians in trouble

BY A CORRESPONDENT

THE ETHIOPIAN military Government put on an ebullient display of confidence in the week-end as it celebrated the first anniversary of the deposition of Emperor Haile Selassie. But it has effectively given up trying to disguise the fact that the situation in the northern provinces of Eritrea is becoming increasingly serious. There are indications that the conflict with the secessionist guerrillas is coming to a head and could jeopardise the future of the revolution.

During the past few months the Government has been engaged in what it calls a "neutralisation" campaign to starve out the Eritrean Liberation Front (ELF) guerrillas by brutal attacks on the villages believed to be supporting them. These attacks are thought to have caused hundreds, if not thousands, of deaths. Yet a few weeks ago the Government had to announce that despite its efforts the situation was steadily deteriorating and that law and order had broken down.

The announcement followed the formation of a top-level inter-ministerial committee to try to find a solution to the problem. It appeared to lend substance to persistent reports from Eritrea that there is growing disenchantment with Government policy among the 15,000-20,000 troops entrusted with the task of carrying out a solution to the problem. There are said to have been more and more desertions from the Second Division, based in Asmara, capital of Eritrea.

The Second Division is known to have told the ruling military council, or derg, that it disapproves of its conduct of the war and that it wants immediate steps to bring the conflict to an end, regardless of the concessions involved. There have been reports from diplomatic sources that between 3,000 and 5,000 government troops have either been killed or injured since the fighting began in earnest in January this year.

The losses of the Eritrean

Liberation Front (which is thought to number about 3,000 regulars) are not known, but it is estimated in some quarters that about 20,000 people have been either killed or wounded in the "neutralisation" campaign. Officials of international agencies operating in Eritrea have given support to these reports and spoken of government atrocities against the civilian population. Earlier this year the Government stopped the flow of emergency famine relief supplies for fear that the food was finding its way to the ELF. Later it gave in to international pressure to resume the supplies, but the relief workers have to be accompanied by troops.

The secessionists had originally planned to declare independence about two months ago, but held off after failing to capture the town of Keren—a key road and rail junction lying 57 miles north-west of Asmara towards the Sudan border. It is known that Keren (a secessionist stronghold) had been chosen as the capital of the new state. But the Ethiopian Army reinforced its garrison there to a strength of nearly 2,000 troops and withstood several concerted attacks.

In the following weeks there was a series of meetings between the two branches of the ELF, and in August they issued a joint statement in Beirut agreeing on the need for a "united democratic front in Eritrea with one political leadership and one liberation army." But at subsequent talks held in Rome to finalise the agreement traditional differences appear to have reasserted themselves. That probably explains why the ELF did not declare UDI at the week-end.

However, it did use the occasion to demonstrate that it can still operate freely outside the towns in Eritrea by launching a massive attack on the U.S. communications base at Kagnaw, on the outskirts of Asmara. Several people are believed to have died, six Ethiopians and two Americans were kidnapped. The ELF now holds four Americans (two others were captured in July) and on Monday it demanded that the U.S. should stop supplying arms to Ethiopia and dismantle the Kagnaw base. cannot have both.

Arab states

The Government recently accused certain unnamed Arab countries of trying to claim Eritrea as their own. Arab states including Syria, Iraq, and Libya are known to have stepped up the supply of new Russian and Czech weapons to the ELF. Those familiar with the Eritrean situation claim that the guerrillas are now equipped with the latest double contact plastic mines, ground to air missiles and Soviet rockets and mortars.

The Government went out of its way to deny recent reports that four Air Force jet fighters had been shot down by the guerrillas, who were presumably using their newly acquired SAM-7 missiles. At the anniversary celebrations the head of state, General Teferi Bante, condemned "some handis in the Eritrean administrative region who are intoxicated with Arab petrodollars." Eritrea would not be "sold to some Arab countries," he said. But the mainprings of the secessionist movement is the dislike of the role of Addis Ababa rather than affiliation with Arab states.

The Government appears to have been afraid that the guerrillas were building up to stop supplying arms to Ethiopia and dismantle the Kagnaw base.

Embarrassment

The Government's announcement about the base may be a move both to save embarrassment and to conciliate the Moslem elements in Eritrea, who closely identify the U.S. with Israel. This shift, if it has occurred, may be the result of a power struggle within the derg which is thought to have resulted in a reduction in the number of its members favouring a tough policy in Eritrea. It is suggested that recently the moderate faction, led by Major Mengistu Haile-Marriam, lost by only two votes in a decision on Eritrea to the more extreme faction led by Colonel Atanfu Abate. The moderates may have gained more influence since.

With a war effort conservatively estimated to be costing close to \$115,000 a day, and ever diminishing chances of the Government achieving a military victory, Ethiopia's military leaders are now faced with the painful choice of what is more important — the preservation of the ELF now holds four Americans (two others were captured in July) and on Monday it demanded that the U.S. should stop supplying arms to Ethiopia and dismantle the Kagnaw base.

Palestinians release hostages

RICHARD JOHNS

Palestinian extremists released the Egyptian nationals whom they had seized held hostage in Madrid on Friday, claiming that they had achieved their objective by forcing Arab and internal opinion to the dangers of the Egyptian accord with Israel.

spokesman for the group in Algiers, said his group never expected that main condition for sparing the life of Mr. Mahmoud Abdel, Egyptian Ambassador in Algiers, and his colleagues would be that they should withdraw from the Geneva conference concerned with implementation of the Sinai disengagement agreement concluded earlier month.

had flown to Algiers the Algerian and Iraqi leaders to Spain after their captives sign a statement condemning the Israeli negotiations — were resumed yesterday.

After arriving on President Boumedienne's personal Buisson 18 executive jet, the spokesman, identifying himself as Abu Alqas, paid tribute to Algeria, saying that it had been chosen as "the terminus of our operation before we launched it. Our choice was motivated by the revolutionary and dignified attitude of the Algerian Government towards the Palestinian and Arab cause."

So far, the Algerian regime has refrained from outright criticism of the Sinai accord and has only allowed veiled attacks by the local stations of the Voice of Palestine. However, four Arab students — who declined to say where their violent protest had been planned, although the suspicion must be that it was Libya — were politely welcomed by officials and also the Algerian representative of the mainstream Palestine Liberation Organisation, which has condemned their action.

Already signs of ambivalence Syrian leadership.



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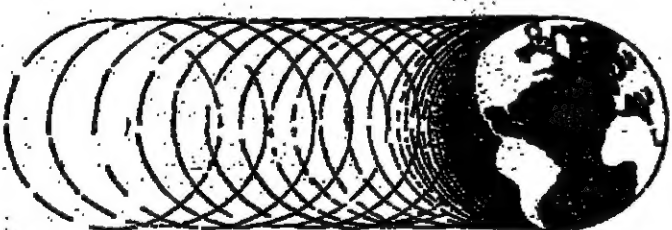
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Dutch to reflate with big budget deficit

THE HAGUE, Sept. 16

ment is taking as a guideline a limitation of the structural rise in the public sector burdens to around 1 per cent a year, enabling a modest rise in employees' real disposable income," it was stated.

The central plan bureau in The Hague, the Government's official "forecasting office" on which it bases much of its economic policies, expressed considerable gloom about a quick recovery of the Dutch economy in its macro-economic reconaissance published to-day.

'Save Venice' competition

ROME, Sept. 16. THE ITALIAN Government opened an international competition to-day for projects aimed at checking tidal waters threatening to flood Venice. The Public Works Ministry said the tender was open to persons and groups.

The Venice project is a combination of its lagoon site and the sinking of the islands on which it stands. Recently, however, the National Research Centre said tests have shown signs that the sinking process may have slowed considerably.

To-day's announcement said the project should provide for a narrowing of the canals linking the lagoon and the Adriatic while ensuring they are wide and deep enough for ships to sail in.

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3	~20	~30	~50
4	~25	~35	~40
5	~30	~40	~30
6	~35	~45	~20
7	~40	~50	~10
8	~45	~55	~5
9	~50	~60	~2
10	~55	~65	~1



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HOME NEWS

cuts force

Oil rig chief rejects Ross's North Sea reassurance

CHRIS SAUR, SCOTTISH CORRESPONDENT

HEAD of an American oil rig company has rejected a senior Minister's reassurance about North Sea oil production.

William Ross, Secretary of State for Scotland, said there was no uncertainty that the Government's policy on taxation and State aid had been "laid out" in the detail of the Government's proposed 45 per cent Petroleum Revenue Tax, which would be levied on the world's largest offshore oil production.

On the proposed 51 per cent Government stake in oil resources through the British National Oil Corporation, Mr. Ross said: "By participation we mean partnership on terms which leave companies no better and no worse off financially."

The Government was encouraged by the fact that already six companies had accepted the principle of State participation.

The clear message from the Government's handling of its oil policies was that it and the oil companies "can plan confidently for the future."

Mr. A. J. Laborde, chair of Ocean Drilling and Exploration Company (ODECO), said that oil companies were not "pulling back" as awaited clarification of government plans for the industry.

His own company was in the North Sea committing from six to four rigs in coming year.

Mr. Laborde also spoke of a surplus of offshore rigs—a necessary though bothersome result of the near-orgy of rig-building in which we were recently engaged with the encouragement of our customers.

Many new rigs had been commissioned by newly-created contractors "who were persuaded to believe that the boom would last forever and whose principal qualifications for the business were courage, naïveté and a good line of credit."

The offshore contracting industry was therefore approaching a period of severe competition.

Fresh North Sea find by Conoco-NCB-Gulf Group

ADRIAN HAMILTON

CONOCO/NCB/Gulf exploration group has made another find in the North Sea. Its latest find, on block 15/30 to the east of the Piper Field and of the Andrew Field, is of a condensate and has been in an unusually deep well 1 to 14,000 feet.

This stage it is difficult to ret the importance of the find. Although the well is at reasonable rates 35m cubic feet per day of condensate, the structure is not while the deeper horizons ally tend in this area to less attractive producing condensate fields also.

Problems in development of the gas production can be into a joint pipeline system shore. Market value of condensate, a light oil suitable for petrochemical manufacture, is limited at present.

The find is undoubtedly interesting from a geological standpoint. Although Conoco is saying little about it, its statement yesterday suggested that the producing zones were at considerable depth and that the gas and condensate had been tested from strata that were little explored to date.

If so, this would certainly add interest to an area of the North Sea where recent discoveries at 21/1 and elsewhere, while not huge in themselves, are tending to reveal a geological picture of considerable variety and complexity in which numerous oil and gas prospects exist.

The latest find has been made 23 miles north of the big Forth Field, which is due to start delivering oil in November.

The Conoco group, which recently made an important oil find in block 21/18, includes the National Coal Board with a 30 per cent interest. The NCB's North Sea interests are scheduled to form the basis of the new British National Oil Corporation, now being established under the chairmanship of Lord Keston.

The Norpipe Petroleum Group developing the oil pipeline system from the Ekofisk Field off Norway to Teesside in the U.K. has signed two Eurodollar loan agreements for \$275m, with a group of international banks headed by Citicorp International Bank and Société Générale de Banque.

The proceeds of the eight-year loan, reported earlier this year, will be used to complete construction of the Teesside storage and processing facilities.

Unemployment crisis theme of Ministers' talks next month

BY PETER CARTWRIGHT, MIDLANDS CORRESPONDENT

INCREASING CONCERN about the effects of Government policy since the end of the war. In on employment and job prospects in the West Midlands will be put to two senior Ministers at top level talks with planning, industrial and trade union organisations.

The "engineering workshop of the country" has been harder hit than almost any other region, and to-morrow's unemployment figures are expected to underline the rapid deterioration.

Redundancies in the motor and associated component industries were largely responsible for July's jobless total running into seven figures for the first time since the war.

A continuing contraction in employment is expected to widen the gap which has placed the West Midlands' percentage higher than the national per cent.

Concern over cost of SE's computers

By Margaret Reid

CONCERN about the cost burdens which the Stock Exchange's £10m-plus computerisation programme imposes on member firms has been voiced by a leading stockbroker, who also calls for higher commission rates to safeguard brokers' profits.

The points are made by Mr. Charles Vaughan-Lee in his annual statement as chairman of J. & A. Scrimgeour. His comments probably also reflect anxiety in some other market quarters about the impact of computer development costs.

He says that, although his own firm's profits have been satisfactory since the start of the present financial year, Stock Exchange turnover has fallen to a level where there is little, if any, margin to cover further cost increases.

"We therefore view with some concern the proposals to place heavier burdens on the membership to pay for the expense of continuing the expansion of the Central Settlement Services," he says.

The decision of the Council of the Stock Exchange to continue to further develop the computerised settlement makes it absolutely essential in our view that there should be an increase in commissions, so that the gross margins on business are not eroded during the inevitably lengthy development period which must elapse before the intended economies of scale eventually result.

The first stage of the computerisation project, likely to cost an ultimate £10m, £12m, or more, is already in operation, but the second, concerning bargain accounting, is likely to be delayed some three or four months because of problems. The more ambitious TALISMAN stage would follow afterwards.

It is planned that the servicing of the capital costs should be met out of revenue. Scrimgeour, whose organisation was much streamlined last year, reducing its staff to 170 from 276 in 1973-74, made a pre-tax operating profit of modestly lower at £235,000 in the year to May 31, 1975, against £268,000 in 1974-75. But this outcome masks a sharp upturn in the last five months, when the stock market climbed sharply in brisk conditions.

The ultimate net profit was £985,000, after tax and other adjustments, the most important of which was a net extraordinary credit of £563,000, resulting from the sale of the Mansion House Place premises.

Men and Matters, Page 14

NEDO head's call to improve industry

BY WILLIAM KEEGAN, ECONOMICS CORRESPONDENT

A MAJOR non-partisan programme for improving U.K. industrial performance over the next four or five years was called for yesterday by Sir Ronald McIntosh, director-general of the National Economic Development Office.

The programme would give clear priority to the needs of the manufacturing sector of the economy, but also embrace other activities "such as agriculture and shipping, which directly add to the nation's wealth," Sir Ronald said.

Sir Ronald, addressing overseas economic representatives in London, was elaborating on ideas developed gradually this year in the exchanges between the TUC, the CBI and the Government at monthly meetings of the National Economic Development Council.

As reported at the beginning of the summer, both TUC and CBI had called for a strengthening of NEDO's role in the economic planning process, and Mr. Healey, the Chancellor, responded with a promise of a detailed paper on how the Treasury saw the medium-term outlook for the economy in the next three to five years.

Sir Ronald said yesterday that a "carefully worked-out" programme should be "so far as possible insulated from party political controversy" and "have as its objective a substantial improvement in our industrial performance by 1980."

The need for industry to be prepared for the next upturn in world trade has been a constant theme of NEDO meetings this year, and has been emphasised by Mr. Healey.

A "non-partisan" approach has also been called for on occasion at these meetings. The desirability or otherwise of removing some economic and industrial decisions from the political arena began what became a public row between Mr. Anthony Wedgwood Benn, then Industry Secretary, and Mrs. Shirley Williams, Prices Secretary.

Sir Ronald conceded yesterday that making the case for such medium-term goals as new investment and higher productivity was hard for individual managers and union leaders during a recession.

"It needs a collective effort to engender the necessary confidence and vision," he said.

He said the sort of programme being advocated "could, in my view, provide the sense of purpose we need to carry us through the difficult months of recession which lie ahead."

Vauxhall launches cheap version of the Viva

BY TERRY DODSWORTH, MOTOR TRADE CORRESPONDENT

FOLLOWING FORD's example with the launch of its cheap Viva S, Vauxhall would not say yesterday how many models of the Viva E it will make.

The car will sell for £1,399, £199 less than the previous lowest priced Viva. Vauxhall says that both the company and its dealers are taking reduced margins on the vehicle.

However, unlike the Escort, the Viva E will have only a limited production run, thus acting as a medium-term incentive in much the same way as the recent Viva S. Vauxhall would not say yesterday how many models of the Viva E it will make.

The Viva E shares its body style with the Vauxhall Magnum coupé, and compared with the Viva de luxe, will have no heated rear window, and less exterior bright metal.

However, it retains reclining front seats, and front seat belts in the price, and will be available in three colours.

Grand Met in link with Middle East group

BY ARTHUR SANDLES

GRAND METROPOLITAN Hotels is setting up a jointly owned company with Middle Eastern catering group, Albert Abela, to manage a series of hotel developments in the Eastern Mediterranean and Arab world.

The company will link Albert Abela's local expertise, particularly in the industrial catering field, with Grand Met's abilities in hotel management and general catering. The venture will involve little financial outlay by Grand Met.

Projects involved are in Beirut, Teheran, Amman, Cairo, Damascus and other Middle Eastern centres. The first will be the Abela Hotel in Beirut. This eight-acre complex which will include luxury chalets, restaurants, a night club, sports facilities and a marina.

The Albert Abela group, based in Beirut, was formed in 1948 and has extensive catering interests throughout the Middle East.

Xerox 800 typewriter to challenge IBM

BY ROY LEVINE

A MAJOR diversification for Rank Xerox was announced in London yesterday with the launch of its Xerox 800 Electronic Typewriter. This brings it into the important editing typewriter market and into direct competition with IBM which has been marketing its magnetic tape typewriters under the "word processing" banner.

The autumn launch of the Xerox 800 in the U.K. follows the first showing of the machine in Europe at the Hannover Fair in Germany in April. Test trials have now been completed in Munich and the machine is being sold in Germany. It was also launched in Paris last week.

At the London launch, Mr. Hamish Orr-Ewing, managing director of Rank Xerox U.K., said: "This marks a major step in a development programme whereby our company is diversifying from being the leader in the specialist field of Xerography."

"The Xerox 800 is a new electronic typewriting system which operates at twice the speed of comparable equipment, now available on the market."

In the U.S. and Europe IBM holds the predominant share of the "word processing" markets. Yesterday IBM U.K. announced an addition to its range, called the Memory Card Typewriter which combines both an electronic memory and magnetic card storage.

The machine, manufactured in Amsterdam, will be sold in the U.K. at £5,588 or for a monthly rental of between £144.28 and £126.70 depending on the term.

At the same time IBM U.K. has announced a new dictation system using cartridges instead of the magnetic belt on its existing range. The IBM 6:5 Cartridge Dictation System, launched in the U.S. in March, could be a bid by the company to increase its small share of the £12m. market in the U.K.

Many options, Page 10

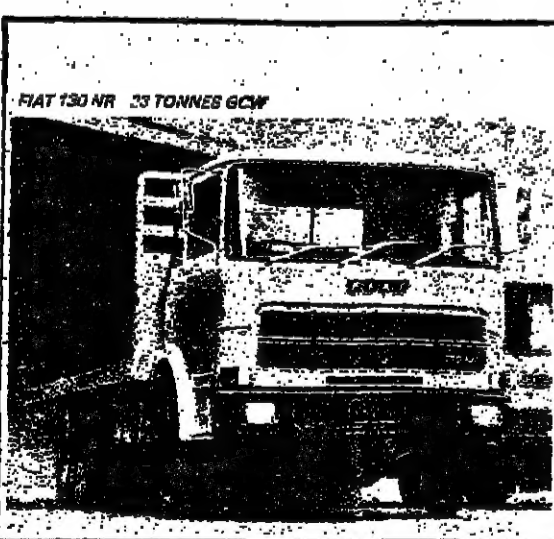
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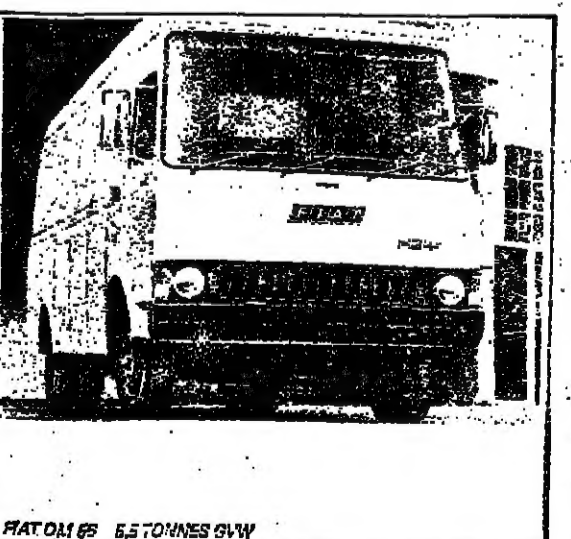
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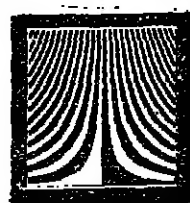
As a result, we now have a range of commercial vehicles that do more than offer the truck operator the qualities and economies he needs. They also make life easier for other



road users, and for people in general, by getting on with their work quickly, quietly and cleanly.

We like to think that if every truck was a Fiat, everyone would be happier.





The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

SHIPPING

Advanced marine turbine goes ahead

WITH OVER 1,100 engines of its type in service, the RB 244 advanced marine gas turbine is going into phase two of its development with detail design of both the engine and of the SMIA propulsion module, coupled with component testing now under way. This follows two years of feasibility studies on the gas generator and its associated propulsion gear.

RB 244 is derived from the RB 165-66, supplied in large numbers by Rolls-Royce (1971) to the U.S. Air Force and Navy for use in the LTV A7 Corsair.

It is intended for marine application, not only in warships as main propulsion or cruise unit, but also in high performance craft and displacement vessels. Meeting the need for an intermediate engine between the massive Olympus (28,000 bhp) and the Tyne (5,340 bhp), RB 244 will develop 15,000 bhp maximum continuous and 19,000 as its sprint rating.

Designers are seeking to make as few changes as possible compatible with the existing requirements of the marine environment. Testing has started on the combustion system for marine diesel fuel and a new low pressure compressor is being de-

signed to give better efficiency at medium powers. Modularity will be a key point, this having been proved viable with the above-mentioned engines in fleet service. RB 244 will follow this layout with engine change units incorporating gas generators which are mechanically free of the power turbine.

Access to the power module will be made available and the enclosure is designed to be compatible with all engine services, including fire protection, lighting, power and compressed air points. The module for the first engine will be fully equipped with diesel fuel and a new low pressure compressor is being de-

signed to give better efficiency at medium powers. Modularity will be a key point, this having been proved viable with the above-mentioned engines in fleet service.

The module will be supplied for direct coupling to the ship's gearbox, or if required, the base plate can be extended to accommodate the gearing to simplify the ship's engineering. The module will be constructed for ease of maintenance and for quick and simple removal of the gas generator by the ship's crew when overhaul is required. Rolls-Royce (1971), Industrial and Marine Division, P.O. Box 72, Ansty, N. Coventry CV7 9JR. 0203 613211.

NORTH SEA OIL

Camera for hazardous areas

FLAMEPROOF, an industrial television camera for use on offshore oil production platforms has been given provisional approval to permit its use in division one and division two areas in oil and gas rigs, where explosive mixtures are likely to be encountered.

The new camera, the V0091, is produced by Marconi's electro-optical systems division, at Basildon, Essex, for use in surveillance and process control. It can monitor hazardous areas, such as those inside gas compressor modules and near separators and processing plant. Its use can enable several locations to be monitored simultaneously, including those where it is too time-consuming or dangerous to send an observer.

BASPEFA (British Approvals Service for Electrical Equipment in Flammable Atmospheres), the industry's safety authority, has already approved the design of the V0091 and has accepted the camera for testing.

The petroleum engineering directorate of the Department of Energy has expressed encouragement for the camera's immediate incorporation in complete monitoring and process control systems under development for oil and gas rigs. The V0091 is the first industrial television camera to receive this provisional approval and is expected to get full certification this year.

Marconi Elliott Avionics Systems, Airport Works, Rochester, Kent Medway (0634) 44400.

COMPUTERS

Moves in micros

A FULLY functioning micro-computer system based on the CP-1600 16-bit microprocessor is being offered by General Instrument Microelectronics to enable potential customers to evaluate the microcircuit. It also seems to indicate that the company has in effect become a completed computer supplier.

GIC 1601 microcomputer has 8,000 words of random access memory and 3,000 words of read-only memory and is to be sold at a one-off price of £1,370. The company claims that the 16-bit format, 400 ns cycle time and 87-instruction set make it ideal for high precision, high performance applications. It is stated to have a throughput some five to ten times faster than comparable systems at a cost significantly less than general purpose microcomputers.

If desired the individual cards (processing, input/output, console interface) can be purchased separately. Price, for example, of the microprocessor card alone is £213.

Also recently announced is an agreement between Rockwell International and National Semiconductor in which each becomes an alternative competitive source for the other's microprocessors. By giving customers assurance of supply continuity, the two companies expect to increase their total market.

TEXTILES

Tweed loom for speed and quality

CLASSIC traditions of hand loom weaving in the Western Isles of Scotland demand a loom which is driven by a pair of pedals which somewhat resemble stirrups on a saddle. This is a slow process and demanding of considerable effort to project the shuttle containing the weft yarn to and fro across the shed of the loom.

Preparation of small hobbles of weft yarn is also a time-consuming job and each time a hobble is changed some yarn is wasted. Some of the crofters in the Isles have been "cheating" by fixing small electric motors on their looms to assist weaving, but if caught they risk being deprived of yarn supplies by the



This small electric chain loom, from which is suspended the load chain, is available in two capacities—50 or 100 kg. The chain terminates in a one-handed (left or right) push-button control unit and a built-in self-locking chuck. The chuck will accept a variety of attachments, including a safety hook, automatic grab and magnets. Maximum lift for either model is 2.5 metres. It can be suspended from an I-beam or track for horizontal travel, or it can be used with a pillar slewing jib as a crane. The maker is Demag Material Handling, Beaumont Road, Banbury, Oxon. (0295 4555).

Harris Tweed Association and certainly they cannot call their fabrics Harris Tweed and claim it is woven on hand looms. This, however, is likely to change in the future if the industry is to survive and it may well be that one will see the labelling of these fabrics in future, describing the fabrics as say, "Woven by crofters in Harris" or anywhere else, without mention of the type of loom.

Recently a new British loom builder—the first in over 30 years—has appeared and introduced a completely new loom which could have a great impact on the classical "hand loom" weaving industries of say Scotland, Ireland and elsewhere. The company is Macartney Textiles (Machinery), Leycester, M16 162, 172 Thornton Road, Bradford, West Yorks. BD1 2JG. (0274 23183) and the loom it is making, eliminates the shuttle, replacing it with a flexible rapier. It is also powered by a small electric motor.

The new rapier loom is built in widths between 1600 and 2400 mm, and it occupies considerably less floor space than other types of looms.

The cloth constructions that can be woven on the new loom are diverse and one version has a positive dobby with up to 25 shafts, with fully reversible needlework, while an alternative offered in the form of a positive dobby arrangement with up to 16 shafts. There is electrical reversing for pick-anding on both models.

Weft insertion is provided by what are known as unguided flexible rapiers that "kiss" in the middle of the shed and transfer the weft from one to the other. This system allows a wide variety of different yarns to be woven without adjustment. Tiny little weft cops used in hobbles of yarn shipped direct from the spinner and needing no rewinding.

The loom has a weft selection system that allows up to eight colours to be woven, with the colour (or style) of yarn being set by a plastic card in a simple reader mechanism which is adjacent to, and synchronised with, the dobby.

An initial order has been taken for the new loom and it is expected that early delivery will allow Macartney to prove the new loom industrially and demonstrate that this could be a major step up in productivity by the weavers of the Isles, but without in any way detracting from cloth quality, character, etc. Other than perhaps showing an improvement in overall quality of the fabrics that have for generations been woven by a process that has little changed in more than a century.

COMPONENTS

Sees metal difference

PROXIMITY SWITCH 5247 introduced by Elliott Relay is able to detect one metal in the presence of others. Typical example might be the presence of an aluminium can on a steel mandrel.

Made by the Eldec Corporation, the unit has a sensing distance for non-ferrous metals of about 0.30 in. where the target thickness is a minimum of 0.002 in.

The 5247 is a heavy duty switch designed for industrial environments. Response time is less than three milliseconds and a switching rate of 20,000 cycles per minute is combined with excellent repeatability for rapid processes.

Other features are reverse polarity protection and working temperature range of -40 to +180 deg. F. The load rating is 100 mA and the operating voltage can be 12 or 24 V dc. More from 70 Dudden Hill Lane, London NW10 1DJ (01-459 8070).



OFFICE

EQUIPMENT

Typewrite gives man options

THE U.K. text market has been attracted by Rank Xerox with the introduction of the 800 electrotypewriter, a machine claimed to be twice as fast as its nearest competitor at a cost of £120 to £175 a unit on a two-year contract.

The system is a typewriter plus storage control, an instantaneous typed document, the typist alter what is in the almost any way desired example, mistakes made typing a line can be by back-spacing and type. Alternatively a specific be recalled and a complete passage substituted. When perfected the machine then typed automatic characters/sec. Re-reading, multiple re-addressing can all be done.

There are only 12 parts in the typewriter, an instantaneous wheel for different type. In the automatic mode alternate lines eliminating time cost carriage return.

Four versions of the available, having single magnetic card storage, or double standard magnetic cassettes. The cards in 72 lines of 180 characters while the tapes can go to 27 letter-sized documents.

In the two-station system information from one tape can be duplicated or at high speed and without duplication of hard copy, example, in automatic ing one tape can hold and addresses while can hold the body of letter.

Other features include automatic return, retyping, formatting, hand margin justification, pressing a button. The electronics console measures 306 x 560 mm. and 18 kg. More from the Oxford Road, Uxbridge, (Uxbridge 51133).

HEATING

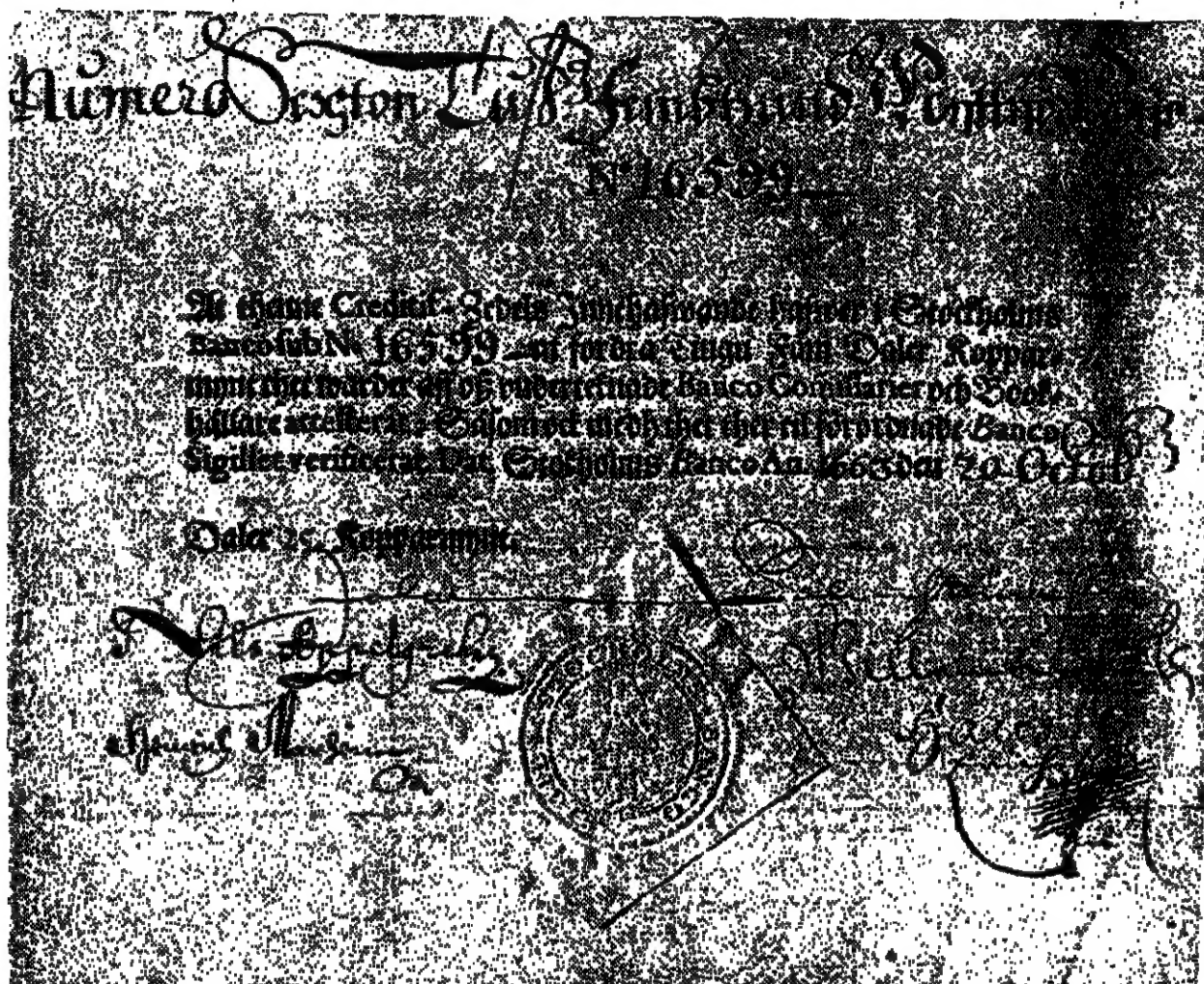
Heat from waste oil

HEATING AND Air T-46 West. Since 1964, the Free Oil Burning System, has a marketing and manufacturing agreement with Combustion Engineering, Birmingham, Staffs. mouth Investment Group, making industrial heaters.

Combining the system heater, the companies offer an economic package to the customer, who use his waste lubricating oil and blending in vented heating fuels, heating costs by up to 50 per cent.

The Freeheat system positive refining unit complete primary filtration and assembly, an oil transfer pump and a secondary reservoir or separation and filtration.

The Swedish innovation.



The Swedes have always been an innovative people. For example, the first banknote ever was a Swedish one in use as early as 1661.

Creativity continues to be Sweden's answer to the giants on the world market.

Anyone who is planning to break into the Swedish market will require a banking contact with a flair for new thinking. PKbanken—short for Post- och Kreditbanken—has the capacity, the experience and the broad outlook.

So in doing business with Sweden and the Swedes, PKbanken is the perfect co-ordinator.



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Court action soon over AUEW vote timing

HIGH COURT moves against the
Upstream Union of Engineer-
men expected within
over an executive decision
outcome halting for a key
ative seat for six months.
Terry Duffy, assistant
donal organiser and the
wing challenger for the
Midlands and Manchester
ative post held by Left-
er Mr. Bob Wright, began
proceedings yesterday
d at forcing the union to
the ballot on schedule next
h.
Duffy, who comes from
Southampton, placed the
in the hands of the same
itors who handled High
1 moves against the union
er this year, when a deci-
to revert to branch voting
posed to postal ballot for
W posts was overturned.
The disputed postal ballot
decision, the move
play the Number Four Divi-
sion executive post ballot was
1 on the casting vote of
Mr. Hugh Scanlon, the president
who is asked to adjudicate on
most major issues at the moment
balance of the firm's political
stance on the executive.
Last night Mr. Duffy said he
expected his solicitors to seek an
injunction preventing the union
from delaying the ballot beyond
the scheduled voting dates of
October 3 to October 23.
He "completely rejected" a
plea by Mr. Wright to seek a
special meeting of the union's
final appeals court on the issue,
as there was insufficient time.
Mr. Wright made his appeal
after a meeting of the union's
executive declined to accede to
the election row already the
subject of several executive
meetings.
He also took pains to stress
that the original decision which
sparked off the row to move
2,000 Bangor members from his
(No. Four) division to the neigh-
bouring North Wales and North
Shropshire (No. Five) division—was
part of proposals to found a new

National Union of Cultural and Allied Workers formally challenged Government's pay policy by making a claim for a 25.50 per cent increase in the minimum weekly wage for 320,000 farm workers in Scotland and Wales.

The claim was submitted at a meeting of the Agricultural Wages Board, which includes representatives of employers as well as independent members appointed by the Minister of Agriculture, and makes legally binding demands.

It over the challenge to the policy is more on paper than reality. Union leaders who they are bound by a conciliation decision to seek an increase in the minimum wage of £3.50 at the moment.

Next year, have made it that they are determined to out for the full 25.

The employers will submit a case to the Board on October 16. But a spokesman for the Farmers Union yesterday said that any increase would be a highly hefty blow to the industry and it is doubtful whether we can stand it. Even a 15-a-week wage raise would add around £15m. to the industry's annual costs at a time when it was in enormous difficulties.

Mr. Reg Bottling, the general secretary of the farm workers' union, said after yesterday's meeting that at present pay rates workers were leaving the industry. This would not help the expansion in British food production envisaged.

Leyland truck workers take £6

Workers at British Leyland's five truck and bus plants at Chorley and Leyland, Lancs., voted overwhelmingly yesterday to accept a 25-a-week across-the-board pay rise.

The Government's counter-inflation policy is further boosted by a 25 increase agreed by the National Union of Bank Employees for £1,450 staff employed by Lloyds and Scottish Finance. It comes on top of a 10 per cent interim increase negotiated in July.

RIGHT of public sector to strike should be rejected, Mr. Emyr Jones Dillion, Secretary for Montgomery and leader of the Welsh Liberals said here tonight.

He argued that workers who employed by the State should be able to strike and the whole community to suffer whilst enjoying the "city of the State" he asked.

Hooson, speaking at a pre-natal meeting on the "National Industries, and the Future of the Country's Industrial Areas" in the public

right to curtail the right to strike in the nationalised industries. Mr. Hooson suggested that this could be achieved by denying social benefits to strikers in the public sector and by dismissing workers who did not follow agreed procedures for settling disputes.

Anyone who to-day proposed an extension of public ownership, he said, was simply arguing "the case for higher and more crippling taxes."

Mr. Hooson said that Liberals should be "it is absolutely clear that they would not tolerate any further extension of public ownership until the present nationalised sector became more efficient and paid its way.

An historic French flintlock fowling piece made for Louis XIII, King of France, c.1615. No.134 from the Cabinets d'Armes, attributed to Pierre le Bourgeois of Lizeux, sold November 1973 for £125,000, a world record price for a firearm.

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01-248 8000 Extn 459

Evening Standard to cut manning levels

THE London Evening Standard yesterday became the last Fleet Street employer to announce moves to cut back on manning levels as part of its plan to integrate production of the Daily Express and the Evening Standard from the end of the year.

Mr. Jocelyn Stevens, deputy chairman of Beaverbrook Newspapers, said yesterday that printing and publishing of the Standard would be transferred from Shoe Lane to the Daily Express building in Fleet Street after Christmas.

negotiating with its unions for the introduction of advanced computer technology which will require only about two-thirds of the present 1,400 employees

In addition to these moves, printing unions and the Observer management last month agreed a 25 per cent. cut in manning levels as part of a scheme aimed at saving at least £750,000 by the end of the year.

Escalating costs, especially of newspaper and fuel, have left most national newspapers in loss-making situations and precipi-

This was more than three months earlier than the target date of Easter 1976 and had been made possible by the "speedy introduction" of new machinery and the completion of improvements to the publishing room. Talks have already opened with the printing unions on the reduced manning which management

Standard to Union ing levels promise at Jensen

FULL TRADE union co-operation at Jensen Motors, the West Bromwich manufacturer of luxury cars now in the hands of the receiver, has been promised by Mr. George Evans, Transport and General Workers Union organiser in Birmingham.

More than 800 jobs are at stake in the company, which according to its majority shareholder, American Mr. Kjell Qvale, went into receivership with a full order book and no unsold cars. The men came back from holiday on Monday.

Mr. John Griffiths, receiver and manager, said yesterday that work at the factory would begin again after the holiday. He was "examining the possibility" of the business being continued profitably.

NCB and unions plan campaign to boost output

A RENEWED attempt to persuade miners to launch an autumn production drive was agreed yesterday between the mining unions and the National Coal Board after an anxious discussion about the stagnant level of output.

Special attention will be paid to allaying miners' alleged fears that coal stocks and the industrial recession are potential threats to employment in the coal industry.

This has been put forward as an explanation by Mr. Joe Gormley, the National Union of Mineworkers' president, that static production levels which are highlighted at the moment by miners' failure to earn a produc-

tion bonus for the second quarter in succession.

It was emphasised at yesterday's top-level consultative meeting that the 4.9m. tons of coal stocks at pit heads are only marginally above the 4.6m. figure for this time last year. Sir Derek Ezra, NCB chairman, told union leaders yesterday that more coal was needed not only to boost stocks but also to meet export opportunities.

Attempts will now be made to hammer this message home at pit level consultative meetings and similar hortatory sessions made at regular intervals over the past 12 months without any real impact on overall output.

Husbands leave wives out of pay rises

ANY WIVES are not benefiting from their husbands' pay rises because they are managing on a house-keeping budget whose real buying power has dropped sharply since the inflation they carried out for the National Consumer Council showed yesterday.

At least one in five husbands has not given his wife a rise, according to a survey by the council. Over half the husbands still earning less than £20 a week have been unable to increase the housekeeping money over the last 12 months.

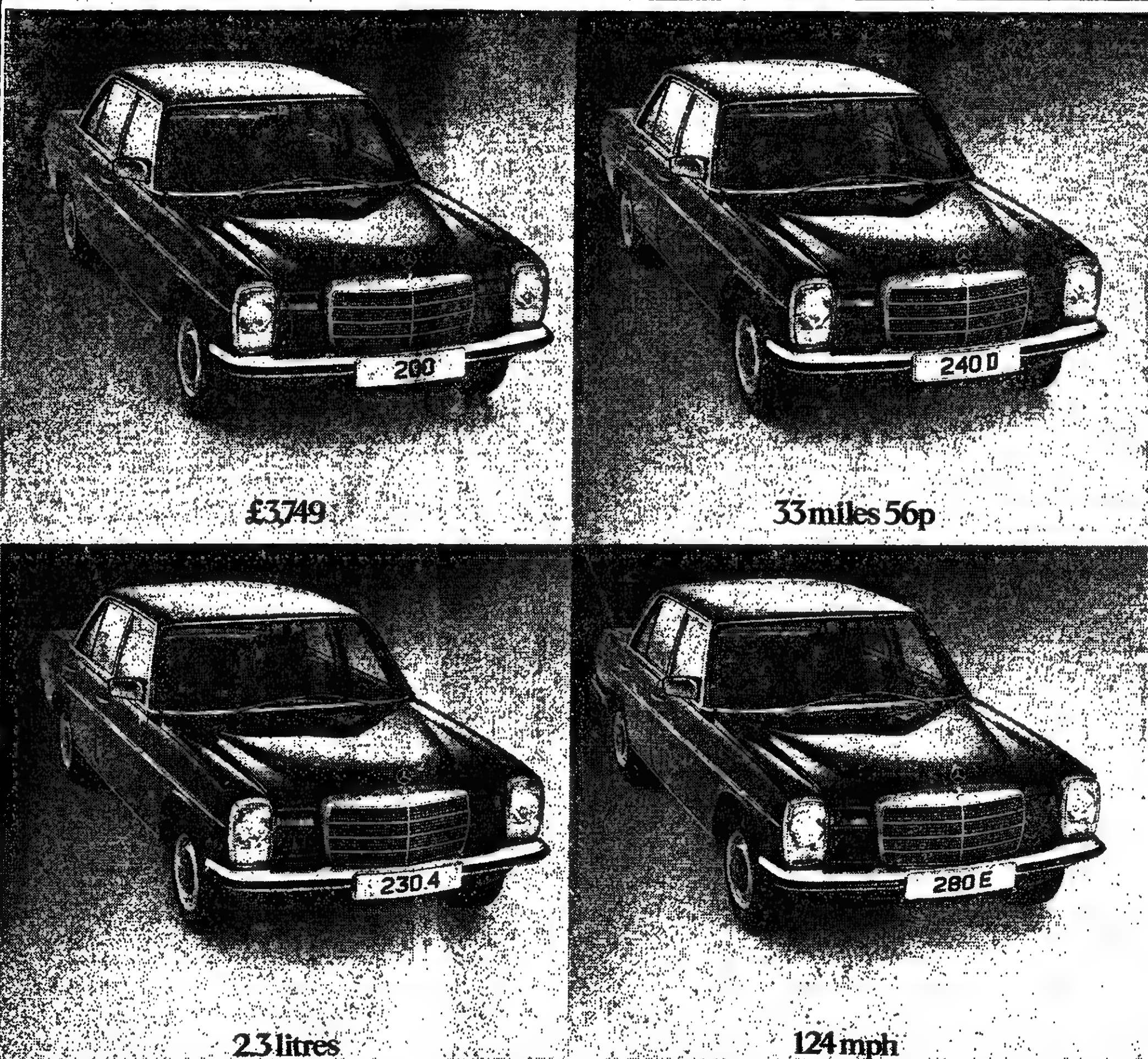
The findings are from a two-part survey conducted by the NCC to discover whether hidden pockets of family poverty are being caused by husbands' failure to pass on a share of higher earnings.

The survey, reported by trade questionnaires, returned by read-

Nationally, this would mean that there are more than 2m. wives have 30p less in the pound in real terms.

The NOP sample suggests that wives are having an even tougher time—with one in four husbands failing to increase the household keeping allowance.

Both samples indicate that there is a much less likelihood that the wife is to have had a rise.



Which Mercedes do you like the look of?

that smooths out the roughest ride and keeps you firmly in line through the tightest corner.

~~THE FOLLOWING INFORMATION WAS OBTAINED FROM THE RECORDS OF THE
FEDERAL BUREAU OF INVESTIGATION, U.S. DEPARTMENT OF JUSTICE, ON~~

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The Executive's World

EDITED BY JAMES ENSOR

The British are more profitable but less productive

BY JAMES ENSOR

SEVEN KEY SECTORS.
PROFITS AND PRODUCTIVITY

		Net Income Deposits %	Deposits Employee £	Deposits £b	Employee t
BANKING					
Barclays	GB	0.6	134	12,463	90
NatWest	GB	0.4	189	12,308	63
Deutsche	D	0.4	305	12,518	41
Dresdner	D	0.3	342	9,993	29
Société Générale	F	0.1	281	11,240	40
Credit Lyonnais	F	0.1	242	11,659	46
BNP	F	0.09	213	14,208	54
BCI	I	0.07	458	7,328	16
		Net Income Sales %	Sales Employee £	Sales £m	Employee t
CHEMICALS					
ICI	GB	8.2	15,050	2,995	199
DSM	NL	7.4	34,047	1,081	128
Rhone-Poulenc	F	4.2	14,702	1,750	119
Solvay	B	3.0	18,503	833	45
Bayer	D	3.0	19,286	2,604	135
Montedison	I	2.8	17,215	2,634	153
Hoechst	D	2.4	18,055	3,232	179
BASF	D	2.4	31,630	3,511	111
ELECTRICAL					
GEC	GB	4.2	5,711	1,542	200
Thorn	GB	4.4	9,088	718	79
ASEA	S	3.3	15,723	645	41
Philips	NL	2.9	9,449	3,893	412
Siemens	D	2.8	8,961	2,769	309
Thomson-Brandt	F	1.5	10,948	2,305	97
CEG	F	0.8	10,008	1,321	132
AGF-Telefunken	D	(5.6)	11,281	1,918	170
ENGINEERING					
SKF	S	4.2	10,540	643	61
Tube Investments	GB	3.6	4,122	502	82
GKN	GB	3.8	9,163	1,138	128
Sulzer	CH	1.7	11,402	422	37
Schneider	F	1.6	6,184	642	107
Krupp	D	0.8	18,121	1,448	81
Brown Boveri	CH	0.6	18,722	1,703	91
		0.5	10,744	1,034	96
FOOD					
Nestle	CH	4.5	17,151	2,384	139
Unilever	GB/NL	3.7	14,346	5,913	357
Cadbury-Schweppes	GB	1.7	12,333	555	45
RHM	GB	1.6	11,444	708	64
Lyons	GB	1.5	12,822	577	46
Union Intern.	GB	1.1	33,705	573	17
BSN	F	0.6	12,735	866	68
Tate & Lyle	GB	0.2	20,260	466	23
MOTORS					
Bombardier	S	2.0	17,438	610	35
Daimler-Benz	D	1.6	16,766	2,599	155
Peugeot	F	1.0	12,988	1,260	97
Volvo	S	1.0	17,224	962	57
Renault	F	0	10,716	2,207	206
Fiat	I	0	9,528	1,801	189
British Leyland	GB	(1.5)	7,239	1,594	207
Volkswagenwerk	D	(4.8)	13,306	2,714	204
OIL					
Shell	NL/GB	6.2	83,941	13,750	164
BP	GB	6.2	114,817	7,810	68
ELF	F	4.0	110,818	2,438	22
Petrofina	B	3.7	66,284	1,458	27
CFP	F	3.3	134,342	3,681	22
Geisenberg	D	0.6	77,722	1,891	14
Veba	D	0.6	88,586	408	9
ENI	I	(1.3)	32,217	2,964	92

The table compares net return on sales and sales per head net of tax to give a crude measure of profitability and productivity. Figures are drawn from annual reports for 1974 or 1973 converted at the rate of exchange ruling at the appropriate time. Exchange fluctuations do have a substantial effect on the comparisons.

DESPITE RAPID inflation and stringent price controls, British companies are still mostly more profitable than their European counterparts. But in a number of key sectors, particularly in engineering, motors and electricals, their productivity falls substantially short of the best Continental competition. However, British groups, because of their size and efficiency seem well placed to dominate other sectors of the Common Market industry, notably in food and oil, where their major rivals tend to be U.S. rather than European concerns.

An analysis of the seven major sectors of European industry, which are still largely in private as opposed to Government hands, throws an interesting light on the relative position of British industry. Clearly British public companies are far more competitive than nationalised British companies, whose performance—as analysed on this page on June 10—falls woefully short of Common Market standards.

Any comparison of British and Continental companies and their comparative performance is obviously beset with enormous technical difficulties. Accounting standards, particularly in Italy but also in France, allow far more latitude in treating profits as untaxable reserves and the comparative statistics understate their true situation. Equally, there are some odd quirks in the definition of assets, and turnover. German banks, for instance, include bearer share certificates in their deposits thus boosting their total figures.

Statistics

Nevertheless, the major European companies, themselves, compare their performance on the basis of these relatively crude published statistics. Siemens, chief, Dr. Plettner, for instance, regularly compares his company with the seven major world electrical concerns on exactly this basis, and emphasises his determination to move Siemens' net return on sales at least up to the world average.

The industries chosen—chemicals, electrical, engineering, food, motors and oil—cover the bulk of major European private industry. Eighteen of the 20 largest European companies—measured by assets—are included, for instance, and the only really major sector excluded is steel (which was covered in the previous article).

Banking is rather more difficult to compare, because of the different nature of the banking function—especially between Germany and Britain—and because of varying definitions of deposits and net income. Nevertheless, it seems clear that the big British banks achieve a higher rate of profit than the Continentals.

Of the seven sectors chosen, British or part-British companies top the profit league in four. The other three sectors—food, engineering and motors—are headed, interestingly enough by Swiss and Swedish companies. German companies are almost always grouped towards or at the bottom of the sector, demonstrating the traditional German reliance on banking finance and the constant concern to expand sales and market penetration rather than profits.

British companies, headed by such profit-oriented men as Sir Arnold Weinstock at GEC, Mr. David Orr at Unilever and Sir Frank McFarlane at Shell are grouped at or close to the top of the profit table in every industry except, motors, where British Leyland has produced an indifferent performance. The rather few Italian companies which make it into the big league are almost always near the bottom of the chart in profit terms—but this is perhaps as much a commentary on the generosity of their tax provisions as of their performance.

The Swedes and the Swiss, like the British, tend largely to have adopted the American approach of running their companies to produce a high rate of return on sales and hence on capital employed. The importance of the stock market in the growth of companies like GEC, Thorn, Tube Investments, GKN and Cadbury-Schweppes must explain part of the superior profitability of British industry. The ability to use quoted paper to make take-over bids, rather than bank borrowings, has served to make British companies more concerned with profit as well as helping to make them larger in some industries such as food than their fragmented Continental rivals.

In the case of British and Anglo-Dutch companies such as Shell, BP or Unilever, where the stock market has, recently played a relatively small part in their expansion, it may be that their greater exposure to U.S. competition has sharpened their appetite for improving their profit ratings. Indeed if U.S. companies operating in Europe were included in the charts, they would outdistance many of the



British and European companies. IBM Europe certainly makes a better rate of return than any European electrical concern, the Exxon companies are high on the oil league, and Associated British Foods—which is Canadian controlled—is more profitable than any of the U.K. food companies bar Unilever.

The oil majors, perhaps the most international of all these groups, have, of course, already faced this situation. The German and Italian retail petrol markets are notoriously unprofitable thanks to the efforts of the national companies, with state backing, to expand their share. But the British and American groups which dominate this business have managed to withstand the challenge and maintain good overall margins, thanks to their control of the crude supplies. But as the OPEC companies force the oil companies to look for their profits from refining and marketing rather than production, the efforts of the small Continental concerns may have more impact on the profits of the British groups.

Overall, the big British public companies stand up quite well against their Common Market rivals. They certainly provide a much better picture than the sad figure put by Britain's nationalised industries. But in some cases they will clearly have to look to their investment plans to ensure that productivity remains within competitive distance of the best European producers.

past under-investment has been exhaustively analysed in the Ryder Report: it is certainly the weakest of the big British concerns when measured against its rivals.

But in the engineering industry, too, British groups have a lower output per man than the Germans. Krupp, perhaps, gaining from the high productivity of its steel-making interests and a Guthehoffnungshütte—which has big vehicle interests—produce roughly three times as much per man as GEC, Keen of three times as much as Tube Investments.

In the electrical industry, the Swedish ASEA clearly tops on productivity and scores highly on profitability, too. Siemens, despite the interest of its chairman in international comparisons, performs rather mediocrity on both counts. The French, perhaps surprisingly record better productivity than Siemens or Philips, but make very little profit at it. GEC, on the other hand, turns in the best profits but has much the lowest output per head, at less than half that of ASEA. Thorn, making less profit, has however managed to achieve the same kind of productivity as Siemens and Philips.

Chemicals

ICI just about holds its own in chemicals, with an output per head that is the second lowest in the group but not enormously out of line with its rivals. Bayer, Montedison and Hoechst, BASF, however, though being the least profitable of the chemical groups achieves the highest output per head after the small Dutch company DSM (once a coal company but now a specialised chemical concern). The German chemical giants, entrenched in a highly competitive market and collectively the strongest force in the European chemical industry all achieve reasonably high rates of output per head, but at the expense of profitability.

Banking, of course, is the hardest area of all in which to make any meaningful comparisons. The German banks are heavily involved in equity holdings in manufacturing companies and also fulfil the role of merchant banks in Britain to a great extent. The French banks, too, fulfil a function which can best be expressed in the French phrase "Banque d'Affaires" combining some of the activities of a group like Slater Walker with more traditional branch banking functions. Because of their greater involvement in branch banking can direct, that U and their more conservative panes may face de courting of deposits. Barclays record a much more, regardless of cost.

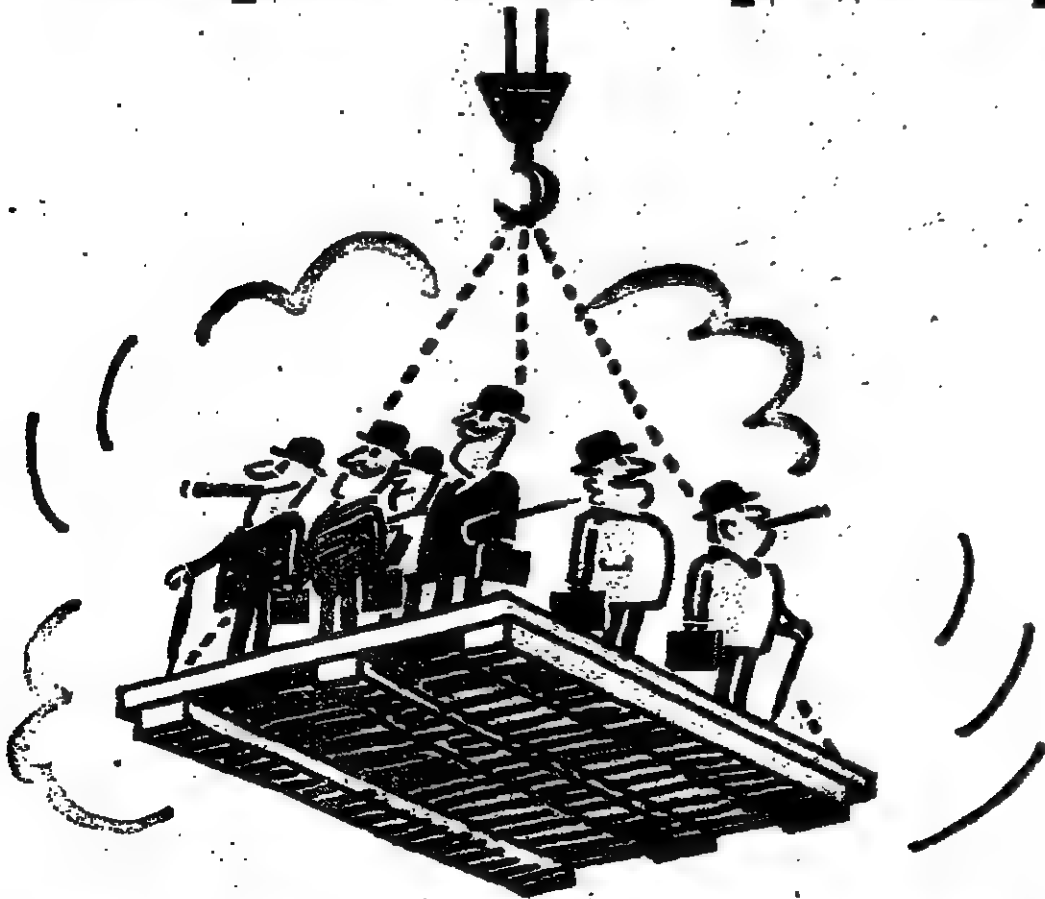
lower rate of deposit (the only possible exception of efficiency) of Continental banks, conservative, counting profits gives them the rate of net income per head, all the more that must be made, re-exchange rates and product mixes, it does clear that there is a general pattern in the sector of British companies more profitable than their Continental rivals. German banks, often the most free, tend also to be profitable, while the Swiss uniquely so on both counts.

This raises a number of interesting points about the future inter-relationship of the panes and industries national frontiers as a profit at it. GEC, on the other hand, turns in the best profits but has much the lowest output per head, at less than half that of ASEA. Thorn, making less profit, has however managed to achieve the same kind of productivity as Siemens and Philips.

There is obviously a tunity for the British to use their higher productivity to access to stock funding to buy into Co concerns on a favourable This is already evident property and food it where British group already earned a well reputation for being financially aggressive in the engineering and sectors, too, there is opportunities for the exploit their financial buying smaller Co groups.

On the other, ha demonstrably lower sales-enjoyed by major groups in chemicals, el and engineering may much tougher competition for British company it harder to maintain high rates of profit on the face of competitors to accept lower Siemens new thinking also evident at Dalk that profits are as important as turnover yet, not to have indu attitude of the chen electrical giants, it worthy that the big makers (Volkswagenwerk, Telefunken) are both and that their predic way as that of ENI at Leyland has resulted over-ambitious desire sales without due regi profitability of those a Continental attitudes. It seems clear th alter in the British an involvement in branch banking can direct, that U and their more conservative panes may face de courting of deposits. Barclays record a much more, regardless of cost.

The Harrison Line's expansion policy



is giving business a big lift

For many years the Harrison Line has operated fast and efficient services between the U.K. - West Indies - Central and South America - US Gulf - South and East Africa. Again and again shippers turn to the Harrison Line first when it comes to shipping cargo to these countries.

New 'Heavy-lift' vessels - New Business

Shippers are also turning to the Harrison Line first when it comes to handling large, one-piece cargoes.

As part of their expansion programme, the Harrison Line recently introduced seven new 'heavy-lift' vessels to their fleet. Opening up a whole new area of trading for the company.

These new Harrison vessels mean heavy one-piece cargoes can be shipped to ports where suitable unloading facilities do not exist. The

whole process being handled by the vessel's own derricks.

The biggest and newest of these ships is capable of handling loads up to 300 tons. No other ship sailing under the British flag has a greater lifting capacity.

A better service - Greater prosperity

'Heavy-lift' vessels are just one aspect of the Harrison Line's expansion. Others include a new bulk carrying service, a new container service to the Caribbean and the introduction of containers into the South African trade with the formation of the Ellerman Harrison Container Line.

Together they add up to more and better services for Harrison Line clients and a steadily increasing contribution to Britain's prosperity.

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BUSINESS PROBLEMS BY OUR LEGAL STAFF

No golden handshake

I was the proprietor of a firm which ceased trading when I retired in 1973.

I had proposed to make a severance gift of £5,000 to an employee who had been with me for 40 years, but the Inspector states that he such gift is permissible at the termination of a business. Is this right?

What the Inspector presumably means is that the voluntary severance payment will not be deductible in computing the firm's profit or loss for the final period (although any net statutory redundancy payment would be deductible under section 412 (2) of the Taxes Act). The reason for this is that a voluntary severance payment can only be deducted in computing taxable profits if it is shown to have been made for the purposes of the trade; if the trade has ceased (or will shortly cease), this condition cannot be fulfilled.

Schedule E to Schedule D

I was paid a consultancy fee in 1974/5 which was taxed under PAYE. It was agreed with the Revenue that from April 6, 1975, the fee should be paid without deduction of tax at source. The Inspector now says that he intends to levy a Schedule D assessment for 1975/6 on the basis of the fee received in 1974/5. He goes on: "The fees

for the year ending April 5, 1975, are used twice in computing the 1974/5 PAYE assessment and the 1975/6 Schedule D assessment."

(a) Is this correct procedure when there is such a change in the basis of payment? (b) Suppose the fee were to cease by April 5, 1976. If the Inspector were then to levy a Schedule D assessment for 1976/7 on this source of income, would not three lots of tax (1974/5 PAYE plus two Schedule D assessments) be levied on two years' income? The answers to your questions are: (a) Yes, provided that the consultancy commenced before April 6, 1975, and does not cease within the next year or so. (b) If the consultancy ceases before April 6, 1976, the 1975/76 Schedule D assessment will be altered (up or down) to reflect the current year's income, instead of the 1974/75 income.

If your consultancy fees are rising, the apparent double taxation of the 1974/75 fees will in fact ultimately result in part of future fees escaping tax completely. On the other hand, if the fees are falling, you will bear an extra burden of tax. This is inherent in the rules of Schedule D, and is not really caused by the change of schedule.

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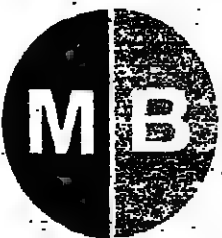
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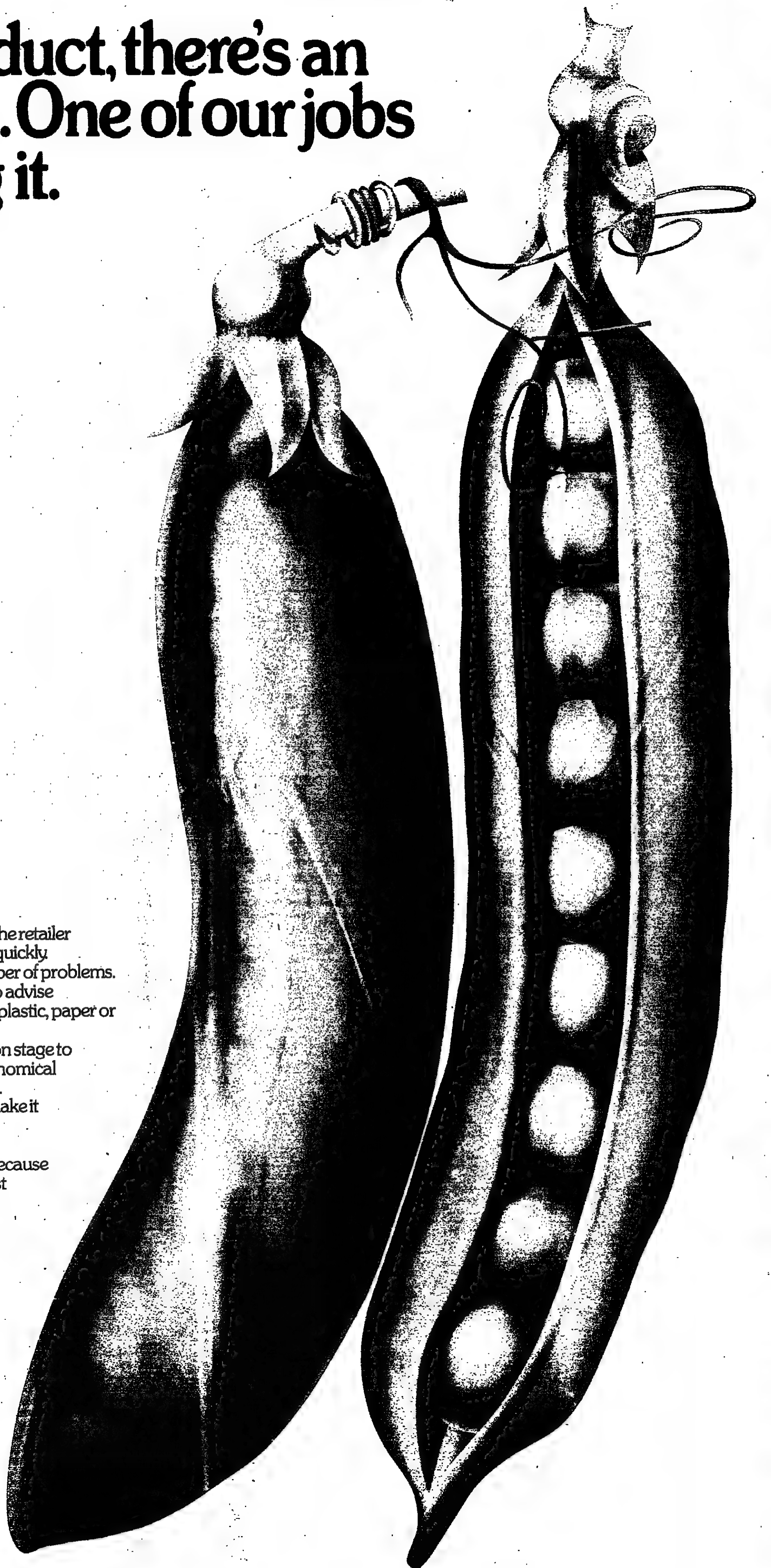
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FINANCIAL TIMES SURVEY

Wednesday September 17 1975

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U.K. BANKING

The limited growth of domestic banking matches the depressed state of the economy; but the Euromarket, remarkably free of alarms and collapses, is doing better. This shows that self-supervision is still the most valuable of banking disciplines, and raises significant questions for the domestic market.

Debate
ver
ending
ules

Anthony Harris

LE THE unexpected is by
tion surprising, the com-
fulfilment of expectations
most as unusual; and in
sense it has been a sur-
ag year in banking. It was
a year ago that private
and for credit, after the
ises of the previous two and
years, would be subdued.
he event, private sector
and for loans has dried up
ether within the U.K. The
growth in domestic busi-
has slowed to £2bn—less
a third of the increase
red in 1973, and lower in
than in 1971. Allowing for
fall in the value of money,
still more for the growth
re deposit base, the banking
res show as dramatically as
others the depth of the pre-
U.K. recession.

oreign currency business, on
other hand, has grown by
nly £10bn. In the year to

July: even allowing for the
depreciation of sterling against
other currencies, this is an
historically high figure. This
contrast between Euro-currency
and sterling business is indeed
a surprise, for a year ago the
growth of the Euromarkets had
flowed very abruptly, and there
was widespread worry about the
soundness of some of the lend-
ing in the market. In the event
it has proved in Britain, as in
most other countries, that it
has been, on the contrary, the
quality of domestic lending
which ought to have been the
object of concern.

So far, at least, the lending
syndicates which dominate the
Euro-markets appear to have
proved shrewder and more
cautious judges than their
domestic counterparts. The
central bankers have, it is true,
made a general statement that
they stand ready to act as lend-
ers of the last resort in the
Euro-currency as in the domestic
markets; but they have not in
fact been forced to face the
very awkward questions of re-
sponsibility which would be
raised if that undertaking had
to be carried out.

It may be a little early to
draw absolutely firm conclu-
sions from this contrast: for
the financial strains resulting
from the collapse of the prop-
erty market, leading to the
troubles of the fringe banks
here, and the troubles of the
U.S. real estate investment
trusts, began to be serious some
time before the troubles of the
shipping market drew attention
to themselves. This business
and its finance are by nature
much more internationalised,
and there is clearly a very
worrying time ahead for a num-

ber of major lenders before
freight rates—and especially
tanker rates—recover to re-
create the values on which
loans have been secured.
The major Norwegian rescue
operation in support of the
credit of Mr. Rekjsten's opera-
tions, and the necessity for the
Bank of England to buy into
Burmah have been among the
most dramatic last-resort opera-
tions of the present crisis, and
we will be lucky if they are the
last. Nevertheless, the contrast
between domestic and foreign
currency developments is
highly suggestive.

Prudently

It was, after all, because
Eurocurrency operations are
conducted outside the network
of official supervision and rules
for reserve requirements that so
much worry centred on them;
yet the provisional conclusion
is that they were conducted
more prudently than was domes-
tic lending.

On reflection, this is not so
very strange. Bankers carrying
their own risks have had strong
motives for prudence. The
appearance of borrowers who
were not regular domestic cus-
tomers, and the very mechanics
of a syndicated operation, have
imposed higher standards of
investigation than can be relied
on in day-to-day domestic lend-
ing. The thin secondary market
in Eurocurrency paper has de-
manded a greater attention to
the maturity structure of cur-
rency business than has until
recently been the rule at home.

The need to cover against
exchange rate risks was evident
some time before the financial

community had the measure of
the rather similar risks imposed
by accelerating inflation.
Finally, the scale of risk and
the technical difficulties of the
market have brought the best
talent in the industry to the
Eurocurrency side.

Finally, it may be added that
in an area where risk is as vi-
sible to depositors as to bankers,
the quality and reputation of
deposit-taking institutions has
been of paramount importance.
This has been more than ever
true since the OPEC countries
became the major source of new
deposits; but in fact it now
seems in retrospect that the
old fears of fly-by-night opera-
tors invading this market were
always greatly overdone. It has
been in domestic markets that
less sophisticated depositors
have been more readily attrac-
ted by impressive-looking names
and interest rates above the
going rate.

The one important risk which
has appeared on the inter-
national side—that of impru-
dent or dishonest conduct of
foreign exchange market opera-
tions—was a failure of internal
supervision which should now
be a matter of history. The
trouble seems to have been that
the era of fixed exchange rates
offered opportunities for almost
riskless speculation which
created a habit—a habit which
proved disastrous once general
floating became the rule.

A clear danger signal, though
it was not recognised at the
time, was the persistence of
rumours of "revaluations" and
"devaluations" in the market
long after these terms had
become technically meaningless.
Some operators were either un-
willing to believe that times had

changed, or at any rate thought
that there were enough gullible
traders to react, like Pavlov's
dogs, at sounds which no longer
conveyed their original message.

Central banks, then, have
been far more preoccupied with
domestic than with foreign
currency lending problems in
their handling of what has been
the gravest financial crisis since
the war. In one important
sense they have managed the
crisis superbly: with well-timed
interventions and support opera-
tions, they have firmly localised
whatever troubles have arisen.

Mistake

It would be a great mistake,
however, to take this lack of
drama as an excuse for com-
placency. There is clearly an
awful lot of bank money still
locked in to pious hopes of
better business conditions to
come.

The entirely predictable diffi-
culty of reducing the load in
the Bank of England's property
lifeboat is one example of this;
the increased provisions made
for bad debts in recent bank
annual reports provide another
warning. The fact remains that
in all developed countries a
great deal of the trouble is still
concentrated in term loans which
the borrower will undoubtedly
have to roll over on maturity,
floating charges on assets
which might be very hard to
realise, banks becoming unwill-
ing holders of investments
which they would never have
acquired of free choice.

With such daily reminders of
what can go wrong, it can be
taken for granted that bankers

will impose considerably tighter
standards on their future
domestic lending operations for
a very long time to come. If
there were a livelier demand
for loans, it would very soon
appear that the supply is by no
means as free as historic ratios
to deposits and liquidity might
suggest.

It is also true, of course, that
the central banks, after a for-
cible reminder of their respon-
sibilities as lenders of last
resort, have also become more
cautious, and nowhere perhaps
more so than in London. Noth-
ing could be more natural than
this reaction; but how far is it
really necessary? As we have
seen, bankers have proved
themselves capable of a high
standard of prudence where they
were least supervised; and the
risks were most evident; and
they have now become con-
scious, as they have not been for
a generation, of the risks in-
herent in their domestic opera-
tions.

One or two small ponies, it is
true, have bolted; but most of
the horses have had a very bad
fright, and are now so docile
that they are probably in less
need of locks and bars than for
many years. Neither the growth
of the money supply nor the
quality of new lending is likely
to give much cause for anxiety
in the near future.

Already, in fact, some mem-
bers of the banking community
are beginning to ask some
interesting and critical ques-
tions about the objectives and
methods of central bank con-
trols on their operations.

The attempt to limit the
growth of interest-bearing liab-
ilities—the "corset" now re-

turned indefinitely to storage—
was widely questioned as an
arbitrary limit on the growth
of individual banks, stifling
competition in the questionable
cause of limiting the apparent
growth of the money supply.

In the current issue of The
Banker two officials of the Inter-
Bank Research Organisation go
a lot further, and question the
whole case-by-case, "nod-and-
wink" supervision which is
such a tradition in London.
They suggest that control of the
credit base, supplemented per-
haps by the differential reserve
requirements used in so many
other countries to impose a
qualitative bias to official con-
trols, would in practice be less
rigid and leave bankers more
scope for commercial judgment
and enterprise than the present
system.

Mutinous

The lessons of the Euromar-
ket also suggest that it is pos-
sible to over-protect depositors;
every time the authorities bail
out depositors in one unsound
institution, they encourage them
to entrust their money to
another. It is not only the
sunder insurance companies
which resent being asked to pay
for the sins of their less respect-
able rivals: the "lifeboat" has
one or two potentially mutinous
oarsmen.

These questions are poten-
tially important; but in the pre-
sent depressed state of the
economy and the financial mar-
kets they are unlikely to be
operationally important for
some time to come. In these
circumstances the criticisms

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which are beginning to be heard
have a much better than aver-
age chance of reaching the
audience at which they are
aimed. There should be ade-
quate time to improve the pre-
sent system before it is again
under strain; and under such
circumstances there can hardly
be too much debate.

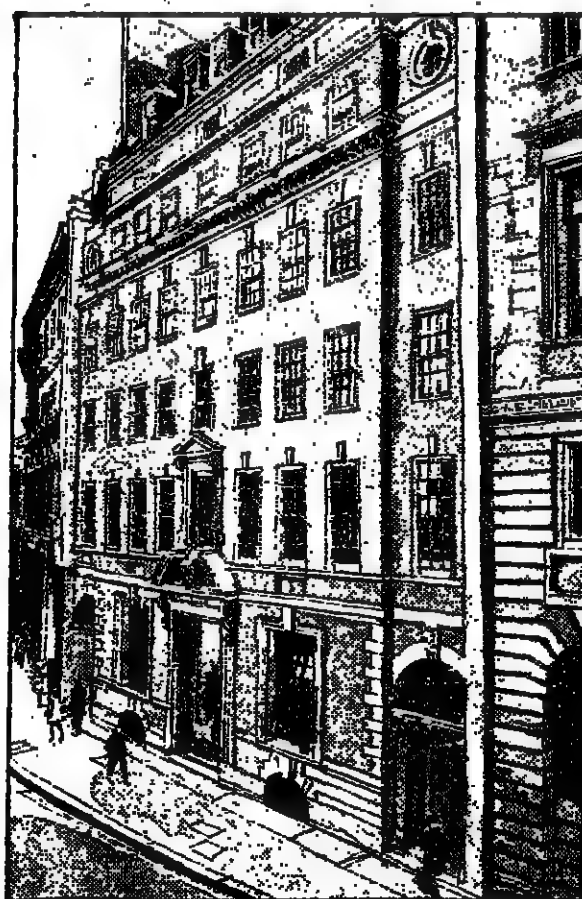
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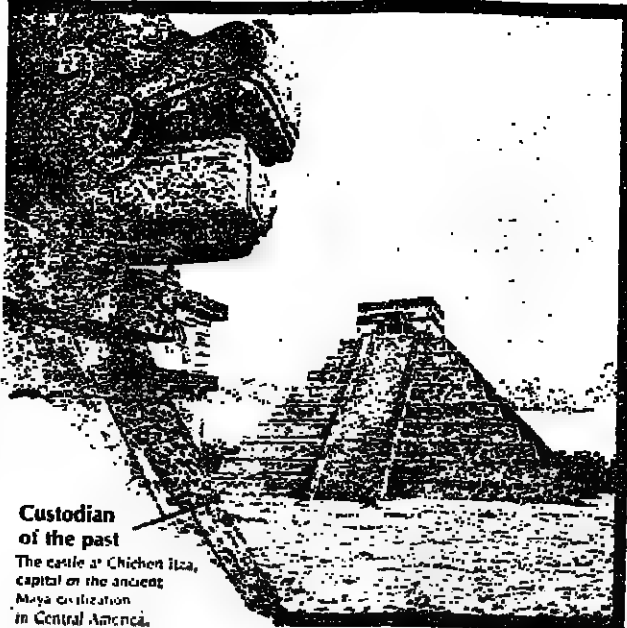
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U.K. BANKING II

Monetary policy

"IT IS ESSENTIAL that these Budgetary instruments should not be undermined by any relaxation of our stance on monetary policy. It is my intention that the growth of money supply should continue to be contained at a level which does not fuel inflation and that, consistently with this, the credit available should be concentrated on the essential needs of the economy. I will not hesitate to reintroduce the supplementary deposits scheme should this prove necessary."

(Last Budget statement)
"It will be important to ensure that in the period ahead the price targets which the Government have set are not endangered by too loose a control over the expansion of bank credit. The Government have substantially reduced the growth of the money supply in the past year and a half. They will continue to use the full range of instruments available to them to keep the growth of the money supply under firm control. At the same time they will, through the Bank of England's guidance to the banking system, see that priority in lending is given to the essential sectors of the economy."

(White Paper on Incomes Policy)
"A firm hold will also need to be kept on monetary conditions. The large public sector borrowing requirement remains the main source of monetary expansion, while industry has not recently had great recourse to the banks for finance. Industrial demand for credit may however increase, and it would be desirable to avoid adding to industry's difficulties and to accommodate this demand. In these circumstances, a greater proportion of the public sector deficit will need to be financed from outside the short-term markets and the banking system if appropriate monetary conditions are to be maintained."

(Bank of England June Bulletin)
"It is necessary to quote these three statements in full, since they amount to the sum of U.K. monetary policy, so far at least as it has been openly expressed."

Even from these, however, certain points of interest stand out.

First, as various political speeches aimed at the policy of the last Conservative Government have made plain in less stilted language, the Labour Government is now interested in monetary policy to the extent of admitting that too rapid an increase in the money supply is likely to be dangerous, especially if the use to which credit is put is left unregulated. Labour is particularly opposed to a free market in credit, such as flourished in the heyday of Competition and Credit Control; and it seems safe to assume that the Bank of England, which not only had to modify the shape of GCC with a "corset" which frustrated its original purpose of encouraging competition between credit institutions but has been busily occupied for the past couple of years in helping to clear up the financial mess created by excessively easy credit conditions shares some of these feelings.

Questions

Secondly, for all its new-found interest in monetary questions, the Labour Government shows as little sign of interest in the idea of a long-term target rate of growth for the money supply, however defined, as it does in the other Friedman idea of an equilibrium level of employment set by real conditions, an attempt to reduce which by fiscal or monetary stimulation will result only in accelerating the inflation. Although the Chancellor and the Treasury seem to have moved some distance away from the post-war orthodoxy of demand management, and have upset established trade union assumptions by allowing unemployment to rise in an unprecedented fashion instead of attempting to reverse the rise at once with the customary package of reflationary measures, they are both far from having moved from one extreme of economic theory to its opposite.

They are playing the situation by ear—they have indeed little choice, when conditions

have changed so much and so suddenly as to make all detailed models temporarily obsolete and all forecasts extremely doubtful—but clearly hope to begin managing the economy in some detail again as soon as the situation becomes more settled and they have more room for manoeuvre. Mr. Healey seems to be particularly hostile to the idea of any pre-ordained limit on the growth of the money supply, which his associates with the conditions which institutions like the International Monetary Fund might well lay down before granting us a loan, and the Treasury seems to have accepted the idea left behind by the old DEA, that government must concern itself in the business of detailed industrial planning rather than simply using fiscal and monetary policy to establish the general climate in which industry operates.

It should perhaps be mentioned here that the Chancellor and some of his fellow Ministers, partly because of mistaken official estimates last year about the state of business liquidity and the tax relief on stock appreciation which had to be hastily granted last autumn, are much more conscious than Labour Ministers have traditionally been about the importance of corporate profitability and the implications for capital investment of its secular decline in real terms. It is probably because relations between the Bank of England and the Chancellor are unusually cordial, in fact, rather than the reverse, that the Bank has been so unusually outspoken in its comments on policy in recent issues of its Bulletin. The June issue, from which the quotation above was taken, had some pungent comments to make about the need for an incomes policy, the financial problems of companies, and the need for cuts in the projected growth of public expenditure.

The existence of a large public sector borrowing requirement is not in itself disastrous in a period of acute business recession; but its immediate

financing must increase the term cuts on the scale required; with at least the tacit confidence begins to return, and many people to expect. It is, of course, much easier to recommend cuts in general than to choose the particular items on rate differential which the cuts should be concentrated; but if company profits are to rise again (and this is a business it is to be necessary pre-condition of short-term monetary to higher capital investment) and if consumers are to enjoy more than a minuscule rise in real disposable income when production begins to rise, cuts will have to be found and made.

The second problem which the Bank of England will face, as soon as industrial demand for credit begins to revive, is that of finding a revised method to control credit. The corset, which Mr. Healey has threatened to reintroduce whenever necessary, stifled competition in its old form and several more flexible alternatives have been suggested.

But it is far from certain whether a Labour Government is greatly interested in promoting efficiency by way of competition between credit institutions—which its Left wing, after all, is constantly if unsuccessfully seeking to get nationalised—and will not prefer simply to sterilise excess liquidity while issuing more or less precise directives to the banking system on lending priorities. To the extent that the Treasury becomes involved in planning, it may tend to support this approach and play down for special deposits, such suggestions for reform as the long-standing one put forward by the Radcliffe Committee—a maximum ratio of private period is over, the sector advances to deposits, which might vary between acting as the agent and credit systems and would still leave room for the more efficient institutions to grow within an overall limit.

These basic problems, whatever sort of discussion they are at present receiving, still lie in the future. For the moment, the monetary policy which the Bank of England is pursuing,

Tactics

First, by a long way the preservation of the National Debt and the current public sector without storing up trouble for the future, there is the general awareness of doing nothing further di private industry from the new capital eo that will be badly ne meet the next up demand.

On the one hand, the keeping short-term rates as low as is e with the primary aim venting too rapid a dete in the exchange rate. The Bank began long in terms of constraints of habit bot and on business calc the avoiding premature mop up liquidity calling on ti grounds that this mlt the long-standing one put for-business sentiment still ward by the Radcliffe Commit. Once this handtee—a maximum ratio of private period is over, the sector advances to deposits, which might vary between acting as the agent and credit systems and would still leave room for the more efficient institutions to grow within an overall limit.

Robert

Economy running in low gear

THOSE STUDENTS of the British economy who have the stamina to stay the course are likely to regard 1975 as the year when, in the latest immortal words of the author of "Catch 22," something happened. Such students will recall that for some 20 years or so after World War II successive Finance Ministers struggled to combat a 3 per cent. rate of inflation which in retrospect looks like a good definition of price stability. Those were halcyon days indeed, when the twenties and thirties guilt syndrome entered every Chancellor's spirit, and the possibility of the most minute rise in unemployment was enough to bring out all the reflationary arsenal.

Now here we are with prices having risen by a quarter in one year; unemployment at over 10 per cent. and Mr. Denis Healey, the present Chancellor, effectively saying he can do nothing about it, and that things will get worse before we infirmly hope and trust—they will get better.

It is true that the whole of the advanced and not so advanced world is suffering from the biggest economic recession since World War II. But the U.K. is almost unique among the leading industrial nations, first because it has a bigger inflation problem than most and secondly, for the long delay before it attempted to do something about this problem. Indeed, it is not too cynical to suggest that for much of the past few years policy was in practice geared to not doing something about it. We talked about the need to tighten our belts—then proceeded to loosen them.

But in 1975 the country has moved into recession with a bang. Gross domestic product fell over 1 per cent. in the fourth quarter of 1974, stayed more or less at the same level in January-March this year, then dropped a further 2 per cent. in the second quarter.

These figures give a less clear picture of the real effect on industry, however, than those for industrial production alone. This pressure on the Chancellor to take measures to expand the economy before it is entirely manifested in the annual meeting of the International Monetary Fund.

From the economic policy point of view, the world trade recovery is still very much with us, but its timing is in doubt, particularly after the dramatic revisions to forecasts recently unveiled at the annual meeting of the International Monetary Fund.

For, even if the world trade

recovery is dramatically revised forward again, all forecasters—Keynesians, monetarists and palin readers—are agreed that unemployment will in any case go rising to 10 per cent. and probably higher. Monetarists such as Mr. David Laidler can be credited with having predicted this sort of unemployment level over a year ago, on the basis of the deceleration in monetary growth which occurred between 1972 and 1974.

It was pointed out above that Mr. Healey has been effectively saying he can do nothing about the unemployment trend at the moment. The big question is for how long he can go on saying this. Some economists argue that the Government must sit tight and do nothing; that unemployment is the old-time bogey which scares the death out of the unions; and that the recent TUC approval by a two to one majority of incomes policy is a demonstration of this. Others believe that, however strong this argument may be, the limitations on a democratic government's ability to hold out in this way remain as strong as ever, and that the Government is going to be forced to renege its way out of this situation.

One of the difficulties here is that it takes a long time for employment to respond to policy changes and to changes in industrial output: the Chancellor might be forced into introducing measures which do little to alleviate the unemployment, which is already in prospect, but store up plenty of inflationary trouble for the next boom, in the course of the long term trend towards ever higher rates of inflation.

One school of thought argues that, rather than risk "too much" reflation next spring (say), the Government should be thinking of redefining modestly from now on. But the idea of redefining fairly soon seems to pose major problems. Although there has been some deceleration in the various price indices recently, there is still a long way to go before the rate of inflation can be considered to have fallen to even remotely comfortable levels. At the same time the U.K. authorities are haunted by the fear that, with so many overseas loans already run up to pay for past excesses, any further risks with the balance of payments could prove

William K. Economics Correspondent

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National Westminster Insurance Services Ltd.
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National Westminster Unit Trust Managers Ltd.
Unit trust

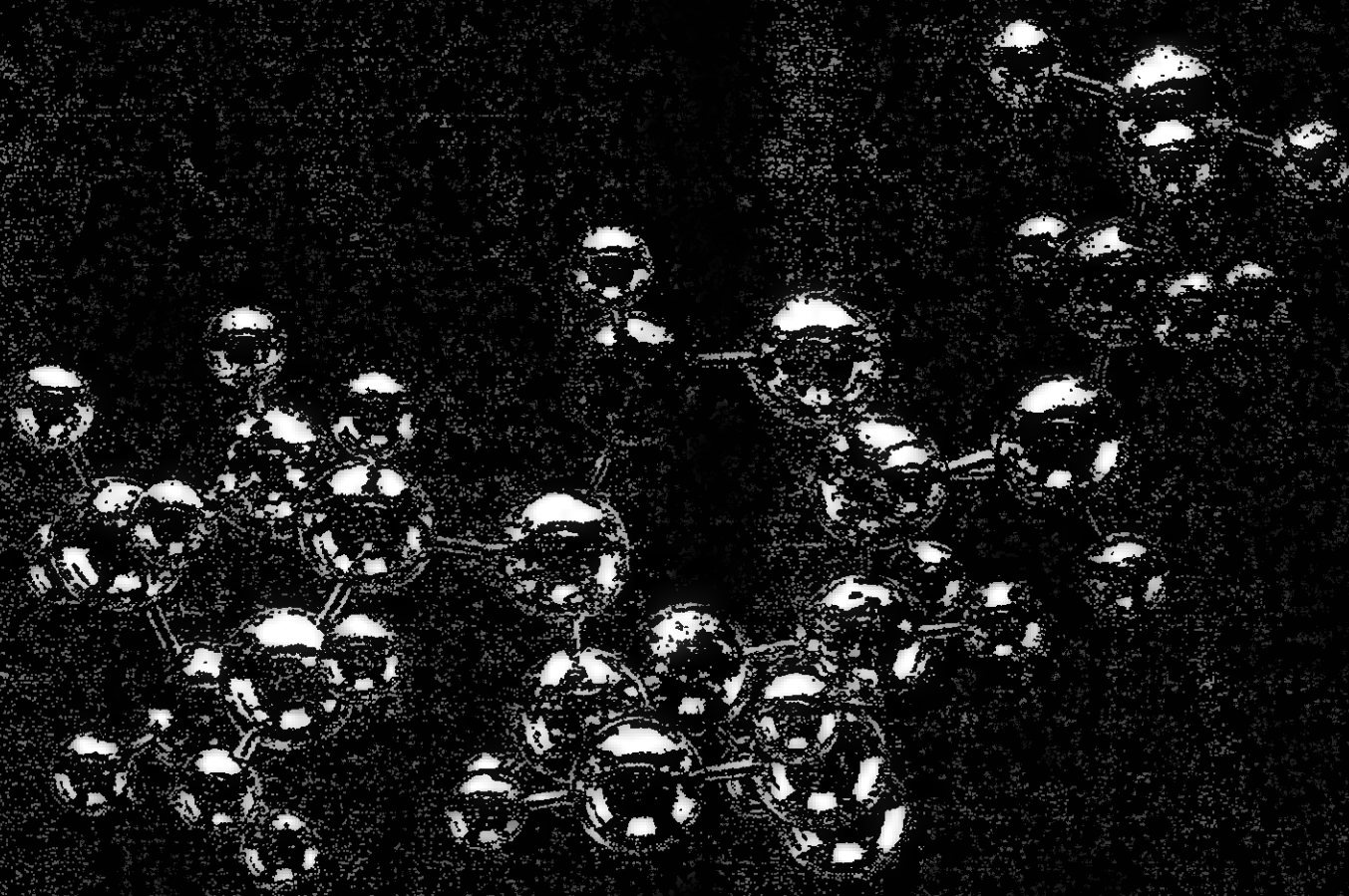
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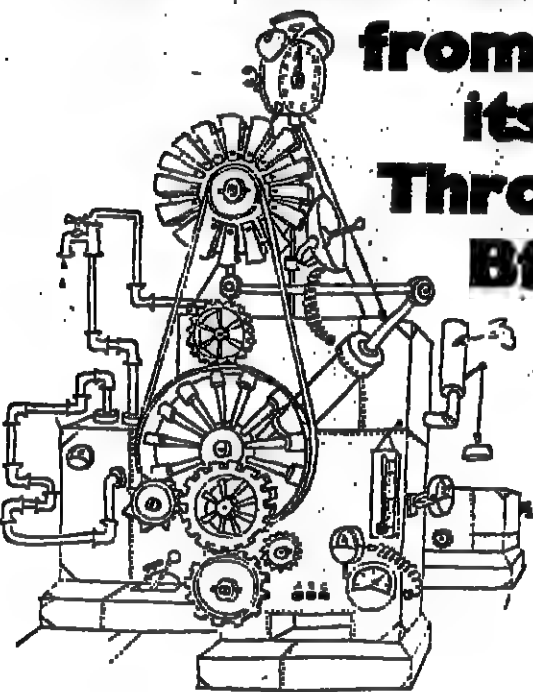
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Ample funds to lend

U.K. BANKING SECTOR: MONTHLY CHANGES (£m.)

Month ending	Total	Lending to public sector			Lending to private sector			Lending overseas
		Unadjusted	Seasonally adjusted	Central government	Unadjusted	Seasonally adjusted	Other	
1975 Feb. 19	- 891	- 359	+ 369	- 487	+ 71	- 118	- 23	- 57
Mar. 19	+ 590	+ 173	+ 319	+ 55	- 170	- 217	- 69	- 52
April 16	+ 1,750	+ 486	+ 198	+ 31	+ 61	+ 128	+ 36	- 87
May 21*	+ 1,521	+ 250	+ 562	+ 7	+ 47	+ 61	+ 208	- 54
June 18	+ 1,211	+ 687	+ 364	+ 748	- 311	- 222	+ 274	- 64
July 16	+ 3,841	+ 535	+ 476	+ 464	+ 531	- 54	+ 116	- 45

* Partly Estimated.

Source: Bank of England.

THE SLOW GROWTH of bank lending in recent months has left the banking system in a highly liquid condition. The ample funds available for short-term investment have been reflected in exceptionally high demands, for example, for Treasury bills which have been helpful to the Bank of England in supplying the Government's borrowing needs. The possibility that rapid growth of the money supply could be resumed if there were a significant revival of demand for bank finance has led to the thought that the authorities could need to take action to mop up some of the surplus funds. Yet with industry moving deeper into recession and sharply falling investment levels, there is little sign yet that the banks will be required to meet substantially increased loan demands.

The latest breakdown of lending by the London clearing banks demonstrates the sluggish demand for borrowing, particularly by manufacturing companies. In the three-month period to mid-August, advances to this sector showed a fall of £152m, while the "other production" sector increased its borrowing by a modest £25m, more than accounted for by a £39m increase in agriculture, forestry and fishing.

The personal sector borrowed £75m more, largely as a result of half-yearly charges, and the only sector which showed a significant rise was services, with an increase of £158m. This figure, however, was somewhat exaggerated by the effect of the fall in the value of the pound against other currencies in increasing the sterling value of foreign currency loans.

The situation is a marked reversal of the problems which seemed likely to face the banks a year ago. At that time, they were beginning to express anxiety about the prospect of a continued rapid expansion of lending to industry, which would bring pressure on their own resources and against a background of economic difficulties, threaten a sharp growth of bad debts. Making sure that industry was supplied with necessary finance both for working capital and for investment to new real investment, has been the main priority of the banks throughout this period. Official guidance on lending, reaffirmed regularly, has been that the banks should hold down their loans to the personal sector and to less favoured industries such as property and finance (though recognising the special needs of the hard-pressed property sector) in favour of supporting industry.

Lever, whose ideas of setting up new medium-term loan facilities have now been put into effect with bank and institutional support through the medium of Finance for Industry.

Even at that time, the banks were not short of funds to lend. After its initial impact, the "corset" restriction on the growth of their interest-bearing eligible liabilities had ceased to have much relevance; the banks were and have remained well within the limits set in December, 1973, and later extended for another 6 months, and earlier this year the Bank of England, recognising that the restriction was not operative, withdrew it. The banks, however, were concerned that if the expected upsurge in lending came about, it could bring pressure on them in relation both to the "corset" and to their own resources.

There were widespread fears that the difficulties in the company sector demonstrated by the problems of companies such as Court Line and Ferranti could develop into an extensive up in a substantial rise in the bankruptcy of industry. The bank deposits of industrial and banks were concerned that their lending to industry was being first quarter. This increase was used mainly not for new investment but simply to finance increasing cost of stocks and raw materials. They were themselves committed to a £1.2bn. support operation for the fringe stock market which, it had already renewed and substantial round working capital and for investment to new real investment, has been the main priority of the banks throughout this period. Official guidance on lending, reaffirmed regularly, has been that the banks should hold down their loans to the personal sector and to less favoured industries such as property and finance (though recognising the special needs of the hard-pressed property sector) in favour of supporting industry.

pressure and inflation, was reflected in the continuing expansion of their deposit funds.

The turning point came with the November Budget last year, when the three-day week early in the year brought some slight relaxation of the restraints imposed on the banks themselves, including modest changes to the "corset" and the restoration of full interest payment on their special deposits with the Bank—the loss of which was a penalty imposed under earlier prices and incomes policies. The most important points to emerge, however, were the expansion of FFI and the Government's measures to help industry through tax reliefs and price code changes to produce total assistance of some £1.5bn.

Measures

These measures contributed to a substantial easing in the immediate financial position of the company sector in the early part of this year, and the Bank of England pointed out in its recent Bulletin that this showed up in a substantial rise in the bank deposits of industrial and banks were concerned that their lending to industry was being first quarter. This increase was used mainly not for new investment but simply to finance increasing cost of stocks and raw materials. They were themselves committed to a £1.2bn. support operation for the fringe stock market which, it had already renewed and substantial round working capital and for investment to new real investment, has been the main priority of the banks throughout this period. Official guidance on lending, reaffirmed regularly, has been that the banks should hold down their loans to the personal sector and to less favoured industries such as property and finance (though recognising the special needs of the hard-pressed property sector) in favour of supporting industry.

The deepening recession, at the same time, has cut back the company sector's financing needs. Recent figures have shown a sharp drop of 7 per cent in industrial investment in real terms in each of the first

two quarters of the year, while at times this year more than a quarter of manufacturing stocks showed their first lower than the cost overall fall for 2½ years apart lending, producing a three-day week early in the year. In contrast to last year's experience, therefore, the efforts made by the banks have been to increase their lending switch back to the clear against a depressed background, market rates went up, but the banks have been unwilling to lift their base rates.

Other than this movement, however, in the level of interest rates, the helping industry and other borrowers and offering encouragement to new borrowing. The big banks' base rates were cut in several stages from 12 per cent at the beginning of the year to 9½ per cent in April.

The position has been changed now as a result of the Bank of England's move to jack the level of London interest rates up again towards the end of July in order to help the pound against the dollar. The banks as a result have had to push their own base rates back up to 10 per cent, and the hope that the move would need to be only temporary as U.S. interest rates started to come down again is proving difficult to sustain. Nevertheless, it is clear that the move was made for external reasons, and that both the banks and the authorities remain anxious to encourage more lending domestically.

One result of the downturn in interest rates has been the problem of arbitrage borrowing and switching, which has worried the banks considerably during the sharp upward movements of earlier periods, has been greatly reduced. Indeed,

Michael I

The City and Whiteha

Pressure

The pressure on industry had been building up for some time. In both 1973 and 1974 industrial and commercial companies were in heavy financial deficit, and though this was reduced during last year their deficit was still running at an annual rate of almost £3bn. by the end of the year. The recourse made by companies to the banks was consistently high: the increase in borrowing was £5.49 bn. in 1973 and another £4.56 bn. in 1974. And though last year's figure was smaller, the difference was more than made up on the other side of the account by the small rise of only £580m. in companies' bank deposits during 1974 compared with a £3.48 bn. increase in the previous year.

The pressures at this time last year were reaching a peak, created by the combination of a high rate of inflation, the tax measures taken by the Government in the earlier Budget which had the effect of draining liquid funds out of industry, and the collapse of the stock market which left no opportunities for companies to raise new long-term finance through public issues. The difficulties were highlighted by Mr. Harold

OF ALL the problems that currently beset the British economy in which the City operates and how it might develop in the years to come.

Two of the most important of them are the Capital Markets Committee and the Company Law Committee. The former is investigating the relationship between the domestic and the international capital markets, the role of the investor and the financing of new investment, and the whole question of policy on mergers and acquisitions.

The Company Law Committee, meanwhile, is looking at shareholders' rights, insider trading, the duties of directors and other matters related to employee participation as it affects company law.

These and other committees should do a good deal to restore investors' confidence in the City itself, but they are likely to be less successful in silencing the City's critics. Not all of these are in the Labour Party. Earlier this year, for instance, Sir Charles Hardie wrote that "the City has fallen down on the question of loan finance and other means of arranging long-term permanent finance for medium-sized companies."

The Government has certainly taken a view similar to that of Sir Charles and since the last election there have been a number of schemes—notably the National Enterprise Board under Lord Ryder—designed to promote new investment. The private sector has been responding with such bodies as Finance for Industry, but these have been relatively limited in scope and are regarded by some of the City's critics as little more than window-dressing.

In April, Mr. Antony Wedgwood Benn, when still Secretary of State for Industry, published a paper setting out a plan for £8bn. of new investment in the City. It would be funded by the institutions and the banks channelling a proportion of their money into a fund to be used for new investment. Since then Mr. Jack Jones, secretary of the Transport and General Workers Union, has proposed that companies should be required to reinvest a certain sum each year to build the new factories

that he considers are so urgently needed.

Mr. Benn is no longer in charge of industry and Government policy has since been somewhat clouded by a series of ministerial statements designed to quiet some of the fears that followed Mr. Benn's exposition of his policy. But the steady rise in unemployment is already leading to great pressure on the Government to develop a new investment policy to help reduce the number out of work.

Solution

For its part the City does not argue with the need for investment. Indeed many bankers and stockbrokers would probably analyse what is wrong with British industry in much the same way as Mr. Benn. Where they differ very sharply is in the solution he proposes and in the reasons that he puts forward for the situation having arisen in the first place.

Whereas many in the Labour Party and elsewhere believe that the City is to blame for the lack of money invested, the City points to what it sees as Government incompetence and reluctance to grasp several nettles—particularly the power of the trade unions, over-inflating and over-indebting by successive governments themselves. There has been too little investment in British industry, their argument runs, because industrialists and their financiers have little or no idea of what Government policy will be in two years time, no certainty that there will be a market for what they produce and no assurance whatever that they will be able to sell it at a reasonable price.

Despite this, the argument continues, there has been a record amount of new capital raised this year in the City by means of rights issues, which proves that the City is still prepared to put money into industry. However, it is conceded that much of this money has gone not into new plant and equipment, but into reducing the burden of debt that so frightened many companies when interest rates climbed so steeply some months ago.

In an interim report entitled "The City as Provider of Funds for Industrial Investment," the Capital Markets Committee noted in June that "these ill-effects should be remedied by directing capital into industry in an attack the symptoms, instead of attacking

the disease." The ill-effects include the lack of a majority in the City.

Nevertheless there are clear signs that the moving towards some kind of fund, at a specified proportion, of industrial money and de-finance new ventures, companies, to companies and to assist ones which may be in any trouble. A recent of this last function is the City's rescue of E. Lorry producer, when tutions jointly under £3m. rights issue which mean them ending up per cent stake on fusion. Interestingly, the ment quietly withdrew the whole affair and aged the institutions comparatively unfamiliar of rescuer.

The task of attempting the new fund, or failing to Sir Henry Bemerly chairman of Co Lybrand, and now adviser to the Bank of Little has so far about his progress known that some in the fund of the type, but many observers that something is still come of his initiative.

How such an industry, their argument runs, equity bank will be reg the Labour Party, if it ahead, remains to the bank's. Neither Lord Ryder e he in two years time, no certainty that there will be a market for what they produce and no assurance whatever that they will be able to sell it at a reasonable price.

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Flexible controls

BANK of England's some rather more formal rules to the supervision of in London. Finally, there is the U.K. banking system has position of the clearing banks aptly described by the themselves. There can be no use "vicarious participation question about their stability, in management" used in a spite of the bad debt problems at academic study of the experienced in the past couple of years; and it is arguable that the secondary bank because of their special role in the economy and because of the underlying stability of their deposits, they are less in need of detailed regulation than any other banks. Their loss provisions have been easily absorbed by their capital bases, and the clearers were left out of the initial steps which the Bank took to improve its information about banking activities.

Clearers

Nevertheless, the clearers have found themselves in a slightly awkward position in the past two years. In late 1973 and early 1974 they were under considerable attack because they were making substantially increased profits as a result of sharp rises in interest rates. Under this pressure, they instituted considerable cuts in the charges made to personal customers. They also, however, mounted a defence of their own position on the grounds that they needed the profits in order to build up their capital reserves. The value of adequate reserves has been amply illustrated by the bad debts and losses such as Lloyds experienced in Lugano. At a time of high inflation, the banks find their deposit resources rising rapidly in line with the general price level. But at present their profits are under pressure, as a result of lower interest rates, higher costs and a depressed level of new lending. Their current efforts to persuade the Price Commission to allow them to raise charges is partly an attempt to redress the situation.

Against this background, the question of prudential ratios—the level of a bank's capital in relation to its deposits and lending activities and the proportion of assets which should be kept in liquid form—has become an important issue. At one stage, indeed, the Finance Houses Association, in an effort to restore damaged confidence, considered setting out its own ratios for members, though now it is inclined to leave the job to the Bank.

Considerable debate on this issue has been conducted in the U.S., where regulation has been much more detailed. In the U.K., however, the approach has historically been relatively crude, with only fairly broad guidelines such as the ratio of capital and reserves to deposits generally notified. Now, however, much more detailed attention is being paid to the problem as part of the effort to improve banking supervision, and the Bank is setting out the sort of ratios it expects to examine when considering the solvency of banks.

One problem is that the recent debate has cast some doubt on the value of some of the accepted ratios as protection against difficulties. U.S. observers have argued that there is little evidence that bank collapses in the past have arisen normally because of the lack of sufficient capital and reserves to support losses. And in an important paper earlier this year in which he set out his general approach to the issue, Mr. George Blunden, head of the Bank's supervisory department, pointed out that it

was a liquidity problem rather than questions of capital adequacy which was generally responsible for the recent difficulties in banking systems here and abroad.

The Bank's approach to the problem of supervision, as Mr. Blunden explained, has included several steps. It required some changes in the organisation of the Bank itself, including expansion of the number of people involved in the supervision exercise. Most important, it has included a considerable increase in the amount of information flowing to the Bank and its coverage. Existing statistical returns, supplemented by special prudential returns, are being provided quarterly by all banks as well as members of the Finance Houses Association, with the exception only of the London and Scottish clearing banks and the British overseas banks (which fall into a special category).

In examining balance-sheet relationships, Mr. Blunden went on record with the view that "for far too long there has been too little discussion of these matters in this country and that such ratios and relationships as have been conventionally accepted here in the past are probably too simplistic to be satisfactory guides for modern banks on their own." The Bank has therefore supplemented these with more detailed guidelines relating to capital and liquidity.

Protection

In relation to capital adequacy, attention is being increasingly concentrated on the "free capital ratio." The point is made that a bank's capital and reserves are required first to cover its "infrastructure"—its investment in premises and subsidiaries—and then to pro-

vide protection for depositors against losses and risk. In assessing the adequacy of this provision, the Bank is now taking note of the nature of the risks involved in a bank's lending activities, the level of current earnings and the nature of the capital itself—"Loan capital," Mr. Blunden argued, "seems quite inappropriate as a defence against the risk of loss."

Liquidity is regarded as probably even more important. And here again it is necessary to examine in detail the relationship of liquidity to different types of lending and deposits and the ability of a bank to borrow more funds if needed. "We need to develop fully-rounded principles of matching to govern the assessment of adequate liquidity for term deposits; we need also to assess how far each bank can rely on buying in liquidity on the wholesale markets."

The Bank will therefore be undertaking a much more detailed analysis of each bank's activities, including those of the clearing banks which for the first time have agreed to submit annual returns. But what the Bank is definitely not doing is to try to set down rigid ratios either publicly or privately for banks to follow. It has consistently argued that each bank must be treated individually in relation to the nature of its own business.

Moreover, examination of balance sheet ratios is only part of the supervisory process. The Bank continues to place emphasis on knowing the people who are running a banking business and on discussing any problems freely. The approach was summed up by Mr. Blunden as having four essential characteristics: flexible, personal, progressive and participative.

Michael Blanden

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'Lifeboat' still needed

CLARIFYING UP after the secondary banking crisis in which a much larger proportion than anticipated, just as a scale of the upheaval, assisting a £1.2bn. support operation, outlasted all expectations. In the last few months art has been made, through aid closures, reconstruction, mergers and major agreement changes, towards a purchase and "fringe" concerns affected. The voyage of the "lifeboat"—accepted name for the operation launched by big clearing banks and the of England—will be completed. However, uncertainties over exact long-term future of the major beneficiaries of the support—United Nations Trust, the large house, and First National Finance Corporation, likely to endure for some

e crisis, the most serious British banking this broke almost two years following the strong vision of money supply had fuelled the rapid and spread growth of lending investment by concerns financed with deposits the public. a more restrictive money policy of mid-1973 made funds, placed with groups de the big clearing banks, unable to any change in the sitors' investment policy, the collapse late that year e fringe bank London and ty Securities soon touched widespread withdrawal of

apped in

end off a crisis of conce, the large banks, under the Bank of England themselves stepped in to replace the deposits and so staved the crisis and cumulative family threatening many runs. What had at first looked a temporary liquidity problem turned out far more us and within months the value of their s also hard hit by the active money climate. With stock market falling, property values tumbling and borrowers often selves property concerns difficulty over paying loans, many banks found their problems compounded by the loss of the worth of their assets. In some cases, solvency was in question—and a per of collapses ultimately wed. ronger groups, whose net was less eroded, found the decline in their assets

hardly provided the background against which confidence could revive enough to generate fresh flows of their traditional deposit finance. The problems of the clearing banks, like BDT, Mercantile Credit and FNFC, with large share purchase businesses, had been increased by their later involvement in substantial property lending.

In these circumstances, the "lifeboat" support group, in which the Bank of England, which provided 10 per cent of the cash needed and supplied the operation's chairman, in the shape of the Deputy Governor, Sir Jasper Holton, had to prepare for a long involvement. "Support loans from the big banks grew as existing borrowers needed to draw more, with the maturity, and often withdrawal, of term deposits from the money markets, and as support—notably United Nations Trust, the large house, and First National Finance Corporation, likely to endure for some

Large stake

A number of major reconstruction of hard-hit secondary banking concerns have also followed such as that in Cannon Street Investments, in which, in its new form following the failure of its Cannon Street Acceptances banking subsidiary, the National Westminster Bank now has a controlling stake. The former J. H. Vavasour, has been reconstructed twice, and Cedar Holdings has undergone major reorganisation.

In any appraisal of the current state of the lifeboat operation, however, it is important to concentrate on the fact that more than five-sixths of the support—over £1bn.—out of still some £1.2bn.—is accounted for by the five largest recipients.

Of these, the most major borrowers are United Dominions Trust, with some £450m. of support loans, First National Finance Corporation, with about £350m. and Mercantile Credit—in process of being taken over by Barclays Bank—with £140m. (£166m. at the time of the Barclays bid). The next biggest is Bowmaker, in the C. T. Bowring group, whose borrowings appear to have been roughly halved to some £40m.—and which may soon become the first of the lifeboat's passengers to be landed to continue its existence independently. There are signs that its remaining debt to the support group will be funded for repayment over several years.

The next largest recipient is Keyser Ullmann Holdings, whose borrowings from the lifeboat are now also halved from their peak of £65m., at some £33m. Developments at KU have been typical of those seen at many assisted secondary leading clearing banker, Mr. Derek Wilde, a vice-chairman of Barclays Bank, moved in as banking support operation chairman in April, succeeding Mr. Edward du Cann, chairman

CONTINUED ON PAGE XI

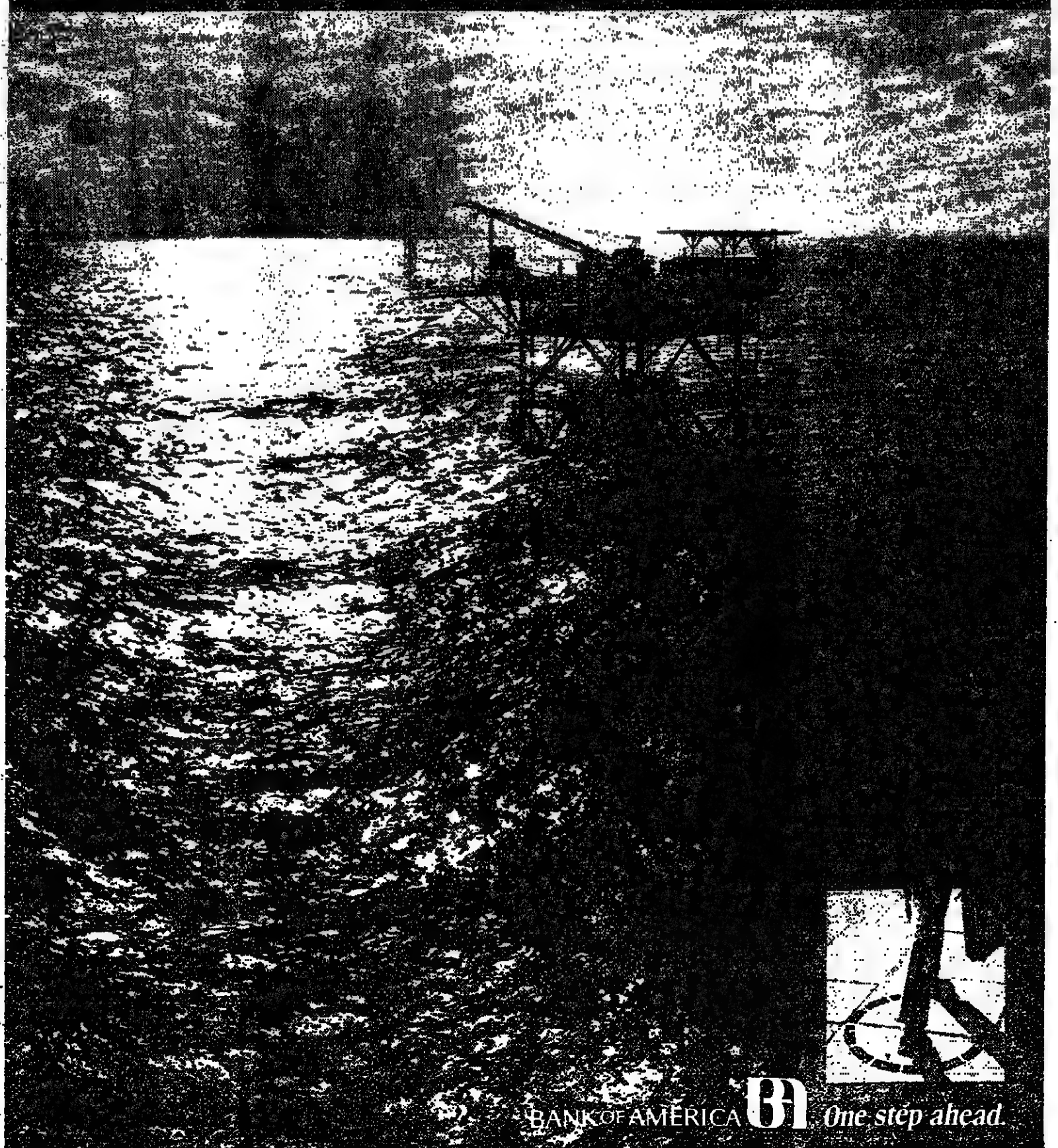
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Money shop decline

NOT SO much is heard now of the "money shops" which began to pop up in High Streets throughout the country in the early 1970s. This is because, along with everything else in the consumer banking field, this sort of operation has suffered from the reduction in HP and other instalment credit debt since the end of 1973.

United Dominions Trust, for example, once owned 30 money shops throughout the country; to-day none remains, leaving this particular field almost completely open to the American banks, which seem still to find their commitment worthwhile.

Forward Trust, the subsidiary of Midland Bank which has roughly 15 money shops, appears to be the sole opposition.

Basically, the money shops have never really competed with the clearing banks — more with the finance companies. The Americans have undoubtedly found it very difficult to break into the "point-of-sale" credit

business where strong links have existed for years between retailers and such names as Lombard North Central, Lloyds and Scottish, UDT, Mercantile Credit and Bowmaker. So in the case of dealing with the consumer in this indirect way, it was all part of the U.S. banks' marketing strategy to approach the customer direct. First, this was achieved through mail credit, with the consumer answering to newspaper advertising, and later through money shops.

Loans

Boston Trust and Savings, a subsidiary of First National Bank of Boston, was created in just such a manner and two years ago, 12 months after it was created, it opened its first money shop. The group now has around ten shops and is steadily opening others. From each of these shops it is possible to obtain unsecured loans of up to £1,000, a continuous credit facility which includes a cheque book and identity card, secured home loans of between £700-£5,000, plus the usual savings and deposit accounts.

It is also possible to satisfy investment and insurance needs. Save and Prosper unit trusts are available, and the Norwich Union underwrites all insurance policies sold, from life and fire to general contracts.

The object is one-stop-shopping, maximum speed and convenience and as little paperwork as possible. Loans can be applied for and obtained in under a week, provided there are no hitches, since all applications are processed on the spot, with the manager granted full discretion.

The rates offered depositors are higher than on more established forms of investment — savings accounts attract 8½ per cent, gross, subscription accounts 9½ per cent, gross, with variable rates on deposits depending on the period. But it is also true that the rates of interest on borrowings are higher than on, say, a personal loan from a clearing bank but a little less than those available on hire purchase arrangements.

The pattern is fairly uniform among all the money shop type of operations. City Bank Financial Trust is slightly different in that it does have some

point-of-sale instalment credit have to remain aware of their business: this arises because of National City's purchase three years ago of Campbell and Lincolnshire Finance, an existing U.K. business. City Bank Financial Trust emerged from this take-over and now operates 25 money shops, two of which were opened as recently as three months ago.

Aware

The real test for the money shop style of operation will come when the Trustee Savings Banks and the National Giro get under way with their lending facilities. There are considerable areas of overlap. Neither the TSB nor the money shop operations would pretend that they compete with the clearing banks, basically the latter takes over where they leave off. So, in the sense that their customers tend to be of the less-sophisticated, non-banked variety, the competition is bound to be fierce. For the finance companies, however, the coming of age of the TSB and Giro will not have such a marked effect since a great many conduct point-of-sale business. The clearing banks, too, will

have to remain aware of their way, the bank is hoping staff will be able to spend time on the lending side banking.

Barclays, through its Barclaycard subsidiary, has the loan scheme through which it has been pushing very hard over the past twelve months. The indirect sale finance that the TSB Giro will not have.

But being allowed into the area of consumer lending may not necessarily be the blessing it seems. TSB and Giro — at least the warning coming from the business already in the new experience. TSB and Giro and doubt been expressed as to the expertise at branch level. It is one thing being able to collect the repayments. The consensus opinion suggests that the Giro will have more than the TSB, the having had some expert-offering loans with the of certain finance companies. What is in no doubt ever is that the race is attract the currently uncustomer. Branches clearing banks have alerted to the threat of TSB and Giro might in the future and the hope through the combination of national advertising, friendly local camp some of these potential mers will be mapped out ever. It is obvious that the clearers had the form attract these depositors past they would under have applied it before a conclusion to be draw that is that perhaps the little more rattled they would like to let on.

David Bell

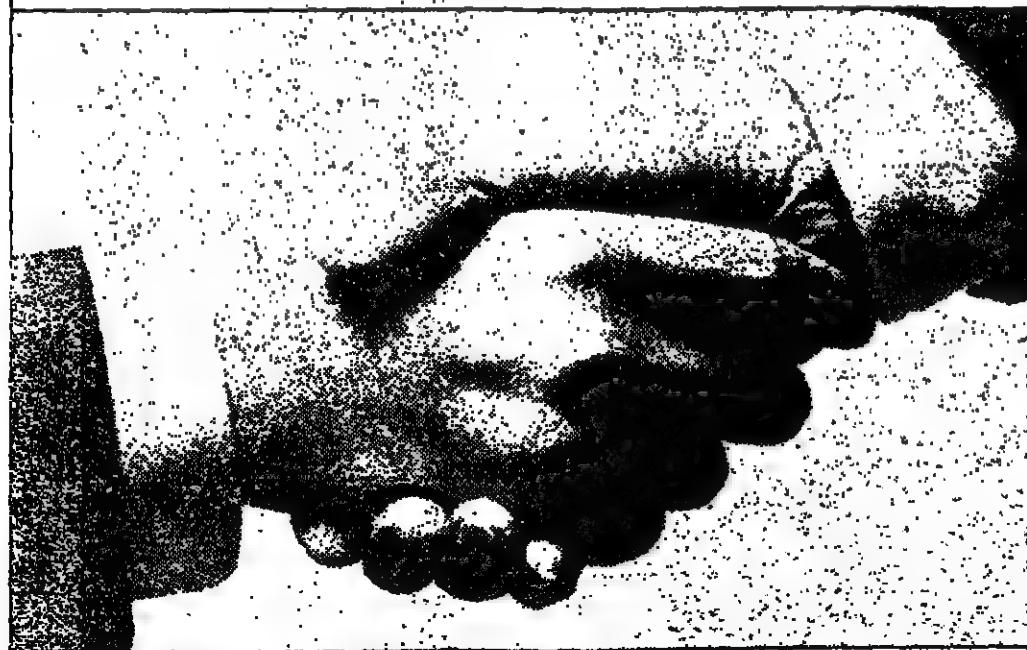
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More reliance on
wholesale funds

TWO FACTORS have had a major influence on the wholesale money markets in Britain this year. The first has been the burgeoning public sector deficit and the second has been the need to prevent the value of the pound from being eroded even more rapidly than it has been in the past few months.

At the same time the banks have had to cope with the aftermath of the secondary banking collapse, the decline in industrial production and the decision by most companies to go as liquid as possible lest they run into another cash crisis like the one that caused so much anxiety to so many of them some months ago.

The public sector deficit, now put at around £9bn. for the year, has meant that the wholesale money markets have been affected by the constant supply of money being pumped into the system faster than it is being taken out in taxation. In the first quarter of the year, for instance, there was a "very fat" tax season for a number of reasons which meant that there were no net payments to the Treasury.

Meanwhile many companies, either through rights issues or by abandoning or curtailing new spending, have moved to reduce corporate debt and strengthen their liquid positions. As a result, the money markets were faced with a substantial flow of money that was not wanted and which no one wanted to borrow. In the early part of the year banks responded to this by lowering deposit rates and base rates partly to ensure continuing profitability on their loan business, but also to encourage the movement of money out of banks and into building societies, equities or government stocks.

Diversion of funds in this way suited the banks well, not least because they were being driven to invest fairly heavily in gilts which they tend to regard as something of a second class asset because of the gilt-edged market's extreme sensitivity to other factors.

Between February and July total sterling liabilities increased from about £39.5bn. to about £43.5bn, which one clearing bank describes as a "dorsory" rise, while the three-month rate fell from 11½ at the end of January to 9½ by the end of April.

It was at this point that the second of the two factors that have dominated the year — the need to protect sterling — entered into the equation. For although the banks had been encouraging investors to put money elsewhere, and cutting their rates; the need to protect the sterling tended to force the rates upward again.

At the end of April sterling's rate of interest may ultimately weighted depreciation against the dollar was lower rate for internal U.K. borrowing and a higher rate for external borrowers so as to safeguard the pound. However, the complications inherent in such a scheme in a major financial centre like London make it likely that it will be some time before any dual rate of interest becomes a reality.

In the six months to July this year sterling interbank deposits have fallen from £8.8bn. to £7.8bn. according to the Bank

of England figures. The amount of money in sterling certificates of deposit has also fallen over these six months from £4.1bn. to £3.8bn., a particularly sharp decline when measured against the peak amount of such deposits which was some £5.9bn. in December 1973.

How long it will be before demand for bank finance increases it is impossible to say.

Liabilities

The liabilities that the clearing banks do have at the moment are between two and three months and have been partly responsible for the gap that has developed between overnight or seven-day money rates and three-month rates which are now appreciably higher.

This disparity in the rate structure has made it cheaper to borrow overnight or for seven days than for the longer period and there has been some shuffling of borrowing to maximise the advantages of this. The clearing banks, which have the obligation to meet the overdraft commitments that they have already made to customers, are very concerned about this trend as they are largely having to finance it.

As a result, there are now clear indications that the banks may be planning to solve the problem by considering ways of charging "commitment fees" for overdraft facilities. The idea is that if companies had to pay perhaps 1 per cent. for their unused lines of credit this would immediately even out the discrepancy in the rates to the obvious advantage of the banks.

For their part, the banks are well aware that such a charge would be a major break with the past and one that might bring them in for a great deal of criticism, but they point out that at the moment they can scarcely do more than break even on much of their lending.

This is particularly true because of the current volatility of the demand for funds which can vary for one bank alone by as much as £500m. in a single month. Thus the banks consider it very important to get companies to borrow for longer terms. Yet they readily acknowledge that the lack of borrowing at the moment almost certainly has very little to do with interest rate differentials or, indeed, with the level of interest rates themselves.

They are well aware that this reluctance to borrow springs principally from the lack of confidence that many industrialists have in the future and their uncertainty about markets, price restrictions and the general health of the economy over the next few years.

Many bankers feel that a dual rate of interest may ultimately be part of the answer, with a lower rate for internal U.K. borrowing and a higher rate for external borrowers so as to safeguard the pound. However, the complications inherent in such a scheme in a major financial centre like London make it likely that it will be some time before any dual rate of interest becomes a reality.

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Earnings abroad

NET PROFITS EARNED from international and overseas banking activities are likely to provide an important contribution to the income of the U.K. clearing banks this year. Their business in the U.K. has been depressed by the background of reduced economic activity, and the general recession has hit other countries as well, banks will be grateful for efforts they have put over the past few years into building their representation abroad. development has represented a major change in the fortunes of the big U.K. banks, taking them in a relatively short period from mainly domestic operations to among the largest international bank groups.

The transformation was begun this year by Sir John Pridemore, chairman of the London Westminster Bank. He stepped out in the annual report that at the time of the merger between National Provincial and Westminster the group's representation abroad consisted only of the long-established branches of Westminster Bank in France and Belgium, an agency in New York and participations in the local Bank of Abu Dhabi and the Bank of Bahrain. Five years on, the bank was directly represented by branches in 15 European countries, Japan, the U.S., had acquired important investments in banks in Italy, France and the Netherlands and participated in the Orion consortium bank operation.

Direct

The two main characteristics of the change have been the extensive development of international Eurocurrency activities, the banks, and the expansion of their direct representation abroad, particularly in areas where previously they had been thin on the ground. Lloyd's own already fairly wide international network has enabled the group to undertake a substantial international expansion. Barclays already had control of Barclays DCO, though the latter had operated more or less independently, only with the acquisition of the bank into the group did it become the basis for developing a full international operation. Against this background, recent moves among the London overseas banks themselves are interesting. Lloyd's position in the currency markets as a leading

Grindlays has been a little uncertain. But the decision by Midland to pick up the Chase Manhattan 11.9 per cent interest in Standard Chartered—a bank with which it had long-standing connections as among other things one of its partners in the oldest of the consortium banks, Midland and International—could represent a significant long-term move towards closer co-operation and possibly a change in Midland's own international strategy.

Division

Midland, of all the big U.K. banks, has been the bank which has placed most reliance on co-operative effort. Its activities in this area have a specifically European identity, through the bank's strong commitment to the European Bankers International (EBIC) grouping which brings it together with major Continental banks such as Deutsche Bank, Amro Bank, Société Générale and Société Générale de Banque. This grouping is probably the most developed of the banking co-operatives, with extensive joint operations including particularly the recently acquired Franklin National business, in New York, and the growing merchant banking business, European Banking Company, in London. However, Midland has also shown signs recently of strengthening its own international side, with the establishment of a separate division and the opening of its own representative offices abroad.

Barclays has been the one whose philosophy has tended towards developing its own interests rather than going in with other banks, though in the European context and in specialised areas even this bank has found it useful to develop connections with other banks. It started, of course, with a substantial network of overseas branches on the old pattern, with Barclays DCO's extensive activities in Africa and elsewhere. It has built up a strong representation around the world and is particularly active in the U.S., with a developed branch network in California and an expanding base on the East Coast. It is also, however, associated with the Abecor group of European banks in joint ventures including the Société Financière Européenne operation, bringing Barclays together with a number of substantial European banks, and is part of the group which set up the specialised International Energy Bank to service the North Sea oil and other energy developments.

Lloyds, too, has tended to avoid involvements with other

Michael Blanden

Control mechanisms

EFFECTS of the foreign exchange losses incurred by banks during the last two years, which the Herstatt debacle of June, 1974, was the most serious manifestation—now, as they have worked themselves through the banking system. The last signs were notably seen earlier this year, when the market is to be expected, one reason for the rise of the Swiss franc against the dollar was banks' bringing themselves against foreign exchange losses incurred in closing contracts with Sindona group of banks, which were outstanding when the banks failed.

However, these losses, together with the problems experienced by banks in some countries on certain kinds of property in Britain—have produced what is expected to be continuing series of moves towards greater control of banks' operations, both domestic and international, by banking authorities. They have also provoked a strengthening of internal control mechanisms.

Prior to the events of the last few years, there was a distinction between the control mechanisms operated by banking authorities in different countries. The basic kinds of control can be divided into two types: control of foreign exchange operations, and control of the relationship of banks with their capital both in terms of the quality and the quantity of their lending.

Built up

What is happening now is that in Britain the Bank of England is increasing its supervision of asset/capital ratios while in other countries controls on banks' foreign exchange operations are being built up. The British authorities are drawing on the experience of other countries in implementing the former, while the British technique of controlling foreign exchange is being borrowed by other countries.

It is evident that the banking authorities' desire to build up controls on foreign exchange operations of banks derives not only from the losses that banks experienced in this business during the past two years but also from a wish to dampen

destabilising forces in the floating exchange rate system which we now have. The Swiss, for example, make this particularly clear—they feel that they have suffered more than most countries insofar as the Swiss franc has become grossly overvalued in their view.

However, the fact that some banks lost so much on the foreign exchange markets is crucial to the process of tightening up since it has made them willing to acquiesce in the imposition of controls which they would otherwise probably have fought tooth and nail.

At this stage, basic changes have been introduced and discussions of further controls are still going on in a number of countries. In Switzerland, for example, the possibility of three further potential changes is mooted: setting up a list of approved foreign exchange dealers, establishing a centralised foreign exchange market on the lines of the long-standing German official market (that is, a market something akin to a stock market, where foreign exchange brokers would meet at regular times to do business), and even possibly imposing a turnover tax on foreign exchange business.

However, the value of these measures is questioned. As one local banker put it, approved dealers may be licensed but are nonetheless not always faithful. The existence of a centralised foreign exchange market did not help the Germans, while the imposition of a turnover tax would simply drive foreign exchange business overseas. In any case, the pressure in Switzerland has been eased by the rise of the dollar.

At a more general level, moves by monetary authorities towards controlling the international operations of banks at a global level have yet to get over the problems of implementation. The long-standing dream of many central bankers is to impose reserve requirements on international business—similar to those operating in domestic banking systems. But no one has yet come up with suggestions for a technique for impos-

Cut back

It is still by no means impossible that a bank could turn out to be over-committed to a particular class of borrowers or a particularly bad maturities mismatch of long-term lending to short-term deposits. However, the more detailed reporting requirements should at least enable the authorities to anticipate problems and over a period cut them back.

In conclusion, it may perhaps be said that one of the most positive effects of the troubles of the last two years has been to clarify the minds both of commercial banks and of the banking authorities. The detailed control exercised by, for example, the German authorities has proved fallible; the long criticised laxity of the Bank of England has been proved good in the foreign exchange area, woefully inadequate in some other areas. Meanwhile, the fact that the whole international banking bubble has been pricked—without fundamental adverse effect—has caused the banks to clarify to themselves what is good business and what is bad.

Mary Campbell

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ASSETS	\$ Equivalent*		LIABILITIES	\$ Equivalent*	
	31/12/1974	31/12/1973		31/12/1974	31/12/1973
Cash & Due from Banks	359,697,050	463,889,073	Due to Banks	292,712,484	393,435,126
Bills & Advances	1,148,055,357	948,245,083	Deposits	918,102,982	839,150,928
Investments, Public Funds	26,187,094	24,788,050	Bonds & Debitures	179,859,804	71,874,446
Investments, Other	238,780,104	200,548,505	Other Liabilities	113,701,308	90,454,027
Acceptances, Guarantees & Documentary Credits	265,575,993	210,731,224	Capital	86,797,643	72,314,964
Other Assets	81,552,546	61,177,913	Reserves	210,770,839	193,770,161
	2,109,848,144	1,909,379,848	Profits before Taxes	42,327,091	37,648,972
				2,109,848,144	1,909,379,848

*Exchange Rate: Pesetas 56.00=£1

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U.K. BANKING VIII

City's good year

JUDGED BY its earnings the City had a very good year last year. According to the latest "Pink Book" on the U.K. balance of payments the City boosted its contribution to Britain's invisible surplus from £730m. to £905m.—an increase of 24 per cent. The insurance industry, the Baltic Exchange, banking and stockbroking all showed substantially increased earnings. When measured against a mere 4½ per cent. increase in the world trade such a creditable performance enhances the City's claim to be the world's leading financial centre.

That the City managed to weather the traumatic events of the past 18 months and turn in doing remarkably well. Margins such a good performance is on domestic and international markets. The removal of U.S. capital controls at the beginning of 1974 did not lead to the return en masse to New York of U.S. banks' offshore banking business, as some had predicted. The collapse of the Herstatt a few months later and the ensuing crisis of confidence in the Euro-markets inevitably led to a comeback in activity by many London-based banks but the Bank of England quickly took steps to restore confidence and ensure that the City's international reputation remained unimpaired.

The quadrupling in the price of oil had a serious effect on the British economy but the City managed to turn it to good advantage. Of the estimated \$54.2bn. of OPEC surpluses last year, some \$21.0bn. (37.4 per cent.) were channelled through London, either directly into sterling or indirectly into the London-based Euro-currency market. London managed to attract roughly twice as much surplus oil revenues as New York, its main rival. Although the OPEC surpluses have declined markedly from their 1974 peak, the latest figures indicate that London is managing to attract more than three times as much oil money as New York, and this is in spite of the fact that only about 12 per cent. of the oil revenues are now denominated in sterling.

The subsequent sharp drop in property values forced some banks to make substantial loan-loss provisions. Citicorp, for instance, in its last annual report (published before the problems at Brands were announced) indicated that most of the rise in its international property write-offs from \$300,000 to \$1.17m. in 1974 reflected U.K. property loan write-offs. Notwithstanding these domestic difficulties and the problems in the Euro-markets, many foreign banks, especially the larger ones, which had adopted a conservative lending policy during the heady days of late 1973 and early 1974, have been doing remarkably well. Margins on domestic and international competition, which characterised the money markets for part of last year, has disappeared. The transitory problems of the secondary banks and the U.K. property market are unlikely to have shaken international confidence in the City. Today some 250 banks from 40 countries are represented in the City and another 90-odd hold stakes in London consortium banks—far more than in any other comparable financial centre. Among the 100 largest banks in the world only 14 are not directly represented in London and eleven of these have stakes in London consortium banks.

Their business is substantial. Foreign banks employ around 15,000 people and account for £56.5bn. of all U.K. foreign currency liabilities—74.1 per cent. of the total. If the consortium banks are added in, the share rises to 80 per cent. On the domestic front they account for 13.2 per cent. (£3bn.) of all sterling advances to U.K. residents and the American banks alone lend more than twice as much sterling as the acceptance houses.

There is clearly no shortage of confidence in the City. Although the number of foreign banks opening offices in the square mile is less than what it was, banks from such diverse places as Zambia, Thailand and Italy continue to beat a path to the City. London rather than New York has been picked as the site of the new Saudi Arabian-sponsored consortium bank (the Saudi International Bank).

Another significant pointer, underlining London's key international position, is the fact that Deutsche Bank, the giant German bank, which normally operates overseas through representative offices and correspondents, is in the process of upgrading its London office into a full branch. Many international bankers would agree with the comment of the chairman of Wells Fargo, Ernest

Property

On top of the upsets in the international markets the City's international financial community had Britain's secondary banking crisis and the collapse in U.K. property values to contend with. Many foreign banks eager to supplement wider-than-margins on their Euro-currency lending turned enthusiastically to U.K. property lending to boost their income. The long list of international banks which lent money to the troubled Stern property empire indicates the enthusiasm which gripped many foreign banks for a time.

The growth in taxation has hit London's foreign financial community on two fronts. On the personal level the recent tax decision to tighten the rules handling its business

CONTINUED ON NEXT PAGE

The finance houses

THE FRUSTRATION and despair among some of the finance houses, which must be making a handsome profit on the support of the clearing banks, is a stark contrast to the effect of delaying the recovery year and next, there is of the finance houses, particularly as 1 per cent. extra on borrowed money can represent millions off the profits of the larger houses.

Life could also have been more difficult for the independent finance houses, if the Bank of England, supervisor of the City, had not made it very clear that it would prefer to see two or three independents remaining after the debacle rather than for all the finance houses to go under the wings of friendly clearing banks.

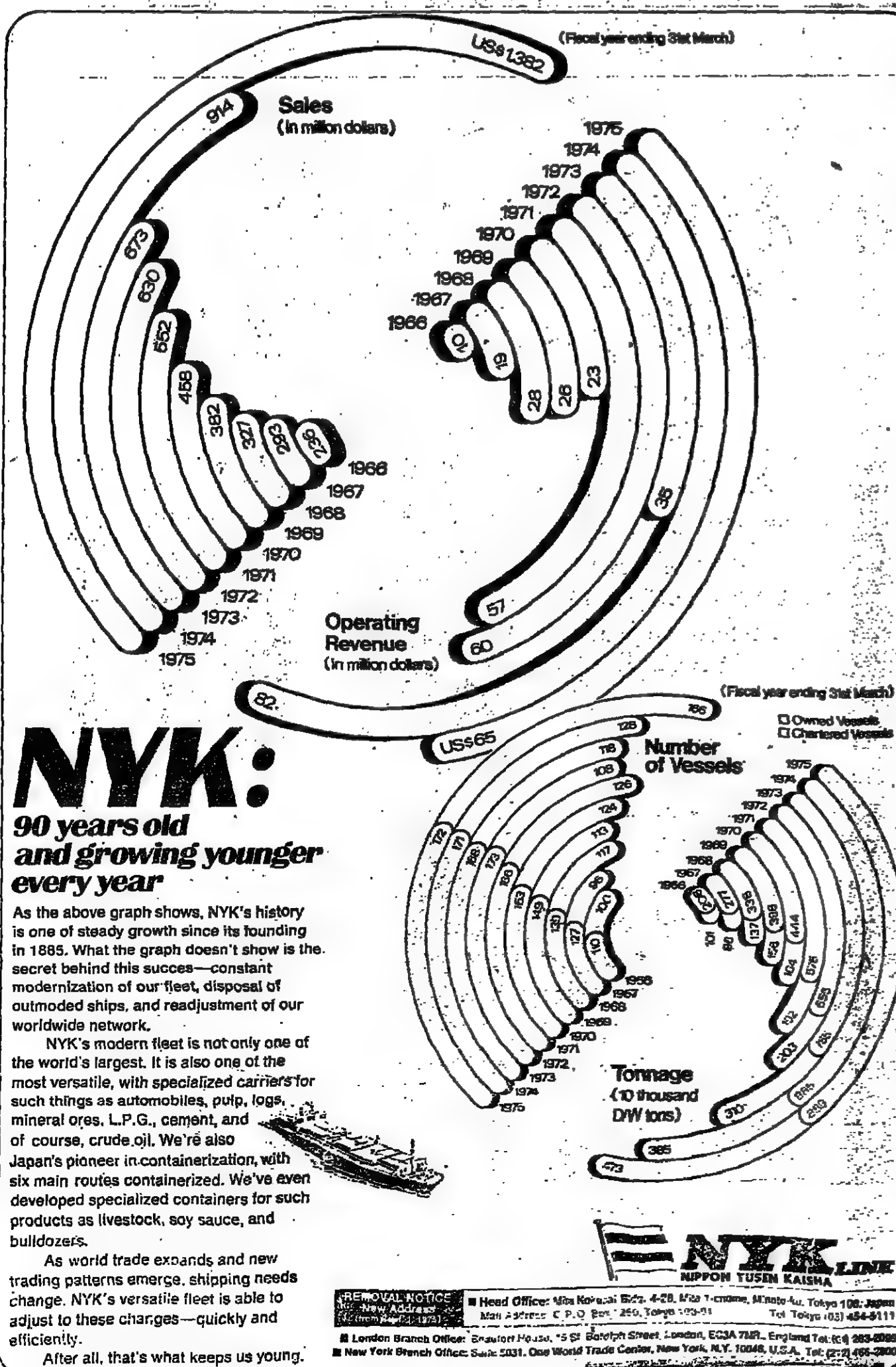
Mercantile Credit has been allowed to go into the Barclays fold, it is true. But it is almost certain that United Dominions Trust and Bowmaker will retain their present status as independents. First National Finance Corporation, although heavily involved in instalment credit and with £80m. outstanding through a subsidiary, is really in a separate category because of its other activities and is not looked upon in the City as a "finance house" as such.

The crisis continues to grip the finance houses because they are beset by the current downturn in the economy—a slump which hit sales of cars, fridges, freezers and TV sets quite early and with them the instalment credit often provided for their purchase.

At present, finance house profits are being squeezed (or eliminated) by the combination of falling volume, escalating overheads, increased money costs and the need to make provision for the higher levels of bad debt resulting from the general economic situation. The main immediate threat is not bad debts but the steep fall in the volume of new business.

Mr. Oliver has said: "The stark fact of the matter is that there is insufficient business available either in the consumer or industrial field to support the current level of overheads in our industry. With the forecast

Kenneth Good



U.K. BANKING IX

Active Euromarkets

ING the hiatus in activity, Euromarket business is now running at very high levels again. The volume of lending in the latter part of this year was well above the levels in two quarters of last year, and the volume has been running at nearly three times the level of a year ago.

er, as any banker who has seen a two-year absence of activity immediately, the market has changed almost beyond recognition. The normal pattern of maturities of term syndicated loans cut from between ten years to six or seven years, and the fixed interest rate has used traditionally fifteen-year bond market, mostly concerned with term notes.

its are fewer banks in the market and the profits they can make are much smaller. In the medium-term floating rate market, the margin charged over the base rate is now about 1½ per cent, compared with 2½ per cent a year ago—and there has been a reduction of front-end fees of 50 per cent. Massive payments for loans for listed companies (such as \$2.5bn. for France's largest single loan to date) have vanished from the market. The nature of the market has changed least is probably the nature of the borrower. The high income developing countries continue to be the main borrowers, but there are also a number of new entrants, such as the U.K. and Ireland, who have never been seen before. In addition, there is a new type of borrower, the multinational corporation, which is now a major borrower. The nature of the market has changed least is probably the nature of the borrower.

are fully convinced by experience that governments know how to control inflation and are prepared to set on their knowledge, and until they see exchange rates remaining stable over a long period of time, they are clearly going to stick to the ground they have won.

In the long term there is a possibility that traditional bond market conditions may return. This cannot be said for the medium-term bank lending market.

The extent to which the last year's changes in market conditions are cyclical and the extent to which they mark a permanent break is a regular talking point in the Euromarkets. However, the general consensus appears to be that although maturities may lengthen somewhat again, although spreads may narrow, fees be cut and the size of individual loans increase, there will never again be a borrowers' market like 1973.

Having once seen that spreads can widen as well as narrow, that maturities can shorten as well as lengthen and that the conditions in the market can reverse to the benefit of lenders, banks will be likely to withdraw from lending altogether at a certain point and wait for better times rather than make medium-term commitments on relatively unprofitable terms.

Lending

What is certainly true is that the profits available on this business are now very high by historical standards. In addition, to a margin of, say, 1½ per cent, over its cost of funds through the life of a loan, a lender might expect to receive fees of over half a per cent at the beginning of the life of the loan.

It might be assumed from this that banks will be continuing to build up their Euromarket lending (unless of course market conditions alter to cut down the level of profit). This may turn out to be the case but there

Mary Campbell

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Insurance services

THE PAST decade, the banks have been keen to diversify their activities, to move away from their traditional roles. The insurance industry, this has been one of the most successful in this regard. It was about ten years ago that the first moves were made by Westminster Bank to rationalise the insurance advice system by establishing its own insurance department. The other clearing banks have followed this lead, by setting up insurance departments with the specific aim of achieving a substantial expansion in this area. The large and comprehensive branch network gives them a customer field second to none and offers enormous growth potential.

The local branch is still the focal point in the marketing of insurance services, acting as a catalyst. It is here that contact with the customer is usually established. The most straightforward and simplest of risks—life assurance and domestic—would be dealt with by the manager or his assistants. The degree of autonomy here varies between banks; Barclays, for instance, has a list of policies that can be sold over the counter.

Enquiries which are too big or too complicated to be handled at branch level would be referred to an area or regional insurance adviser or inspector. The actual system varies between the banks as regards detail but generally the area inspector is a full-time insurance specialist operating out of the regional office as his base and visiting the branches to deal with such queries. The functions of the insurance division, at head office level, would in addition to co-ordinating the activities be involved in

researching and monitoring the whole insurance market, dealing with the very big enquiries and responsible for the training of staff in insurance matters.

The insurance market is now offering a range of products never envisaged even ten years ago. Much more effort is made over the packaging and design of insurance contracts, arising partly from competition and partly to provide what the public requires. It is a full-time task keeping track of the situation, sorting out the wheat from the chaff. Advising on life insurance products these days needs at least firm guidance on investment conditions. In the case of the clearing banks such a service is provided by head office.

The insurance services of banks have extended their activities into the field of actually devising insurance plans for their customers. Barclay Insurance Services early this year produced its Barclaycard Insurance Plan—a single insurance package covering the non-life requirements of the individual: domestic, car, and personal accident. The underwriting of the various covers was arranged by Barclays with several leading insurance companies. Midland Bank Insurance Services has its package non-life plan—the Griffin Household Insurance Plan.

This development by the clearing banks has made available to their customers a comprehensive insurance advisory and broking service. Lloyds Bank have perhaps gone the furthest by making its insurance division operate under the auspices of the Trust Division. By this move insurance advice is regarded as one important facet of a full financial planning service to customers, a development being made by many leading insurance brokers in giving complete financial planning not just insurance broking.

The clearing banks are now in a position to handle the insurance requirements of the larger corporate customers including that relating to private pension schemes. Midland Bank, through its acquisition of Montagu Trust, has brought the leading Lloyd's broking firm Bland Payne into the group. Thus the decision can be made as to whether to handle enquiries by the Midland Bank Insurance Services or pass the client on to Bland Payne. The other clearing banks have not yet gone as far as this in building up their insurance services

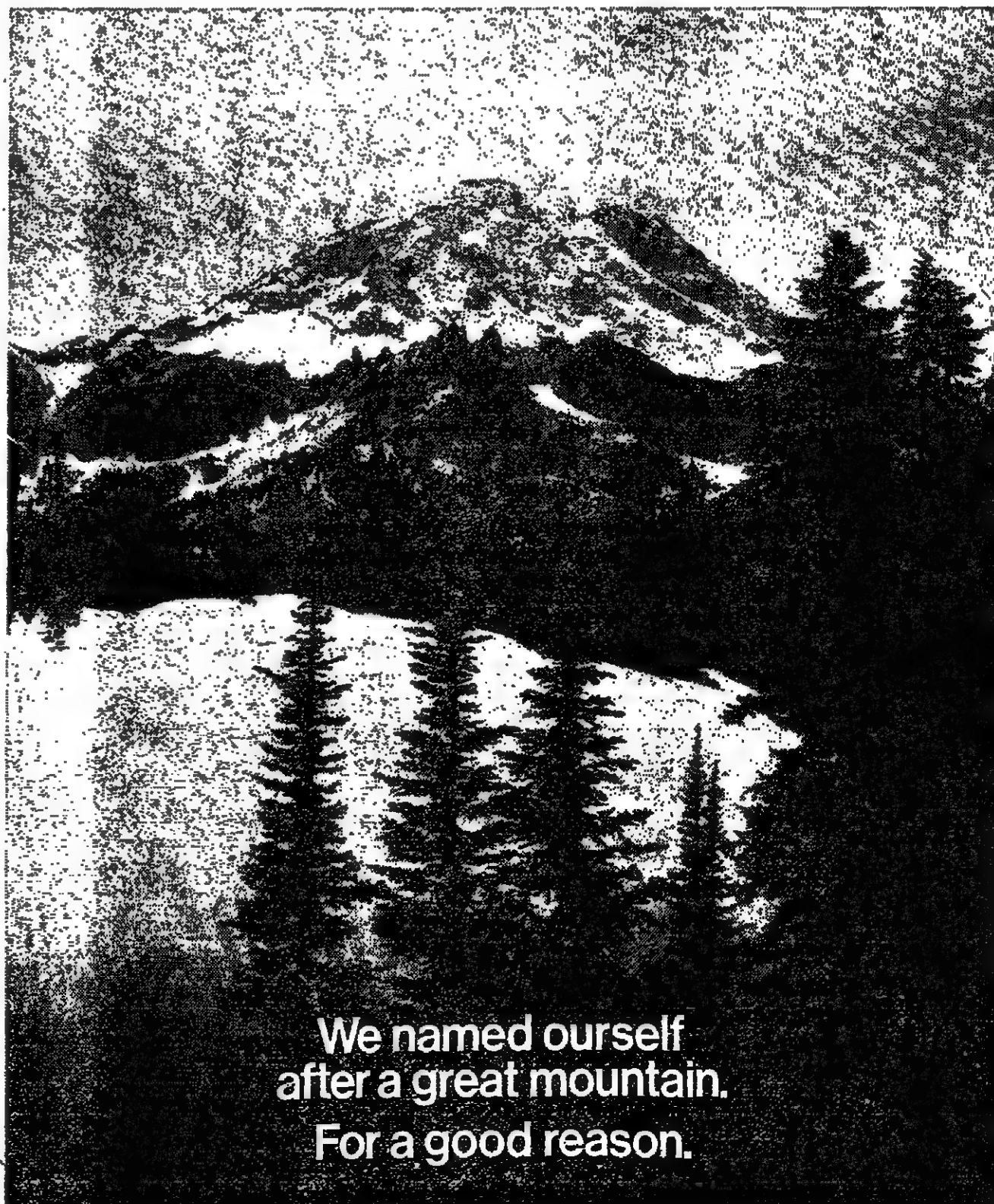
Sensitive

This is a particularly sensitive area. Complications could well arise if the bank were claiming to offer independent advice to its customers on the choice of contracts, and at the same time offering its own policies. But it is not an impossible situation. The financial conglomerates with both an insurance company and an insurance broking division within the group have successfully operated the two sectors at arm's length without impairing the service offered by each.

If anything, the reverse situation occurs, with the insurance company having to be twice as good as its competitors to get recommended by the broking division. This happens in the case of Barclays Life Assurance as far as the insurance service is concerned. The moves have been made by the clearing banks into the unit-linked life assurance field offering direct competition with established life companies. Barclays and Lloyds have set up life subsidiaries, while Midland has a tie-up with two top life companies—Eagle Star and Prudential. This trend could well grow in the future.

The opposition to this move into insurance broking has come naturally from certain other insurance brokers, who see dangers of serious conflicts of interest in getting insurance advice from a clearing bank. Such fears could well be unfounded considering that the banks have been content to see organic growth in their set-up and have kept their image very low key in this field. But the current trend is towards a comprehensive financial advice service and who is better placed to provide this than the clearing banks.

Eric Short



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urg, and the Central have the dramatic consequences of closing its London branch. Nevertheless U.S. These closures are not banks are undoubtedly doing significant. Both were much more foreign lending representative offices and from home. Over the last 12 months, for instance, U.S. banks authorized banking offshore lending through their London branches remained static, while U.S.-based foreign lending rose by 50 per cent.

William Hall
The Banker

U.K. BANKING X

Today's survey of UK Banking is one of the many authoritative supplements published by the Financial Times on banking and related disciplines. For the convenience of our readers who have an interest in this subject, we list below the titles of similar surveys and the proposed dates of publication for the remainder of 1975.

Foreign Exchange September 29th

Midlands Financial Services October 9th

Italian Banking & Insurance October 23rd

Pacific Capital Market December 4th

Japanese Banking & Finance December 15th

If you would like any further information on these or any other surveys, please telephone: 01-248 8000 extension 383.

Shares still depressed

THE BANKING sector of the stock market may have seen the worst of the storm, but it is taking a long time to pick up the pieces. Nearly two years after the financial crisis broke, with a sudden collapse in the confidence of depositors and a sharp fall in the value and marketability of property, which provided the security for a huge volume of lending, new shares are still being provided.

It is only a couple of months since Keyser Ullmann reported losses and provisions totalling \$24m. for the year 1974-75. Its overall loss of \$61m. is said by some to be the largest loss ever reported by a British company. The United Dominions Trust was not far behind, with \$59m. written off its capital in respect of the year ended last June.

Some banks, like Burston Finance, have folded. Others are shored up by the Bank of England's lifeboat, believed to be supporting UDT to the tune of around \$470m., and First National Finance Corporation to the extent of \$350m. or so. Even Mercantile Credit, once the blue chip of the finance house sector, accepted a knockdown bid price from Barclays Bank rather than face an unduly long haul back to whatever passes for prosperity these days.

The only major favourable factor has been the rise in gross margins, as the clearers have pushed down deposit rates faster than their lending rates have declined. They have also reduced their dependence on

expensive wholesale funds.

Profits may well fall even lower in the current half year.

No general rise in lending volume is yet in sight, and wages went up by another 22 per cent in July. On the other hand, interest rates are staying higher than might have been expected, and the bad debt problem should ease further.

Further growth overseas will help, especially for Barclays and Lloyds. At least there is a fair chance that profits will bottom out in the current six months, allowing a recovery next year, though much will depend on the timing and extent of any revival in the private sector demand for credit.

Barclays appears to have the strongest ratios, with not much to choose between the others after Midland's rights issue move in March.

Whatever the difficulties of the clearing banks, they pale before the crises encountered by many merchant banks. Here, drastic reductions in size have sometimes been necessary, to cope with harsh conditions, and even the blue-blooded accepting houses usually showed smaller balance sheets and lower profits in 1974. As well as the property and financial markets, the shipping sector has caused many heartaches in the past year. Those banks still solidly rooted in traditional areas like trade finance have tended to hold up best.

In general, the banks and financial groups which expanded rapidly in the easy-money conditions of the early 70s have tended to come off worst. They included a number of relatively

new banks like F. British Bank of Com. also some old-established firms such as UDT, Mann and Brandts (w. The older established firms often substantial losses can be written usually important of the parent, Grindlays. The older established firms often substantial losses can be written usually important of the parent, Grindlays. The older established firms often substantial losses can be written usually important of the parent, Grindlays.

For bank shares the immediate outlook too inspiring. Their price is unlikely to do much from that of a whole. But if conditions become more next year, and the risk rises somewhat, bank shares can be shown some relative Shares of the clear are supported by ability to keep paying

dividend income. The market may need time to climb again before gain increased favor

Bar

Pressures

If loan demand recovers next year, however, the clearers may face renewed pressures on their capital ratios. Their problems in inflationary periods have been made plain by unofficial estimates of what their CFP earnings might look like they suffer because they hold real cash, which depreciated in real terms. Only Bank of Ireland has been brave enough to produce official CFP figures, and these showed that its after-tax earnings were almost completely eliminated. Now that the Sandilands Report has opted for current cost rather than CFP accounts it does not look as though the banks can hope for any tax relief on such monetary losses.

What then will be the main difference from the point of view of existing TSB customers? The answer is: probably very little for the time being, though in due course the current financial incentives—that is, the interest given on current accounts—will probably disappear. In the longer run the customer will be able to enjoy borrowing facilities and services on a par with those offered by the clearing banks. Already cheques are as convenient as those of competitors following the TSB joining the Euro-cheque network.

But the TSB has made it abundantly clear that it has no

intention of rushing into the lending business, and it will certainly not enter into the field of commercial lending at all for the foreseeable future. Never having been in the lending of business until very recently has meant that, first, the TSB has had to generate capital and, second, it has had to inject lending expertise at branch level. As one spokesman rightly observed: "Until you have the ability to stand losses you cannot enter the game."

To move into potentially wealthier fields, such as real estate, banks will not task and resistance factors. But the TSB backing, the bank, and certainly the be successful. In consumer banking have to compete with the Giro, and M. operations.

Kei Giro

Trustee Savings

THE TRUSTEE Savings Banks £10m. to more than £300m.; it has taken over the operations of the former TSB Centre, has been preparing for entry into the Bankers' Clearing House, and has acquired new premises. In the process the Bank has also made a gross profit of more than £1m.

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Scottish showing

DURING A particularly difficult year, the three Scottish clearing banks have maintained a comparatively strong performance. This has been due in large measure to their involvement in activities associated with North Sea oil and gas and has been, therefore, a reflection of the greater buoyancy experienced in the local Scottish economy.

However, the present forces in the market have already had a fair amount of time during which to consider their counter attack. The Paymaster General first said a year ago that the TSBs would be allowed to develop along the lines recommended by Sir Henry Faggs in his report on National Savings—a document itself now over two years old. There was certainly little dragging of feet from the TSB's side. Immediately the PMG gave his go-ahead, a negotiating committee entered into discussions with representatives of the Treasury, the NDO, and the Bank of England in order to compile and agree instructions to Parliamentary Counsel for the preparation of a Draft Bill.

These instructions were finally agreed last December and at that time the TSB was led to believe the Act would be passed in plenty of time for a November kick-off. Only in February this year was it made known that introduction of the Act would have to be postponed until the next session of Parliament.

Apart from cutting down on the number of individual banks the other major task that has confronted the TSB has been the setting up of a central body to co-ordinate all the individual banks.

The Central TSB, set up almost two years ago, which has taken on this role has in fact acted as a normal commercial bank from the outset. And clearly the Central TSB will be a vital part of the machinery during the TSB's transformation into a fully-fledged clearing bank.

To gain some idea of progress it is necessary only to quote the chairman's remarks at the last AGM in May, an occasion which also marked the appointment of the Central TSB's new chief executive, Mr. Tom Brynne. Looking back over the year, the chairman remarked that "its deposits rose from less than

£10m. to more than £300m.; it has taken over the operations of the former TSB Centre, has been preparing for entry into the Bankers' Clearing House, and has acquired new premises. In the process the Bank has also made a gross profit of more than £1m."

What then will be the main difference from the point of view of existing TSB customers? The answer is: probably very little for the time being, though in due course the current financial incentives—that is, the interest given on current accounts—will probably disappear. In the longer run the customer will be able to enjoy borrowing facilities and services on a par with those offered by the clearing banks. Already cheques are as convenient as those of competitors following the TSB joining the Euro-cheque network.

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ever, maintains a somewhat more optimistic view of Scotland's new-found industrial resilience. It considers that the level of inflation, rather than political considerations, will be the main determinant of the speed of offshore development, but that the North Sea industry should, nevertheless, continue to "buffer" the local economy to a most significant extent.

Whatever the outcome, it is apparent that oil-related business has been an important contribution to the banks' own performance. This seems particularly true of the Royal Bank, which showed a pre-tax profit last year of £30.2m., an increase of £7.9m. or 36 per cent. This compares with the results of the parent National and Commercial Group results, which showed pre-tax profits rising by £8.7m. or 20 per cent. to £51.3m.

On the face of it, the results of the Royal's two competitors are less striking. The Bank of Scotland's pre-tax profits were £13.9m., a fall of 28.6 per cent. while those of the Clydesdale at £3m. were almost £1m. short of the 1973 figure.

It seems likely that one of the main causes of this has been the technicality of the banks' different reporting dates—as the last of the three to report, in February this year, for example, the Bank of Scotland has probably felt a much fuller adverse effect of having to bring forward an allocation to cover increased pension liabilities following large salary increases. In its case this allocation amounted to nearly £8.5m. and contributed heavily to cancelling out the benefits of its increase of fully 20 per cent. in the average level of resources employed. In addition, it set aside a special provision of £2m. for bad debts. The Royal Bank, reporting six months earlier, made no such provision and its pension allocation was not as high, at £4.3m.

Each of the three banks has developed a distinctive interest in offshore oil-related activities. The Royal Bank, with probably the largest lending commitment, has been particularly keen to expand its leasing business in this field. It started this business in late 1972. In the last year it has raised from £1m. to almost £15m. the value of assets entrusted. The Government

leased in customers. of the current year will probably be £20m.

The initial growth provided largely on a big one-off items such as supply vessel handling tugs, aircraft carriers and some large operations associated with development. The bank is developing this market by attempting to specialist equipment vehicle fleets, to large

The Bank of Scotland is looking a similar role the Bank of Scotland Company and through industrial Bank of Scotland subsidiary of National Securities, which in has been concerned with hire-purchase transactions.

In addition, it has own oil division in production financial evaluate projects. Th with specialist offices and Houston, now about 15 people and to be one of the largest operations in Europe. The Bank itself now that its equity and participation in oil-related production finance, largest oil ships and engineering com about £70m.

It also has a 15 stake in the recently International Energy partnership of British and American whose principal ventures has been the \$250m. in Occidental's Piper oil

The Clydesdale has treated more on the Scottish-based industrial have become associated the North Sea. It has a considerable expert selected fields—it has function, for instance, the banker to every or seven major groups within, either in operation under construction, for steel and concrete oil platforms in Scotland.

Its most recent engagement in this business has been to advance £11.5m. to the Anglo-Dr expand its leasing business in shore Concrete Group (I for the development of this field. It started this business in late 1972. In the last year it has raised from £1m. to almost £15m. the value of assets entrusted. The Government

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مكتبة الامن

Growth of automation

CAN be nothing more than a guest standing in a lunch queue at a bank branch with a cheque to cash behind a law-abiding with a huge pile of reflection, to see one's spending card irrevocably gulped" by a terminal in a Saturday evening in neck-and-neck competition with the user has a clear and money to his account.

The situation is improving and a major effort is made by the big four banks to provide better at the sharp end—the counters.

change is, in part, due fact that banks can now, two years ago, pick choose the staff they want. It is also due to the fact that, while the cash society may be much away than anticipated, edit card has been so accepted that it would not to exploit its alities to the full.

Transactions

all, bank or credit cards as far back as 1965 U.S. to allow holders carry out—once identified the rightful possessors—nishing wide number of lions.

course, no strict parallel drawn between U.S. and those prevailing in Britain where the have ten to a hundred many branches as the of their counterparts.

two major bank-based cards have felt the chill of squeeze, and recession, besides, applications for multiple have not declined the case of Barclaycard stance, still amount to 1,100 per five-day week—of which are successful.

both systems report a gain in the amount of the from which they make principal revenues.



Actress Sylvia Syms with money she had just withdrawn from the National Westminster Bank Servicetill she inaugurated at Croydon last Monday.

present on-line situation. The local "personalised" current account services offered by small competitors, or at least less concerned than they were a few months since.

Five years ago some attempts were made to get agreement between clearing banks on OCR encoding which would permit automatic handling of counter credit documents. Even the pressure from the obvious fact that a machine processing costs one-sixth as much as manual handling has not changed attitudes on to the next machine in the hierarchy, wherever it may be. This is the idea behind BINS, the Barclays Integrated Network System, and the recent decision by NatWest to set up IBM 3801 controllers as nodes in its bank network system.

The systems security problem can only be compounded as more and more "instant" information is demanded of the banking networks. But the information in any account cannot be entirely accurate, even on a day to day basis. It would seem, since the counter credit side of the banking business still lags so far behind the degree of automation reached with cheques. In parenthesis, the clearing banks do not seem to be particularly concerned at

demand for more general credit facilities will result in a proliferation of terminals to the same or even a higher degree than hitherto with some quarters predicting a further tenfold increase in terminal installations by the end of the decade.

All the banks will have to follow the trend in setting up dispensers in areas where people congregate for entertainment or for shopping. But to avoid criticism, the dispensers will have to be electronically and especially mechanically near-perfect. Only too often good electronics design is let down by a few pence-worth of switches. They must also be vandal-proof—a nice assembly of requirements for the systems designer.

Meanwhile, competition for the fully automated bank branch business has never been more fierce with newcomers such as Databank winning orders which could result in a total of 10,000 units installed throughout Scandinavia and securing a significant toe-hold in the U.S. against all the entrenched might of the big U.S. companies.

At the same time, ICL still has not abandoned its hopes for a significant share of the U.K. banking market after the success of the very large real-time system installed on ICL equipment at the Bank of England. It has a major base in the Trustee Savings Bank where New Range equipment must begin to appear in the next two or three years, by which time ICL should have its own bank terminals, an area where most of the money lies.

Ted Schoeters

Giro battles on

PAST year can be put perhaps the most significant for the National Giro in brief but somewhat red history since the service established in late 1964 the first place National Giro a profit net of payments for the first three years ahead of the date set by Mr. Christopher Gower's government response in November, 1971, to the Board of Giro, the government responded to Board by authorising Giro to extend its of customer services to personal loans and overdrafts for both personal corporate account holders. Giro would have a crack of the whip in ten for government money in the future, announced in the next Parliament session it intended to legislation dealing with reconstruction of Giro's so bringing it into line underlying needs and capacity and the structure of its competition.

improvement in Giro's billity during 1974-75 has ed from a number of s, as the Post Office red accounts show. A turn from losses of £3.1m. £1.4m. of government nsation in respect of price nt) to a profit of £64,000 nks partly to substantial in Giro's main market eas and partly to favour- ovements in money mar- 2.6m. of the £3.1m. provi- against unrealised losses on iment and local authority

Scottish

INUED FROM PREVIOUS PAGE

to underwrite this loan and in the case of the larger so years while ANDOC two banks this has been accom- res itself for a platform panied by some expansion of A similar State-involvement overseas links. In particu- has been arranged in the last, the Royal Bank's overseas of another Clydesdale representation has been aug- ear, Sea Platform, Cop- mented with offices in Houston ns, which has been ad- and San Francisco. This fol- £12m. of public money owed on the heels of its open- iate a construction yard ing of a Hong Kong office, and Clyde estuary, in advance its taking of a minority interest elving a platform order. In the associated Merchant Bank of Singapore.

Gesture

The phased expansion of Giro's banking facilities, authorised by the Government in March, is intended to cover not only personal accounts but also corporate accounts in the private and public sectors. The first gesture in this direction came in May when Giro announced that fixed-term personal loans were to be available to account holders who have their pay credited directly into Giro and have held their account for at least a year.

Interest charges on loans, ranging from £150 to £1,000 with repayments spread over one to three years (or five years for selected home improvements), are to be at a fixed flat-rate of 10 per cent. per year. For some time Giro has had an arrangement with Mercantile Credit whereby its customers can obtain loans at preferential rates. This step should be seen in the context of Giro's frequent complaint that its inability, in previous times, to subsidise current account activities by way of profits on loans had placed it at a disadvantage in competing with the commercial banking system. Coupled with an asset structure which tends to be short-dated, and hence relatively lower yielding, the basis on which Giro could offer free transfer between Giro

include the British Gas Corporation and Electricity Boards. Giro also continues to make headway in the field of rent collection for local authorities. After a 300 per cent. rise in the previous year, rent collections were increased by 40 per cent. in 1974-75 to an annual rate of 18m. and over 100 local authorities (including the Greater London Council) have taken up the service.

Which less of a success-story is Giro's progress in obtaining a sufficiently large share of government money transfers business. Although Giro handles the 90m. or so social service payments and provides some sort of service for most government departments, its stake in the total government money transmission business is small, amounting to £2bn. out of a total of roughly £50bn. The effect of the March proposals will be to place Giro on an equal footing with commercial banks and the Paymaster General's office in tendering for government business. Giro has made the point that it expects no favours in this respect—merely a fair crack of the whip.

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Chris Baur

Scottish Correspondent

Terry Wilkinson

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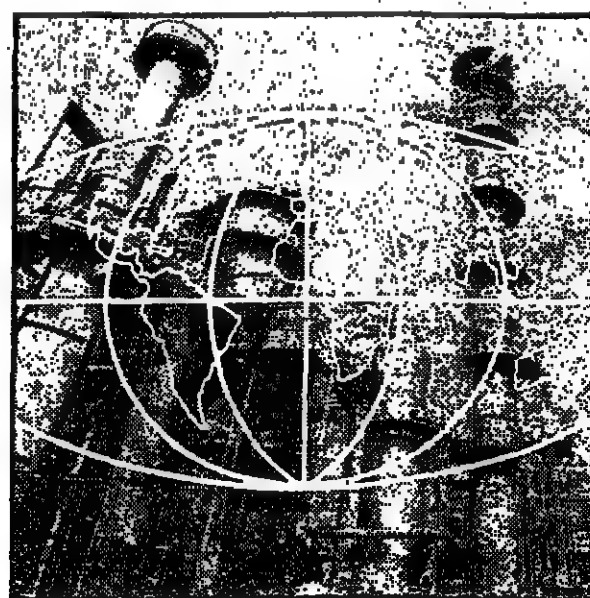
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The merchant banks

FOR THE merchant banks represented one of the most profitable facets of the U.K. banking set-up. In 1974 was one of the worst years ever experienced. In the U.K. the banks were hit by the slump in the stock market and the property sector along with the high level of interest rates, while overseas the general recession has left many a deep scar. Many incurred staggering losses and despite generally more stable markets this year it is doubtful whether many will be in a position to regain their former role in the banking world. Indeed it is generally felt that drastic changes will have to be made, including rationalisation of the services offered and possibly of the banks themselves.

The slump in the stock market in 1974—the Financial Times Industrial Ordinary Share Index fell 63 per cent—severely hit the corporate finance divisions, which in the late 1960s and early 1970s

had topped £950m. Clearly the corporate finance departments are back in business, although prior to the £63m. Royal Insurance last week there was a noticeable drop in the number of issues and the amounts being raised.

Stronger

The stock market this year has been far stronger, with the index up from 150 to over 300. However, the volatility of the market and the general long-term uncertainty still meant that the climate was rough for offers. But the speculation in long-term equity values along with a drastic shortage of stock in the market did give the banks the opportunity to advise clients on the merits of a secondary issue.

The advice was obviously accepted, for there has been a flood of rights issues this year. The total amount raised to date

has topped £950m. Clearly the corporate finance departments are back in business, although prior to the £63m. Royal Insurance last week there was a noticeable drop in the number of issues and the amounts being raised.

This one bright area, however, should not overshadow the sorry state the merchant banks find themselves in. At the moment Property, for example, is still a word that is only whispered nowadays in banking circles. The sharp downward slump in property values over the past year or two has left the banks with vast amounts of outstanding debts that are far from secured and most of which has had to be written off.

Prompted no doubt by the success of the secondary banks in the property sector, the bigger boys moved into the area in a big way, leading huge amounts of capital for property development. Keyser Ullmann even went so far as to acquire a secondary bank, Dalton Barton, to gain the necessary expertise. Armed with the cash from the sale of amounts being raised, the new management went to town. Some 80 per cent of the loans made were attributable to the property market, much of it to the largest property speculators.

Not surprisingly Keyser's were hit more than most by the slump in property values. The bank disclosed a loss on the year of £61m. after making provisions for doubtful debt of £32m. Others to suffer in a big way from the shake-out in the property sector were Brant's and Edward Bates. Because of its losses Brant's decided to withdraw from the Accepting House Committee, the first to

do so in the history of Edward Bates' losses £15.2m., while as a further indication of the current banking problems a stake in KB was taken by the Arabs—valuing it at £35m. when it was three years ago.

Another specialist went sour on the banks was shipping firm sharp fall in the tanker rates had a disastrous value of tankers. Loans are granted to against mortgages. Ow the problem of facing of cancelling orders or the expense of maintenance ships; it is estimated there is still a one-third in tanker capacity in line, so little return rates can be expected several years.

Hambros were particularly strong in shipping and the bank claims that it suffered any loss of in any shipping loan. It is noticeable that many loan repayments have been extended. If these highly areas were not enough merchant banks seem missed the boat in dollar syndicated loans. Where once U.K. bank the league names such as the Credit Lyonnais head the lists of many co-managers.

Outpace

All along the line merchant banks and insurers appear to have caught and the question is whether they go from here bankers feel that they back to square one, advising and financing where their entrepreneurial talent can be used to Nimbness and flexibility enable them to outpace giants.

On the other hand those that feel the time to create vast banking—the theory being brings confidence while capital base will enable them to take on that much business. Hill Samuel has unsuccessful bids in build up its asset base. Walker and MEPC.

There have, however, some successful expansion. The Midland Bank to Samuel Montagu along Drayton Group while Bank acquired Brant's. Whichever way they choose to go it is clear face a period when a reassessment of their be necessary. Competitiveness, banks is and the lessons to be from the experiences past couple of years are seen.

The smaller banks

COMPETITION FOR business in the short-term will mainly among the larger clearing banks take place in the Midlands. Since the bank's operations have been fairly intense over the past couple of years but the smaller banks, far from being outgunned, have more than held their own. Indeed the likes of the Yorkshire and the Co-operative Bank, are in their own specialist way playing a vital role in the modern banking system.

The smaller banks have gained their status not by competing across the board with the plants, but by the size barrier would make this impossible, or by undercutting (in most cases anyway), but by concentrating on the personal type of account and the smaller business in no doubting the success. Over efforts to gear up for the competition have tended to switch the emphasis away from these smaller accounts and as such the service offered has sometimes deteriorated.

This is basically why the smaller banks are scoring. They pride themselves on a friendly personal and flexible service that they offer. Indeed the recent advertising slogan of the Yorkshire Bank is "Friendliness. We built a bank on it." loans.

The Yorkshire Bank, which started life in 1859 as the Yorkshire Penny Bank, is owned by a consortium of major banks led by National Westminster and Barclays. As the original down membership of the bank suggests the bank was founded as a working man's bank and over the years this identity has more or less remained intact. The Yorkshire Bank now operates 183 branches covering most of the North and North Midlands. There is, however, one branch in the City of London. Further expansion has been one of the main long-term

objectives of the bank. As a deposits were nearly £52m. member of the Clearing House lower at £234.6m.—advances the Co-op Bank will no longer be dependent on agencies for clearing—which it felt would £4.75m. to £1.25m. mainly restricted the problems in the hire-purchase subsidiary, F.C. Finance, which was hit by the slump in the property sector.

Over the years the Co-op Bank has expanded from the co-operative societies, trade unions and working men's clubs, etc. into a banking network with 90 conventional type branches and agencies in some 4,000 main Co-operative stores. Growth plans are for about five new branches a year, while at the same time, the larger store agencies will be improved to bring them more in line with the branches.

Considering how the Co-op Bank started life it is not surprising that it is strong in the smaller type of account. Unlike the Yorkshire, however, it has tried to expand this side by under-cutting the main clearers. If the customer keeps in credit he incurs no bank charges. Moreover, interest is paid at the rate of 1 per cent on any balance in the current account. On the personal loan side, the rate of interest charges is a flat 8 per cent, which is probably the most competitive in the market.

These competitive terms, along with the fact that consumers are offered some form of banking service during shopping hours, six days a week, explains the rapid rate of expansion seen since the bank became a limited company in 1971. Not that this means the bank is totally involved with the very small accounts for it claims to have successfully tendered for the business of one-sixth of all the local authorities in England and Wales. The Co-operative Bank's growth image did, however, take a knock in the year to January last. The value of assets fell from £328m. to £292m. while

Turned down

Like the Scottish banks, the Yorkshire, recently turned down membership of the Bankers' Clearing House. As since the bank became a limited company in 1971. Not that this means the bank is totally involved with the very small accounts for it claims to have successfully tendered for the business of one-sixth of all the local authorities in England and Wales. The Co-operative Bank's growth image did, however, take a knock in the year to January last. The value of assets fell from £328m. to £292m. while

Response

Anyway, the recent success of the Yorkshire Bank and the rapid expansion shown by the Co-operative Bank have evidently brought some response from the larger clearers. Recent advertising campaigns from these have consistently been slanted towards the personal type of account and how they are equipped to offer the best form of service. With the consumer apparently well satisfied with the service obtained from the smaller banks, the majors look faced with a tough task if they are to obtain a larger slice of this particular cake.

David Wright

David

'Lifeboat'

CONTINUED FROM PAGE V

of the Conservative Party's 1923 backbenchers committee. Other major changes in management have taken place in the company, and, like so many other concerns with similar problems, KU has made rigorous provisions against its loans and investments, to the point that a £61m. total loss was returned for the past year.

The company, in which Prudential Assurance has a 17½ per cent stake, has also switched away from property lending and is concentrating on a more traditional lending, investment and merchant banking business.

At United Dominions Trust, clearing bank influence has also been much increased. With last year's appointment as chairman of Mr. Len Mather, a former vice-chairman of the Midland Bank, marking the retrenchment process the property lending has been cut right back certain concerns out of support, and the money shops closed, notably P and O's purchase of First National Finance Corporation has a new joint managing director from a clearing Bank's of British Bank of Commerce, Mr. Maurice Denton, mere. But it would be very from the National Westminster, rash to count on repeated operations of this kind to provide deputy chairmen, Sir Richard Pease and Sir Michael Wilson.

On the cards

In FNFC's case, a plan for the separation from the rest of its business of its property lending book, to be realised by the clearers against their outstanding loans, was not proceeded with, but some form of reconstruction remains very much on the cards. Both UDT and FNFC, which have made large write-offs—leading to substantial overall losses for the past year—and have cut property lending drastically, there are long-standing consumer credit businesses,

Margaret Reid



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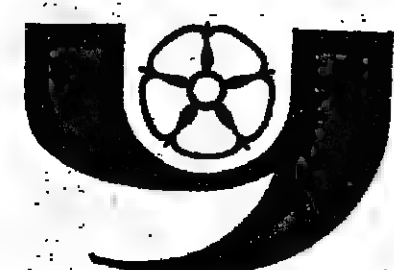
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Credit safeguards

Consumer Credit Act of last year has a double effect. As its name suggests, it is, on the one hand, for piece of consumer protection legislation and in this it slots into a gap left by the Fair Trading Act, the Act of Goods (Implied Terms) Act and other recent legislation which has built up a substantial consumer protection framework to the other hand. On the other, it is a major step in the process of clearing up the law on credit, a process which has been going on since the 19th century. The Act in principle at least, ranging protection against a host of potential malpractices which exist in the credit provision. It is largely on the "truth in lending" principle established by the Consumer Credit Act of 1974 and, like many recent pieces of legislation, the Act establishes a framework for the execution of a process of getting the State for Prices and Consumer Protection to push out instruments through the system.

The legislation itself turned out to be a largely non-political process. The original Bill was introduced by the Conservative Government and then adopted by the subsequent Labour administration. The only substantial amendment to which Mrs. Shirley's department was involved was the new role of Credit Commissioner in with that of already existing Director of Fair Trading.

Terms of consumer protection in this made a good deal more: after all the whole of consumer-oriented legislation was aimed at controlling all consumer-related matters in the field of one effective watchdog.

Licence

The March document put forward a system whereby all those requiring a standard licence would fill in a preliminary application form, with the proviso that the OFT could require supplementary information on a second form. It is decided that this was desirable. Debt collection agencies would have to disclose what methods they use in the conduct of their

business, and credit reference agencies would have to describe the method used to obtain information and give details of how it is recorded.

In June the OFT took its consultative process further when it asked those involved for their views on the methods which should be used to put the licensing requirements of the Act into force. At that time the Director of Consumer Credit, Mr. Tony Scott, said that he envisaged a progressive introduction of licensing with applications being invited in groups over a period of about two years. A group would be invited to apply from a specified date, and the licensing provision would come into effect on an "appointed day" which would be six months on from the specified date.

The two ideas put forward by OFT were that licensing should take place in stages, designated either by the type of credit business involved or more simply, in alphabetical order of companies requiring a licence. To make matters easier companies with subsidiaries in different alphabetical groups, or companies requiring more than one type of licence, would be able to submit one block application whichever system is finally settled upon.

But one thing has been made very clear by Mr. Methven, and that is he will not go for a system of automatic licence issue in the first instance. This had been put forward as one solution to the formidable administrative task involved in issuing around 100,000 bits of paper, but talking about the Consumer Credit Act at a conference earlier this year Mr. Methven pointed out that under the Act I have a duty to make sure that an applicant for a licence is a fit person to hold one.

Although the licensing question is not turning out to be the problem that some expected it to be, there are still one or

two other aspects of the Act which are giving rise to concern. The proposed regulations on advertising of consumer credit amount to a formidable list of requirements on those proposing to offer money to the public, and this has given rise to fears that the net result may be a reduction in the amount of information available at the initial stage. For example, it is possible to announce that credit is available without going any further, but if any further information is volunteered then it must be accompanied by details of the true interest rate, the total cost of credit and a host of other detail. In motor showrooms all these would have to be displayed on each car, posing considerable problems for the car salesman, and perhaps prompting him to take the easy option and offer no detail at all.

Difficult

The true interest rate question is also a difficult one. It is easy enough to work out the true interest rate according to the formula laid down when one is talking about a fixed term credit contract. However, on revolving credit—for example, the budget account credit offered by many clothing retailers, and even the bank overdraft—this sum becomes impossible. It has been made clear that the intention is not to interfere with smooth working of the bank overdraft system, but still a good few people in the banking community are anxious to see how the actual detailed rules will finally affect them.

In the final analysis however the general feeling is that the Consumer Credit Act will be good for the man in the street, and that once details of this nature have been ironed out it will not bear unreasonably on legitimate business enterprise.

Sandy McLachlan

London's overseas banks

ROUGH less well-known than the big clearing and merchant banks, the London-based overseas banks have long held an important financial position, which still fully counts, often in steadily altering proportions. Indeed, the last few years have brought some major changes in the affiliations, and occasionally in the fortunes, of banking groups, which such long origins in London's Imperial past.

Standard and Chartered Bank, for instance, has seen its major 14 per cent. share previously held in its subsidiary by Chase Manhattan Bank, one of America's "Big Four", moving home into the Africa, where banking is possibly the most developed outside Britain's Big Four.

In a few countries, state take-over has removed the business of a British bank from its former parent entirely. But in a few other cases, even where acquisition of a controlling stake has meant nationalisation, British interest has been allowed for the sake of retaining management skills.

To balance a certain movement of power with the steady build-up of local participation in many of their traditional areas, the banks have lately been developing in other directions, both geographically and in their type of business. In particular, wider connections have been forged in the developed world through certain take-overs in the U.S., setting up of links with large groups there and through the opening of branches and offices in Europe.

The rationale of this type of move is to obtain new outlets for the banks' expertise and also to be able to offer customers as wide as possible an international network of links with owned or associated operations.

For instance, Standard and Chartered Banking Group, the product of the merger in 1970 of the Standard Bank with a large business in South Africa, West Africa and elsewhere in that continent, and Standard Bank, with its extensive Eastern network, has been moving into Europe and developing its U.S. operations.

It now has several branches in Britain as well as others in Hamburg, Paris and Milan, together with representative offices in Madrid, Copenhagen and Frankfurt.

Links with the U.S. were decreased by the recent sale of the \$4m. Chase Manhattan share stake to the Midland City of fresh generations, Bank, the Californian banking nationals of many fairly independent countries proved an obstacle to a continued holding, under the sensitive moving into top tier competitive rules administered by the Federal Reserve Bank, often as a matter of course. However, Chartered's state policy of the nation Bank has now absorbed the small Liberty National Bank

and has new offices in Seattle and Chicago, while the Standard and Chartered parent has a presence in New York.

In these days of bigness, several of the main overseas banks are now closely linked to, if not wholly owned by, larger groups—and this has many advantages of added strength in times when the banking industry the world over is aware that upheavals can occur.

Troubles

Such links have recently been tightened in the case of Grindlays Bank, whose recent troubles chiefly derived from large losses at its Brantford merchant banking subsidiary.

Complete control across the Atlantic is widely regarded as not compatible with the company's standing as a long-established British-based bank, but one of the largest American groups, First National City Bank of New York, now has a 49 per cent. stake in the group, inevitably giving it a high degree of influence.

Lloyds Bank, one of Britain's Big Four clearers, also has a large shareholding in the parent company, Grindlays Holdings. Both have participated closely in discussions about further capital raising being arranged for the group.

Two major overseas banks are now already fully owned by British clearers—Barclays Bank International by Barclays Bank, and Lloyds Bank International, incorporating the former Bank of London and South America, with large Latin American interests, by Lloyds Bank. These two concerns, both successors of previously partly independent London-based overseas banks, now conduct the growing foreign businesses of their parent companies, which afford very solid backing for their operations.

BBi has been following an expansionary policy overseas, and now has branches or offices in a number of Continental cities. In the Middle East, where it holds a minor stake in Iran Overseas Bank, it has just opened an office in Cairo and plans to start others, despite talk of Arab boycott moves.

Across the Atlantic, BBi has interests in California, and also in New York via First Westchester, though its plan to buy Long Island Trust was blocked. BBi this year had the distinction of being one of the very few British companies to make a Eurodollar bond issue—of \$50m. 9½ per cent. capital notes in 1975 in June so acceptable was its name in world markets as a result of its widespread business.

BBi's expansion in the developed world has recently been

carried forward particularly by its acquisition of the major American concern, First Western Bank and Trust Company.

The Eurodollar market has afforded one of the most significant developments of recent years for several of the overseas banks. As Bank of London and South America, LBSI played an early pioneering role in the 1960s in developing this rapidly growing market in which numerous banks now operate.

For the independent overseas banks the strategy of expanding operations in the Eurodollar market has the important purpose of tapping a source of deposits separate from that in the traditional operating areas abroad.

This has become the more important with the increase in certain restrictions on the transfer of funds around the world, particularly since the Sterling Area was virtually wound up in 1972.

In his recent annual statement as chairman of Standard and Chartered Banking Group (soon to be renamed Standard and Chartered Bank), Lord Barber, the former Chancellor of the Exchequer, pointed to the further substantial growth in the international division's earnings. These include the Eurocurrency business, regarded as having better scope for operating on the lending side at good margins after last year's upheavals in the market. Another of the bank's interests is Mocatta and Goldsmid, one of London's main bullion dealers.

While some of the largest London-based banks are, in various ways, forging broader links to get increasingly international coverage, others, such as Australia and New Zealand Banking Group, have grown primarily in their traditional theatres of operations, though with wider international representation. Hongkong and Shanghai Banking Corporation, which, though Hong Kong-based, has strong British associations, is mainly an operator in the East and the Middle East where it owns British Bank of the Middle East.

It has, however, some wider connections, including its 40 per cent. stake in the London merchant bank and accepting house Antony Gibbs Holdings.

The recent years of, sometimes troubled, growth in the world banking system have been an era of marked growth for the London-based overseas banks. But against the background of an increasing need for broad international coverage, there could be significant fresh developments to come in the banks' links with the rest of the world banking industry.

Margaret Reid

Organization of Sparkassen, Landesbanken/Girozentralen in the Federal Republic of Germany

Public Savings Banks

The German savings banks (Sparkassen) are legally and economically independent credit institutions. They are communal savings banks operated under public law. The savings banks' liabilities are guaranteed without limitation by the respective communities (town, country), whereby all deposits held by a savings bank are fully secured. The business of a savings bank is directed by its managing board.

The supervisory body of a savings bank is the board of administration, on which the general public and the local government (a town, a country or several communities) are represented. Their tasks and activities are laid down in the articles, which allow the savings banks to do all usual banking business for their customers. Transactions for their own account are subject to some limitations to secure the deposits, e.g. savings banks are not allowed to acquire securities out of their own funds.

In addition to the communal savings banks there is also a small number of "free savings banks." These are savings banks without a local government as guarantor. Contrary to the communal savings banks the free savings banks are subject to private law (in most cases as associations or trusts).

The savings banks offer all services of a modern banking institution. Their services are available to every private individual, every business enterprise and every local authority. The following are the most important forms of business transacted: the acceptance of all types of deposits, credit business of all kinds, encouragement of the acquisition of personal property, settlement of cashless payment transactions and all other types of banking services, e.g. transfers to payees in Germany and abroad, collection of debts, bills and receipts, execution of cheque transactions and issue of cheque cards, purchase and sale of foreign currency and travellers' payment media caring for the need of customers in the field of foreign trade transactions.

At the end of 1974 there existed in Western Germany 700 Savings Banks head offices with more than 16,000 branches.

Savings Banks Associations

The savings banks of each federal state are united in regional Savings Banks Associations. The tasks of the regional Savings Banks Associations are, among other things, to represent the common interests of the savings banks; to offer information and advice to the members of the Associations in all matters of savings banking; to train staff members of the savings banks and to further their professional education; to examine the handling of business and the balance sheets of the member savings banks. At the head of the regional Savings Banks Associations is the Deutsche Sparkassen- und Giroverband in Bonn (German Savings Banks Association). It is the centralised representative of savings banks interests and corresponds to the savings banks associations on the regional level. It is the spokesman of the savings bank system in the public sphere and also to the Federal Government and parliament. Through its board and committees it influences the co-ordination of the savings banks and Landesbanken/Girozentralen, which are also its members.

Landesbanken and Girozentralen

The 12 Landesbanken and Girozentralen in the Federal Republic of Germany are operating under public law, like the savings banks. Their liabilities, i.e. also the deposits maintained with them, are guaranteed by the regional Savings Banks Association, individual Lands of the Federal Republic or big communal associations. The business is directed by a managing board and the general management is supervised by the board of administration.

The Landesbanken and Girozentralen are the central banks of the savings banks. They act as clearing houses for the savings banks' national cashless payments. They hold the liquid reserves of the savings banks within their area of activity and effect the regional balancing of funds among the savings banks. Moreover, the Landesbanken and Girozentralen

transact all customary banking business, e.g. granting short, medium and long-term loans to industry, commerce, trade and public authorities; in many cases they provide loans jointly with the local savings banks.

The Landesbanken and Girozentralen are entitled to make issues. They issue mortgage and municipal bonds. In addition to security and stock exchange dealings the services provided by the Landesbanken and Girozentralen include foreign business in all its fields. To an increasing extent the Landesbanken and Girozentralen participate in international money and capital transactions, and, in particular, in the business of international financing.

The Landesbanken and Girozentralen assist the savings banks in their foreign business, for which purpose the maintaining of relations with foreign banks is of particular importance. On the other hand, the extensive network of branches of the German savings banks organization is utilised by foreign banks through the Landesbanken and Girozentralen.

The standard DM travellers' cheques of the German savings banks organization issued by the Landesbanken and Girozentralen and the savings banks show as drawee, Deutsche Girozentrale-Deutsche Kommunalbank, Berlin and Frankfurt am Main.

Building Societies

Along with the savings banks and the Landesbanken/Girozentralen there is a third group constituted by the 13 public building societies. These are institutions specialized in housing finance. Contractual savers with these building societies form their own capital which benefits in Germany from State premiums or tax relief. The building societies grant loans to their customers at favourable rates of interest with which to finance the building or purchase of their own home and land.

Deposits and basic Capital Resources

The German credit business is sound. In the Federal Republic there is a well-balanced structure of private commercial banks, co-operative banks and credit institutions operating under public law, with special and general functions. The biggest group among the credit institutions operating under public law is that of the savings banks (Sparkassen) and of the Landesbanken/Girozentralen. Every single deposit in these institutions is fully backed by a public guarantee. The guarantor for the savings banks is the respective local administration. The deposits of the Landesbanken/Girozentralen are guaranteed by their owners, who are usually the executive of the respective Lands of the Federal Republic and the respective savings banks.

The sources upon which the savings banks draw to set up their own capital is their net profit, after deduction of tax. The Landesbanken and Girozentralen draw their basic capital resources from the allocation of their profits to reserves and from the allocation of the guarantor, i.e. of the respective State Governments and of the regional Savings Banks Associations in those Lands of the Federal Republic. While the private banks are able to set up their own capital in different ways (issuing of new shares, participations) the savings banks are prohibited by law from doing so. The basic capital resources of the Landesbanken/Girozentralen and of the savings banks are modest in comparison with that of the private banks.

But this is not detrimental to their business transactions because the guarantee provided by the cities, communities and states have a net worth function which cover the liabilities of the Landesbanken/Girozentralen and savings banks.

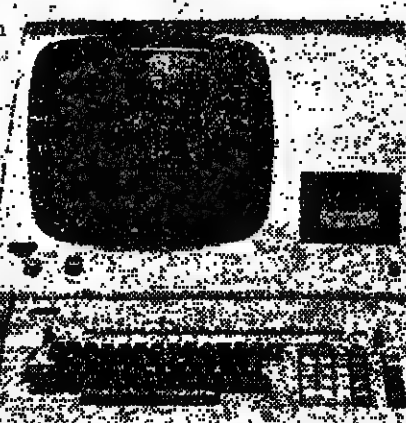
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Venture capital demands

IN THE current economic recession, it is natural that the demand for venture capital has dropped. Fewer people are prepared to take the risk of forming their own companies in a perilous economic climate. At the same time bankers have become more cautious about lending money for start-up situations with little or no track record. Two years ago there were over 15 banks in the City that were involved in one way or another with venture capital. To-day it is only the few specialists that are still in the market. And their lending rate has dropped off from the levels of 1972/73.

At the same time, however, banks have persisted with development finance—that is, providing funds for companies that have track records and need further funds for expansion. For the entrepreneurs who approach these banks for more money, there is the compensation that if you can survive, let alone expand, in the present climate, then things should really be good for you when conditions improve. On that basis, bankers will be prepared to lend money to the right kind of candidate.

Invariably, the right candidate will need to show an impressive track record, adequate management succession and the existence of an expanding market for the product or service. If the market includes exports, so much the better. Very often an application for funds fails because of the worth of the venture but on the poor presentation of its prospects. A vague, an extreme case, he has been

Pressures

Given the pressures of the recession, its staff has been concentrating mainly on looking after existing clients—a common tale among the venture capital fraternity.

The normal basis is to make equity-linked loans with a coupon of about 2-3 per cent. Above the ruling inter-bank rate, a representative of the company will sit on the client's Board in a non-executive capacity, although he will often contribute to management. In an extreme case, he has been

known actually to take over the management of an ailing client company.

Ideally, the client company will be nurtured towards a stock exchange listing. But in most cases the company will be sold off to a bigger group in the same industry. Sometimes, the bank becomes locked into the company because the majority shareholders do not agree to a sale of the minority shares, or own the business falls.

National Westminster Bank operates through its wholly-owned subsidiary, County Bank. Its total loan portfolio is over £135m, but only a portion of this is for development finance.

It has around 40 companies in which it has invested some £20m. In development finance, the process of completing a second, each investment is below the £200,000 mark. This plodding rate is rather slower than an average year and in a good year the company could pick up five investments or so.

There has been some falling off in the inquiry rate for new money but Mr. Bowes is reluctant to ascribe this directly to the recession. In industry, Barclays and Lloyds are also active in the field but to a lesser extent. Barclays has set up its Business Advisory Service to help smaller companies with the problems and it would not be surprising to find that Lloyds is thinking up a package of its own. Both banks also help finance smaller companies through their corporate services departments.

Biggest

The biggest vehicle for small companies to seek finance is the Industrial and Commercial Finance Corporation (ICFC), owned and financed by the clearing banks together with the Bank of England.

ICFC lends to small companies mainly on a straight loan basis and with fewer strings attached than the merchant banks call for. In some cases, though, it will call for equity and even put one of its representatives on a board. For technological companies the group operates through IDC (Technical Development Capital) which is involved in lending money to people who have invented a marketable product and also have the entrepreneurial skill to understand the business environment. Another source of finance for investors is the National Research and Development Corporation (NRDC) run by the Department of Industry. There are two ways in which the

NRDC finances ventures: by providing half the development costs for an invention and imposing a levy on the sales of the product if and when it becomes viable. For the year to March 31, 1974, the NRDC invested £24m in such ventures and received about £4m from previous investments.

The returns on its other method of financing are much higher. In this case it funds the entire development for the building of a product resulting from research (often from a public body like a university) and sells the licence to a commercial firm, taking a half share in the royalties. The revenues from these investments amounted to over £7m in the 1973/74 fiscal year, while the amount of new investment was less than £1m.

The main difference in approach between the NRDC and

the banks is that the NRDC runs as a non-profit organisation even though it is expected to balance its books and Furthermore, it aims to be a project rather than a company and that is quite a different angle. Given the recession, the NRDC is worried about lack of worthwhile projects presented to it for funding. It has a total of £50m, powers of which only has been used. Although total outgoings for the financial year (up to March 1975) are higher than in any year this partly reflects high rate of inflation. Actual volume of business done is lower than the banks' could be. The are due to be published month.

Roy J

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Credit cards

IT LOOKS as if the next year or so is going to be a period when a steady nerve will be required in the credit card business. Already the card companies are showing signs of stress and the forthcoming months should show what sort of management mettle they possess.

The fascination of the credit card game at the moment is that this is the first time the industry has had to operate in the midst of a recession. There may be historic precedents for bad times in other industries, but credit cards were born of the "never-had-it-so-good" affluent society, and now have to see themselves through rather different circumstances. Two perhaps surprising factors have shown themselves already in this new marketing game. There is evidence to suggest that as times get difficult people do not borrow more, but less. And, having borrowed, they do not delay payment for as long as possible, they pay their bills as rapidly as they can. It looks as if the debt burden is something that the middle class is not prepared to carry with quite the same alacrity as when pay cheques were regular and fat.

Both types of credit card appear affected by the present position. Diners Club, one of the two major travel cards in the U.K., has had to increase its annual membership charges to new recruits—not, it has stren-

uously pointed out, because it is losing money, but because it wants to protect itself against the day when it might. Diners, which is 40 per cent owned by National Westminster Bank, must be operating on tight margins these days, because the likely revenue from the change in fees runs into not much more than £25,000.

The difficulties of the bank cards, Access (which again has NatWest along with other clearing banks as partners), and Barclaycard, must be considerably greater, however, since their potential return from a boost in monthly interest rates from 1.5 per cent to 2 per cent, is obviously sizeable. Barclaycard, the older of the two systems, had a brief period of profit a couple of years ago but has now rejoined Access in a loss-making position from which the other has never succeeded in escaping.

The key to the problems of Access and Barclaycard is that the consumer appears to have learnt how to play the credit card game in a way that hurts the card companies most. The word "appears" is important, since if it is just a symptom of current economic circumstances, then once the economy revives so will the fortunes of the cards. If, however, the lesson has truly been learned—which is highly unlikely—then the problem is permanent and the card companies would have to re-write the rules.

The bank cards draw their revenue from two major sources. Unlike the "travel cards," who rely on high spending members, they do not lean

predominantly on retail outlets. Their retail commission tends to be smaller, but then so does the average level of the transaction.

Diminish

The biggest source of income is interest on the money outstanding. In recent months both the majors have seen the average length of time a debt remains diminish by as much as a quarter. At the same time the average debt, which for years has been climbing steadily, has shown signs of levelling off. The card companies have been left to look to increased revenue of any consequence, and enrolling new card-holders is not the relatively easy task that it was two years ago—or at least now seems in retrospect.

During all these changes the card companies have not been immune from the same cost rises as have hit everyone else. They are about to suffer another blow with yet another increase in postal charges.

And yet a simple increase in interest rates was not the only option open to them. They could have reduced the amount of "free time" given to card holders—already there is a differential since a purchase has 25-55 days "free" of interest, while a cash withdrawal attracts interest immediately. Alternatively they too could have introduced an annual member-

ship charge, which would have helped to pay the servicing costs of those "dormant" cards which have yet to be picked up by the computer and weeded out.

In fact, both these moves may have provoked a greater fall-out in membership than was worthwhile. The "free" period is a good promotional vehicle, provided not too many people take advantage of it, and the membership fee would pull the carpet from under the basic concept of a bank card anyway. The other possibility—a substantial increase in the commission paid by outlets—is also fraught with difficulties. As traders find their own margins contracting they are less and less enthusiastic about giving up part of their mark-up to a third party. Although the card companies are still signing up establishments, there is probably a greater wastage rate among outlets than most of them would admit.

Arthur Sandles

More use of leasing

LEASING HAS moved over the past few years from being a peripheral and little understood means of finance to one which now accounts for 7 per cent of all U.K. capital spending and has getting on for £1.5bn. worth of assets on its books. The industry has thus grown greatly in importance in an economy whose prevailing problem is its low level of investment. Its views—expressed by the Equipment Leasing Association, which represents 90 per cent of leasing activity in the U.K.—carry increasing weight with the Government.

At a time when there has been a proliferation of actual or proposed moves in the fields of fiscal, consumer and anti-inflation legislation, the ELA has had its work cut out to provide comprehensive briefings and consultative papers for the Government, but seems in most cases to have been successful in persuading it that leasing is a facility quite separate from both banking and instalment credit and thus deserving of special consideration.

According to the ELA, its members had £1.1bn. worth of

leased assets on their books at the end of 1974, a jump of 531m. on the previous year and double the 1973 figure. Rentals last year totalled £222m, once again twice the level of 1972 and three times as large as in 1971. Net receivables for the years 1971 to 1974 were £284m, £330m, £333m. and £716m.

Specific

Leasing is essentially similar to other forms of medium-term finance such as bank loans and hire purchase in that it is used to finance an asset. However, the big difference is that it is the specific piece of plant or machinery, rather than the money, which is borrowed under a leasing agreement. The ownership of the asset never passes to its user, so that the lessor can receive all grants and allowances. The lessor then reflects these in the rental payments which he receives from the lessee.

There are two main types of lease—finance, or "full payment" leases, and operating leases. Under a finance lease specific equipment is leased out

for a limited period, usually between three and five years, in return for regular rental payments. These rentals allow the lessor to recover the cost of the original equipment, the administration and collection expenses and a profit on his investment, while the lessee has the full use of the asset.

With an operating lease, by contrast, the lessor's profit depends on the sale or re-lease of the equipment, as in the case of car and truck leasing—both of which seem to be growing increasingly popular in the U.K. From the leasing companies' point of view one topic of key interest at the moment is how leasing should be accounted for in their books. The ELA has recommended that the "Investment Period Method" should now be used as a more realistic method of spreading earnings over the period of a lease. However, the advent of the Sandilands Report and the inevitable acceptance of some form of inflation accounting will lead to further revision of the mechanics of Investment Period Accounting if not to its basic principles. These readjustments will be in the interests of the

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September 13, 1784

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London Discount market rose so sharply, as the authorities moved to tighten the monetary situation, that the Bank of England Minimum Lending Rate jumped from 7 1/2 per cent to 11 per cent in a matter of eight days and the market saw its capital and reserve ratios cut by around 40 per cent. Over the last year, however, discount houses have enjoyed a particularly profitable period, with interest rates tending to fall and profits being made on the high margin between the price of funds to the discount market and the yield which is obtained on investments.

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Well down

Good profits have also been made in gilt-edged dealing, but the more recent concentration of business on the longer end of the market, which is not within the normal range of the houses, has not been of assistance. The margin between borrowed and invested funds is now well down from the earlier high levels, and profit margins are obviously coming under pressure.

The relatively heavy reserve asset positions being run by the banks, following a fall in demand for credit, is a threat to the scope of the market, and any upward trend in short-term interest rates is obviously being carefully watched.

During last year the discount houses group was the best per-

forming of all the domestic sectors, but the days of high profit margins have come to an end since. On the other hand, the market must have been gratified by the recovery of its resources within so short a period of time. It is probable that almost all the houses were better off at the end of 1974 than in December, 1971, a very satisfactory position, considering that 18 months previously the market was on the verge of breaking up.

There is obviously no reason, from the official point of view, to protect the discount market in future, and many houses may have plans to adopt a new field of activity if the Bank of England decided to change the rules of the banking system at some time in the future, but it must be hoped that any changes which will affect the discount houses will be made with due consultation and warnings.

The lender of last resort

facility offered by the authorities enables the discount houses to remain operational on a relatively fine liquid margin and the reserve asset status enables them to borrow from banks at below the rate demanded from borrowers without this status. This status did not exist before the autumn of 1971, and could possibly disappear again, with a change in the Competition and Credit Control arrangements.

The goodwill which exists between the market and the Bank of England stretches as far as the commercial banks as well and this is obviously of paramount importance. The houses would hardly wish to jeopardise this position by moving more directly into a field of operation which brought them into close competition with the banks.

This may well be the case if they shift away from the circulation of money in the money market and into the broader field connected with the financing of industry. The current depressed state of affairs in which the world, and particularly the U.K., finds itself must limit any such movement, however, and the current low level of business in commercial bills tends to indicate this.

Sterling

There has been an even lower rate of investment in British industry of late than in the past, and the banks, though well able to increase lending to industrial customers, have found that demand has been low throughout the year. Providing there is not another damaging slide by sterling, interest rates may well be held as low as possible in an attempt to encourage more borrowing by industry, and if this is the case it will of course help the discount market as well.

Purely domestic reasons do not control the movement in rates, however, and the authorities must constantly be watching trends in other countries. The recent rise in Minimum Lending Rate was largely be-

cause of the erosion of the differential between U.K. interest rates and those in the U.S.

Consolation may be gained however from the trend of falling interest rates in the rest of the world, with many European countries and Japan cutting their bank rates in order to promote confidence in industry and boost their economies. There also appears to be evidence that rates in the U.S. may have reached their peak, and therefore it may be possible to hold interest rates on the U.K. at their present level, but the discount market will remain rather nervous over this point for some time to come.

Surplus

One of the main features of the market recently has been the very large issues of Treasury bills to finance even larger Government spending. The build-up of surplus liquidity in previous months, coupled with the recent record applications for Treasury bills, may lead to the belief that the discount houses have a continuing problem over surplus funds.

This is something of an illusion, however, as it does not follow that because well over £1bn. of bills are applied for that this is the market's requirement. It is more likely to be the recent high demand for Government finance, which has caused the houses to adopt a more competitive attitude to their tendering.

Applications for Government stocks over the last few months have, however, certainly been remarkable. In mid-July an issue of £750m. of Treasury 13 1/2 per cent Loan, 1997, at 99 1/4 was immediately a virtual sellout, attracting applications of some £850m. to £700m. and the issue was not operated as a "tap stock" in the normal way. Since then, applications at the weekly Treasury bill tender have reached record proportions, but how long this will continue must be a matter for some conjecture.

Factoring services

THE major banks can now their corporate clients a clearing bank still get approaches from companies that do not like the idea of having their bank as "knowledgeable about their financial position as a factor must be. So there will always be a place for factors such as Alex Lawrie, Arbuthnot, and H & H, which are owned by finance houses rather than banks. Even so the Big Four now have a major role in U.K. factoring.

The largest factoring company, International Factors, is three-quarters owned by Lloyds and Scottish with the First National Bank of Boston holding the remaining share. Last year it factored £102m. worth of turnover (with a small proportion of the invoices, a related service whereby the factor buys debts, giving in return a high percentage of the debt in cash), out of a total for the industry of around £220m.

The second largest factor is Griffin, owned by the Midland Bank and growing fast to a turnover of around £80m. The National Westminster has a well established factoring company with Credit and Barclays came in about three years ago with its own subsidiary. The dominance of the British banks has been at the expense of the American, some of whom set up companies only to withdraw them, although the Bank of America/Williams Glyn jointly own a substantial operation which aims for a £100m. turnover this year.

Although there have been many companies attracted to the factoring service this year the great majority present problems rather than profit, and after a boom year in 1974 few factors expect to grow appreciably this year. Their existing clients, a typical cross-section of British industry with perhaps a preponderance in the engineering and textile areas, are not pushing up their turnover, and growth is only available through new business. But less than one in ten companies that approach a factor get taken on, says Williams Glyn has recently taken on a company with a

certain amount of security to their clients are very fussy about who they take on and the service they give. For example, Alex Lawrie does not usually give a bad debt insurance. Its clients are mainly concerned with getting an improved cash flow. But the company maintains that even the factors that do offer a bad debt cover are unwilling to provide it for doubtful customers of their clients, and there are complaints that factors are over-cautious.

It is true that factors have yet to be seriously worried in recent years by a bad debt situation, although they all agree that this year their clients' customers are taking longer to pay and that the potential bad debt situation is rising. A large factor is conscious of the financial situation of a wide spectrum of companies and can usually advise a client quickly if a customer is delaying payments. In addition, companies usually tend to respond to a factor's pressure for payment of an invoice because they know that a poor reputation will lead to other suppliers being warned off by the factor.

What sort of companies are the natural clients of a factor? They tend to be small companies with a good growth record and operating in a fairly clear-cut market: factors are not that interested in chasing up thousands of small invoices each of around £10. International Factors rarely takes on a company with a turnover of less than £150,000, although Alex Lawrie's minimum is as low as £55,000. The average size is about £500,000 across the board, and there is a realisation that once a company has reached a certain size, say £2m, it will probably want to organise its own accounts department and chase up its own customers.

However, Bank of America/Williams Glyn has recently taken on a company with a turnover of £14m., and a couple between £3m. and £5m. It wants to use the steady cash flow from a factor to finance acquisitions and growth. But this is unusual, and larger companies mainly ask a factor only to handle their export business in certain markets, for a factor can provide an identical service on overseas business at very little extra cost.

Spectrum

It is true that factors have yet to be seriously worried in recent years by a bad debt situation, although they all agree that this year their clients' customers are taking longer to pay and that the potential bad debt situation is rising. A large factor is conscious of the financial situation of a wide spectrum of companies and can usually advise a client quickly if a customer is delaying payments. In addition, companies usually tend to respond to a factor's pressure for payment of an invoice because they know that a poor reputation will lead to other suppliers being warned off by the factor.

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No shortage

Profits are unlikely to rise this year and some factors may be a little worried about the bad debt situation. But if existing clients fail to expand there will be no shortage of prospective clients. There tend to be good relations between the factors and the operations owned by banks are usually prepared to recommend corporate customers to other more specialised factors if they think that their business fits in more neatly there. All told there are only about five hundred companies using a factor in the U.K. at the moment so the potential is enormous. No doubt when the economy expands again the Big Four banks will attempt to sell their factoring services more energetically to likely companies. At the moment the industry is marking time.

Antony Thorncroft

Leasing

CONTINUED FROM PREVIOUS PAGE

ing companies insofar as they bring about more realistic depreciation levels on the basis of replacement cost. Arguments in favour of investment period method very lucidly set out in a recent discussion paper by Ronald AG, divisional manager for the hard North Central, the arm of the National Bank.

With the introduction of financing in the early 60s by Finance Houses the basis of "light-line" method, that is, over the lease period. If it was a guaranteed residual to be had for the equipment at the end of the period, this figure was reflected in the depreciation charge by a reduction of the original cost. Earnings—the result of acting depreciation from the lease—were thus the for each year of the lease. However, this method failed to reflect the fact that money was higher in the early years of the lease and fell away over the period

taken place by the end of the lease period. If the funds for costs so that net earnings were more evenly spread. This method ignored any tax implications as the system in force at that time did not provide for any substantial cash flow advantages. However, the introduction of 60 per cent first year allowances in October, 1970, and the increase to 100 per cent in March 1972 changed all this. The rule of 78ths, which ignored any cash flow benefit from the first year allowance, thus, in its term, became an unrealistic method of accounting.

As Ronald Young points out: "The 'Investment Period' method of accounting adopts the principle that the gross earnings represented by the excess of primary rentals over the original cost of the asset should be taken to profit on a constant basis and in direct relationship to the reducing capital invested in the equipment during the lease period. Because of the capital allowances or group relief arising from these tax provisions, the period of cash invest-

ment in the lease falls short of the primary lease period. The Investment Period method reflects this by loading depreciation much more heavily towards the second half of the lease period, thus not only bringing gross but also net earnings forward to a considerably greater extent than under previous methods.

Critics of the method have claimed that this amounts to "front end loading" of profits and that the quick recovery of the cash investment means that there are no more earnings to set against future, and perhaps unforeseen overheads. However, the method recognises the same basis of cash flow as the calculation of the original lease rental and generates a positive cash flow throughout the lease period. There is a certain limited additional exposure to default, but this is relatively small and overall the method is felt to be more realistic.

Peter Foster

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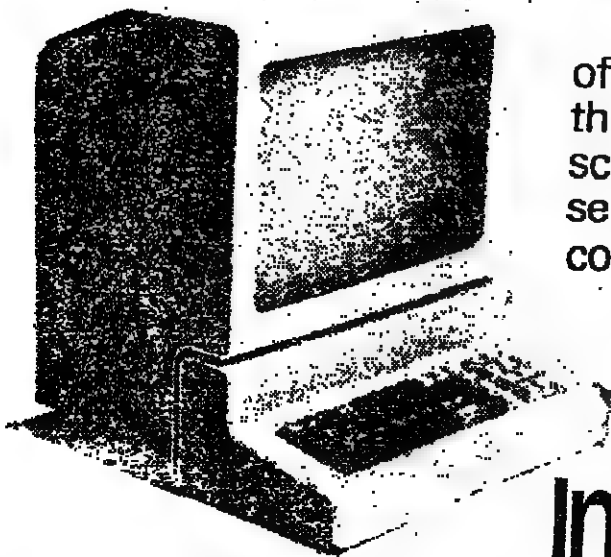
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Tentative steps to a new economic order

هكذا من الأصل

and agriculture speaks for itself, all but the first two sections were relatively controversial and it was these which attracted, and will continue to attract, most attention.

The final wording is not dramatic. The section on international trade calls largely for a continuation and acceleration of negotiations and discussions already going on, for example within the UN Conference for Trade and Development (UNCTAD) and the Multilateral Trade Negotiations under the GATT. It is, perhaps, a slight commitment to giving the price of commodities as of that of manufactured goods. But there is a call for concerted efforts "with a view to counteracting the adverse effects of inflation and thereby sustaining the real incomes" of the developing countries. Paragraph five says that the price options open to the international community to preserve developing country purchasing power, mentioning specifically direct and indirect indexation schemes, yet calls only for further study on a priority basis.

Similarly there is no outright commitment to international commodity agreements, to buffer stocks, or to the common fund for financing and stabilizing long-run drought by the Third World. What is done, however, is to take note of all these things, committing the majority of developed countries to study them sympathetically and urgently. The implicit moral commitment is sufficiently strong for the U.S. to have specifically dissociated itself

from what it obviously regards as the beginning of the road to a non-market economy. To U.S. purpose, as Ambassador Myerson, "is not to set wor- prices nor to manipulate the terms of trade." The U.S. went on, has agreed to join others in the study of the proposal for the indexing of commodity prices, "but the U.S. has made it clear that it does not support such a proposal."

There is one rather more specific commitment in the section on transfer of resources, which, if given, might well have wrecked the entire session. This concerns official development assistance. The Group of 77 developing countries began by demanding a pledge from the industrialized world to devote least 0.7 per cent of GNP, an

ment to doing better in the future and to improving existing institutions, such as the World Bank and its associates, by expanding concessional aid facilities.

So what happens next? First it should be remembered that the special session took place with oil prices very much in delegates' minds. The Organisation of Petroleum Exporting Countries (OPEC) is due to meet at ministerial level in Vienna next week and a further price increase is regarded as inevitable, even by the Americans who have broken out most

There are some other, more political points. The special session indeed was a political revelation. The unity of the Group of 77 (the name was taken from the first UNCTAD, but the Group now numbers around 100) had to be seen to be believed. There may be disagreements in private, especially between the oil and non-oil producing members, but in public they scarcely ever emerge. The oil weapon is widely admired, even by the poorest countries whose economies have suffered most from it.

Second, the consumer-producer dialogue, which proved so abortive when it opened in Paris last spring is due to resume next month. When the special session was going badly last week, it is generally assumed that the dialogue was doomed. Now it should be possible for it to take up the themes of the special session

Finally, the special session was a magnificent opportunity for the U.S. to re-establish its claim to world leadership, a claim, Dr. Henry Kissinger was repeating on television while the conference was taking place. It only partly succeeded. No one expected the U.S. to offer so much as in the opening speech on September 1. The session was even more surprised when the U.S. appeared to go any further in submitting a working paper for discussion purposes a week later. Yet the follow-up was almost calamitous as the U.S. Treasury re-assessed itself and the Americans were reduced to arguing against the positions in their own document. The conference very nearly broke up in extreme bitterness as a result. There is an inconsistency in the conduct of American policy which seems directly attributable to Dr. Kissinger. The European view of the Americans can still be worked out, or at least be weakened, their reservations, but it will be a hard task and the U.S. is likely to react at any Third World provocation. The implementation of the resolution, indeed, and a new co-operation between north and south still depend a great deal on Washington.

Again, for all the Marxist language, most of the group is tied firmly to the West, both by tradition and aspiration. The point was made indirectly by the West German Foreign Minister, Herr Hans-Dietrich Genscher, who told the plenary session that the developing countries do about 75 per cent. of their external trade with members of the OECD, 15 to 20 per cent. among themselves, and only about 5 per cent. with the centrally planned economies. The recognition of this fact effectively left China and the Soviet Union outside the negotiations.

Mr. W. F. Richardson: Well, New and exciting production methods have been developed in recent years and often modest investment of an improvement in this area can yield very high rates of return indeed.

Yet we find the paradox that, in times of boom production methods cannot be spared, whilst in times of recession such education cannot be afforded. Surely, as the pendulum of economic activity must swing, this is the moment at which a

rol probably some 75 per cent of expenditure, in terms of further education and development. All are agreed that there is much that can be done in the production area to improve effectiveness, and the results achieved in the three day week of February 1974 demonstrated this. Few new and exciting production methods have been developed in recent years and often modest investment of an improvement nature in this area can yield very high rates of return indeed.

Yet we find the paradox that, at times of boom production managers have had to curtail expenditure on such recession such education cannot be afforded. Naturally, as the pendulum of economic activity must swing, this is the moment at which a

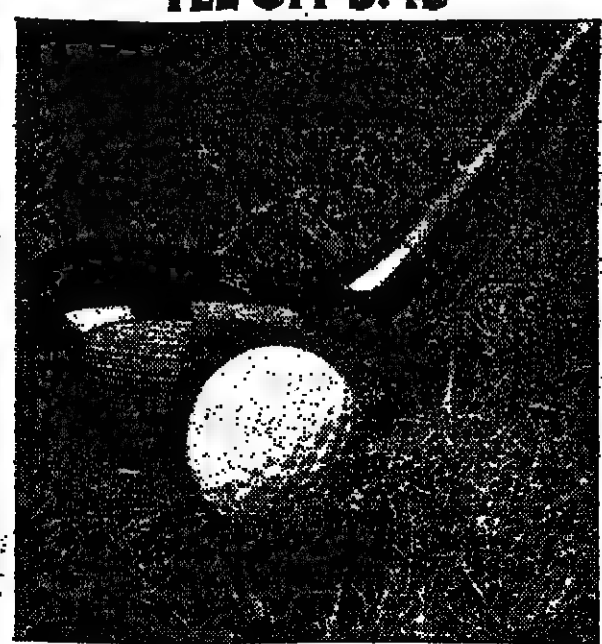
units, Mega- always means 10^{12} and Giga always 10^{15} . (BS 3783 1970 Table 6—Symbols and Prefixes for International Units.)

For at least the past 15 years

Leicester.

1. *Journal of the American Medical Association*, 1997; 277: 1039-1043.

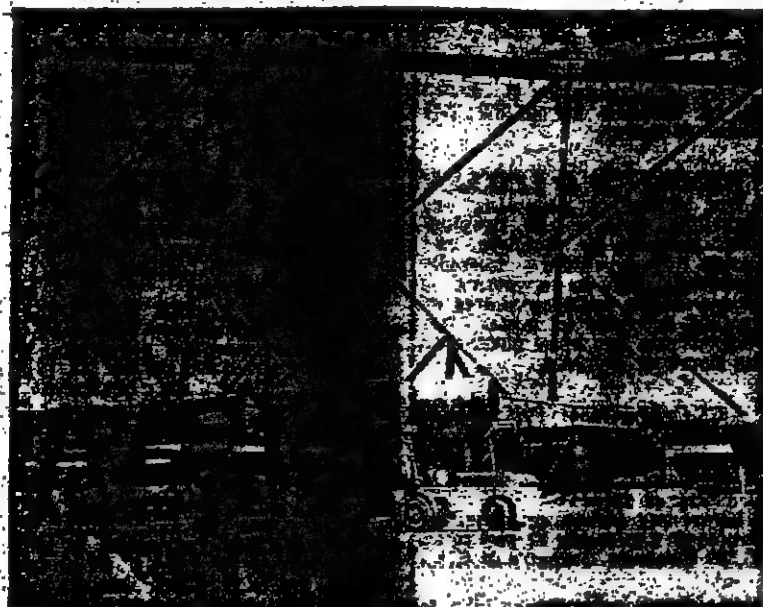
Not forgetting that Scotland's ski runs are within easy reach. But make it easy for yourself. Just contact Michael Thomson, the Commercial Director, Irvine Development Corporation, Perceton House, Irvine, Ayrshire, KA11 2AL. Telephone Irvine 74100. Telex: 778984. **Irvine NewTown**



SOREFAME - OFFSHORE DIVISION

SOREFAME'S TECHNOLOGY REACHES THE NORTH SEA

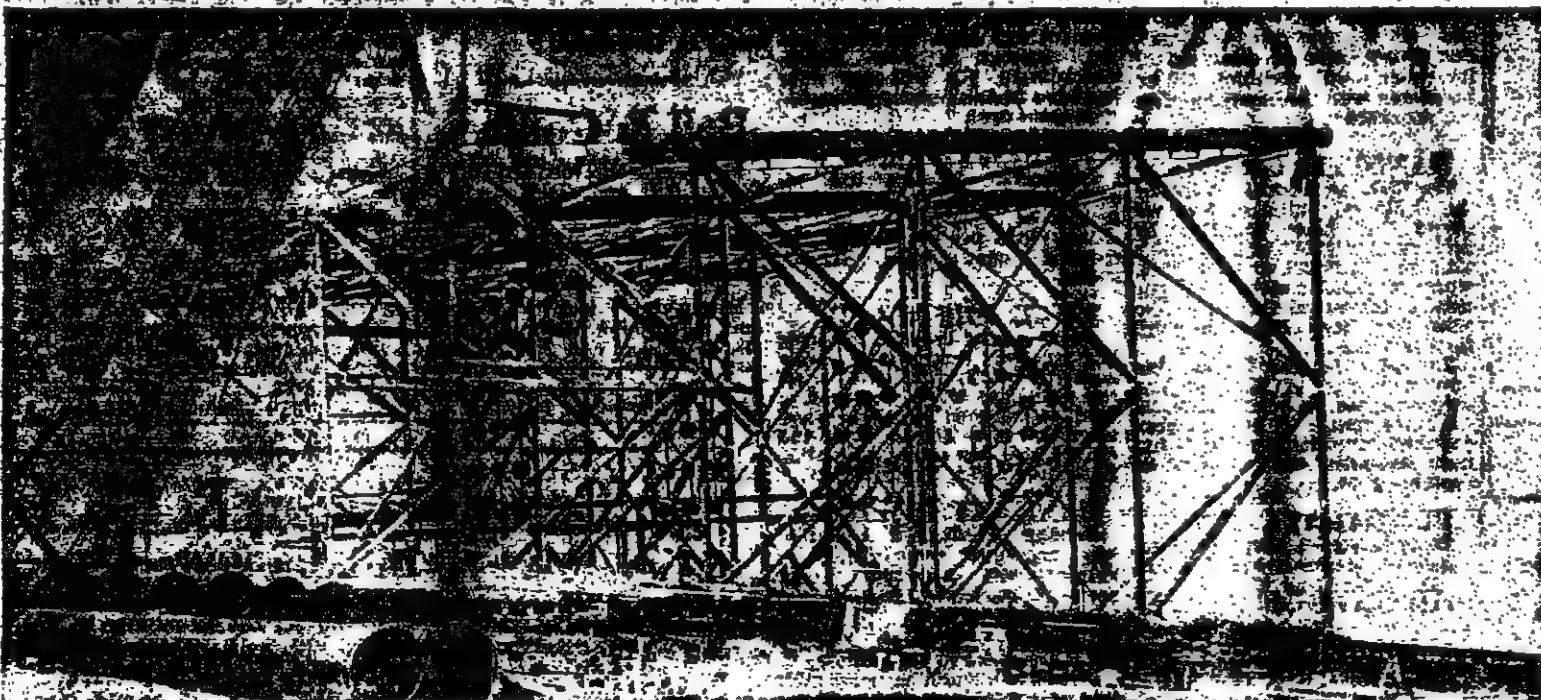
Through Thyssen-Rheinstahl Technik, Gmb, (Germany), Sorefame, in their offshore yard in Lisbon, have built for Phillips Petroleum, Co., a 6000 ton Jacket and Piling, the Module Support Structure, a Flare Tripod and the connecting Bridge. This equipment is being installed in the North Sea — TOR Field.



Lifting of first panel — MAY 26, 1975



Lifting of fourth and last panel — JULY 22, 1975



Ready to load-out — AUGUST 28, 1975

Sorefame's first production Jacket is now complete.

All the specifications from Phillips and the additional requirements of Det Norske Veritas — the classification society — were met namely on dimensional tolerances and welding requirements.

The following data illustrate the amount of inspection carried out at the yard.

Radiography — 900 shots

less than 2 % gave way to repairs, all of minor importance.

Ultrasonics (419 node sections) — 1800 m, no repairs.

Dye Penetrant — 4062 m

Magnetic Particle — 1300 m

The high quality of the welding achieved is due to the prior training of all welders in the welding school with similar joints and also to the intermediate inspection carried out during welding — in fact welders and NDT personnel worked in close collaboration for prevention rather than cure.

Dimensions of main Jacket:

height — app. 76 m

base — app. 73 x 42 m



SOREFAME

SOCIEDADES REUNIDAS DE FABRICAÇÕES METÁLICAS, S.A.R.L.
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43 Essen 1 Postfach 7080 Germany

SUPPLIERS OF STEELS FOR OFFSHORE CONSTRUCTION

INTERNATIONAL COMPANY NEWS + EURO MARKETS

Thomson-Brandt may link with La Telemecanique

BY RUPERT CORNWELL

PARIS, Sept. 16.

THOMSON-BRANDT, the largest private shareholder in France's CIL computer group, has reached tentative agreement to join forces in the mini-computer and peripheral business with the fast-growing electronics company, La Telemecanique.

However, Thomson has made it abundantly clear that the deal will only go through if it gets its way over the reorganisation of what is left of CIL, following last May's announcement that the latter would merge its main computer activities with those of the U.S.-controlled Honeywell Bull.

The plan of the two companies, understood to have been settled after several weeks of discussion, is for a jointly-owned holding company to look after their respective mini-computer interests. Under this umbrella would come not only the Frs. 140m. sales of La Telemecanique in the field, but also the Toulouse factory of CIL, which the Government wants Thomson to take on after the Honeywell deal.

What is more, the two groups are ready to join forces with other smaller companies operating in the same area. The problem, however, is the fate of the Toulouse plant to run which Thomson is reportedly asking the French Government for Frs. 600m. of special aid over the next few years.

Unsurprisingly, the authorities consider this too great a sum, and in their attempts to bring Thomson to heel — from the first, Thomson fought the entire scheme to merge CIL with Honeywell — they have been intimidated that Toulouse might go to its great rival, CGE.

With the timely agreement with La Telemecanique, Thomson has countered this threat by an effective offer to put through the restructuring of CIL on its own conditions.

The repercussions of this

latest development in an increasingly tangled aftermath to the CIL affair are considerable. Four months after the announcement, final details still seem to be unresolved, and a continuing dispute over whether the French have not simply sold off their computer industry to the Americans.

The Industry Ministry is now letting it be known that the new CIL-Honeywell operating company will be ready next February. But a solution to its quarrel with Thomson will probably have to be worked out first.

Empain Schneider sales

BY RUPERT CORNWELL

PARIS, Sept. 16.

FOR ALMOST the first time on record, the Empain Schneider group controlled by the Belgian Baron Edouard Empain, and whose interests include the French nuclear and steel concerns, has released statistics which give an overall idea of its size.

First-half sales of the Baron's Franco-Belgian empire came to Frs. 3.3bn. (£1bn.), of which French companies contributed Frs. 2.4bn. New orders won in the same period came to Frs. 12.8bn. of which Frs. 1.1bn. were generated by French-based companies.

AP-DJ adds: Profits of Service d'Exploitation Industrielle des Tabacs et des Allumettes (SEITA), the French state-owned tobacco monopoly, declined last year to Frs. 378.463 from over Frs. 41m. in 1973. Figures released here to-day show SEITA blamed the results on raw material price increases and mounting wages and other production costs.

The company's sales in France increased to Frs. 8.029bn. from Frs. 3.360bn. in 1973. Additionally, it exported 12bn. French-made cigarettes, an increase of 17.7 per cent. over 1973.

AEG plans Swiss Eurobond

BY MARY CAMPBELL

NEXT ISSUE on the Swiss franc foreign bond market will be Sw.Frs. 80m. for the Luxembourg Finance subsidiary of AEG Telefunken. The issue offers a 7½ per cent. coupon at a pricing of 98½ per cent. Maturity is the usual 10 years.

Following the AEG issue, the Inter-American Development Bank will be raising Sw.Frs. 50m. in a ten year issue being managed by Swiss Bank Corporation. Coupon here will be 8 per cent.

The Los Angeles based company Santa Fe International is raising \$25m. by means of a five year Eurobond issue. Indicated coupon 9½ per cent. Lead managers are Dean Witter, Elyth Eastman Dillon and Warburg's.

Santa Fe has no quoted debt issues outstanding in the U.S. and therefore has no rating from any of the agencies. However, the opinion of the co-managers is that it would be rated single A or BAA.

Santa Fe is a service contractor to the international oil industry and operates mostly outside the U.S. Among other involvements in the North Sea, it has an 18.2 per cent. working interest in the Thistle Field. Deishawa Paper Manufacturer has raised \$10m. on the Euro-market by means of a five-year private placement of 9½ per cent. notes. The manager for the issue, which is guaranteed by Sumitomo Bank, was Sumitomo White Weld.

Ontario Hydro's \$37m. 9 per cent. Eurobond issue has been priced at 99½ per cent. The \$275m. loan for the Euro-market for the Ekofisk Field has now been signed. Terms

included an eight-year maturity and two-tier spread of 1½ to 1½ per cent.

The previously reported \$250m. Eurobond loan for Ireland was signed yesterday. Maturity is five years and spread 1½ per cent.

The London Branch of Bank Sanary Iran opens to-day at 12 Eastcheap. Manager is Mr. J. W. Armstrong, formerly London manager for Credit Lyonnais.

A new French-Algerian deposit bank, Union Méditerranéenne de Banques, has been established in Paris. It is capitalised at loans.

Frs. 30m., shared among two Algerian and six French banks.

The largest single share is held by Banque Nationale d'Algérie with 35 per cent., followed by Credit Populaire d'Algérie with 15 per cent. Another 35 per cent. is shared equally among Banque Nationale de Paris, Credit Lyonnais and Societe Generale, and 15 per cent. is equally shared by Banque de Paris et des Pays-Bas, Credit Commercial de France and Credit Industriel et Commercial.

The new bank will finance trade between the two countries and take part in international

Ennia first half growth

BY MICHAEL VAN OS

AMSTERDAM, Sept. 16.

ENNIA, the major Dutch insurance company, saw its first half net profits rise to Fls. 14.1m from Fls. 11.9m. in the same period last year. The increase was largely attributable to improved results from life insurance and other non-accident insurance activities.

The company's management said in a statement published in the Hague that the course of business had been in line with expectations in the first half of this year. Turnover, which amounted to Fls. 704.6m., had gone up 31 per cent. while costs had risen by 16 per cent. to Fls. 52.8m. If the Ennia Holdings (U.K.) figures were incorporated in the 1974 figures, turnover and costs would have risen

by 15 per cent. and 9 per cent. respectively.

Profit per share totalled Fls. 8.37 in the first half compared with Fls. 8.26 in the first half last year after adjusting for the share issue of last May.

The statement added that an earlier forecast about profit development in the second half still holds. It said that the profit per share over the whole of 1975 after capital expansion of at least 20 per cent. will equal that of 1974 (adjusted profits per share before claims were Fls. 17.61 in 1974).

Ennia will be paying an unchanged interim dividend of Fls. 2 per ordinary share per October 1, 1975, involving a total sum of Fls. 3.4m. (Fls. 2.7m. last year).

Chase bails out REITS unit

By Our New York Staff

NEW YORK, Sept. 16.

CHASE MANHATTAN Bank has confirmed a theory long held in the financial community: that when the chips were down it would be willing to bail out the financially troubled real estate investment trust which bears its name. The bank has agreed to purchase \$150m. in assets from the struggling Chase Manhattan Mortgage and Realty Trust.

The agreement, which depends on certain specific conditions, applies mostly to short term mortgage loans requiring a 330m. in additional financing. The bank will supply that need.

According to a filing made with the Securities and Exchange Commission, the bank will pay the trust the principal amount of the loans outstanding on the day the purchase is finalised, plus in some instances, interest on the loan which has accrued but which has not been paid.

Chase Manhattan Mortgage and Realty Trust, which is managed by bank-owned by Chase Manhattan Bank, has been trying to restructure its credit agreement with its 41 creditor banks since it expired in April. The asset-funding programme, as it is called, is contingent upon the banks signing a new credit agreement by the September 30 when the current extension expires.

The trust has \$1bn. in assets, and \$800m. outstanding with its creditor banks, of which Chase with \$150m. is the largest single creditor.

News of the agreement sent share prices for the trust up of a point to \$33.

JAPANESE RETAILING

Ito Yokado shops around

BY MARGARET HUGHES

JAPANESE RETAILERS will there be any real increase in consumer spending power. He expects the first upturn, however small, to come in the winter months after the payment of the next half yearly bonus.

Reflecting the depressed national economy, consumer spending has been particularly sluggish throughout the year. Even the summer bonus — one of the twice yearly bonuses paid to Japanese workers — failed to provide the usual fillip to retail sales. This year the rise in summer bonus was limited to an average of 7.5 per cent., compared with the increase of 41.4 per cent. paid last year and a general expectation of around 13 to 15 per cent.

This, on top of the relatively modest rise in the national wage agreements reached in the spring, may have gone a long way towards helping the Government contain inflation but, inevitably, has curtailed consumer spending.

As a result, department store sales during the early summer months showed a nominal rise of 5 per cent. on a year ago but, in real volume terms, were in fact 5 per cent. down. The latest monthly figures — for August — show a negligible rise of only 1.5 per cent.

Given this situation, anything likely to stimulate consumer spending will be greeted with enthusiasm by the retailers. Even so they do not expect to see any immediate benefits from Government moves to reflate.

Mr. Masatoshi Ito, president of Ito Yokado, one of the leading Japanese supermarket chains, has been talking this week to London analysts. He feels that it will take some time to change the present consumer predicament to save, rather than spend — and much longer for Mr. Ito believes, by a combina-

tion of cost cutting (particularly labour costs through increased productivity) and increasing awareness of consumer needs.

The company, perhaps, is fortunate in that its retailing is concentrated on the more essential consumer products — food and clothing. But during the current recession it has taken its role as a supplier of Japan's "daily needs" a stage further by recognising the basic changes which the recession has brought about in spending habits.

The housewife has begun to "shop around" so that selling at a discount is becoming more common in Japanese retailing. Ito Yokado itself claims to have reduced prices on some merchandise twice over during the current year, while stepping up own-brand sales and other similar moves aimed at providing the value for money which the Japanese consumer is now looking for.

But, net earnings, hampered by a 22.9% tax surcharge, were virtually unchanged at 33.2bn. yen from the previous year, and some 20% below forecast. Gross profit margins slipped from 21.3 per cent. to 21.1 per cent. and net margins were squeezed to 1.6 per cent. from 2.3 per cent.

Margins cut

In the current year Mr. Ito expects gross margins to improve slightly by some 1.2 per cent. for, having reduced inventories by some 20 per cent. last year, there should now be no further need to do so. Net margins, however, will be further reduced to around 1.5 per cent. largely, Mr. Ito claims, because of new store construction — without building new stores net margins, he says, would be around 2 per cent.

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Aker may settle out of court

By Our New York Staff

NEW YORK, Sept. 16.

NORWAY'S AKER shipbuilding group may settle out of court, in its dispute with shipowner William Reuter, says a Norwegian newspaper.

The newspaper, the Norwegian Journal of Commerce and Shipping, with good contacts in both shipping and shipbuilding circles, says the paper's policy of details of the anticipated deal are not yet known, but both parties apparently recognise that "no one can benefit from a feud between the shipowner and the shipbuilding group."

The dispute, which has been going on for some time, is over a compensation claim for a ship which was damaged by a fire. The shipowner, William Reuter, claims that the shipbuilding group, Aker, is responsible for the damage. Aker, however, claims that the damage was caused by a fire in the ship's engine room, which was not under its control.

The newspaper adds that an earlier forecast about profit development in the second half still holds. It said that the profit per share over the whole of 1975 after capital expansion of at least 20 per cent. will equal that of 1974 (adjusted profits per share before claims were Fls. 17.61 in 1974).

Ennia will be paying an unchanged interim dividend of Fls. 2 per ordinary share per October 1, 1975, involving a total sum of Fls. 3.4m. (Fls. 2.7m. last year).

Burns revealed as Winns buyer

BY JAMES FORTH

SYDNEY, Sept. 16.

THE STRUGGLE for control of the New South Wales retailer, Burns, Philp and Winns, appears to be developing into a takeover battle.

The deal, which would see Burns, Philp and Winns, a powerful trading group, Burns, Philp and Co. Winthrop launched an official takeover offer after Winns announced a \$43.4m. cash and share deal to buy several retail stores from Burns, Philp and Co. Winthrop.

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directors obtaining approval for the Burns, Philp retail deal at a shareholders' meeting last week. The deal will give Burns, Philp an 8.6 per cent. holding in Winns. Winthrop was unable to cast votes for 350,000 of its then 870,000 holdings in Winns because it could not get transfers registered in time. Even so, votes in favour of the Burns, Philp deal totalled 75 per cent. of those cast and represented 67 per cent. of Winns' capital. So Winthrop could not have won, even if it had been able to register its entire holding.

Winns' directors regard Winthrop's latest publicised move to the market as a "first come first served" bid, a practice which the Stock Exchanges have sought to ban because of its discriminatory nature.

They suggested that it was discriminatory and could be detrimental to the "major" body of shareholders. Winns' directors put several questions to Winthrop, relating to finance, protection of interests of the staff and whether the bid would be open to all shareholders. The original Winthrop offer was conditional on the deal with Burns, Philp not proceeding.

In a further development, Winns and Winthrop will go back to the courts to-morrow. Winthrop gained an injunction preventing Winns from proceeding to buy the Burns, Philp stores before the shareholders' meeting was held.

Winns will attempt to convince the court that it should now be enough to prevent Winns' bid. The injunction.

Winns will attempt to convince the court that it should now be enough to prevent Winns' bid. The injunction.

Ingersoll Rand acquires Japanese stake

TOKYO, Sept. 16.

INGERSOLL-RAND Japan Co. September 1974 (\$58m.) and said that its parent company, Gross sales of ¥1.83bn. (¥1.8bn.)

INGERSOLL-RAND U.S. will acquire a 60 per cent. interest in Tokyo Ryukyu Seizo Co., a Japanese crawler drill manufacturer.

INGERSOLL-RAND has already bought 80,000 shares of Tokyo Ryukyu, which will also allocate 20,000 shares to Ingersoll-Rand when it raises capital to ¥125m. from the present ¥90m.

The company said it plans to export Tokyo Ryukyu's crawler drills to South-East Asia initially, and to produce Ingersoll-Rand's mining and construction machinery at Tokyo Ryukyu in the future.

Ingersoll-Rand Japan said that Tokyo Ryukyu reported a net profit of ¥25m. in the year to licence.

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Ruetgerswerke earnings dip

FRANKFURT, Sept. 16.

RUETGERSWERKE AG said its first half earnings were lower than the first 1974 half, due to increased costs and the unstable factory price situation.

In a letter to shareholders R said first half group turnover fell a nominal three per cent. but a real nine per cent. to DM600m.

The world slump in plastics hit Ruetgers throughout the first half, while basic chemicals were increasingly hit in the second quarter. Earnings and core profits remained at the previous year's low levels, it said.

The overall export quota was unchanged at 20 per cent. It added, Deutsche Continental-Gas and Ruetgers AG each hold over 25 per cent. of Ruetgerswerke.

Reuter

Bols interim profits halved

AMSTERDAM, Sept. 16.

NONINKLIJNE Distilleries Eerste Lucas Bols first 1975 half pre-tax profit fell sharply to Fls. 4.4m. from Fls. 9.4m. Trading profit was also sharply down at Fls. 5.8m. (11.2m.).

The company said it expects profits over the whole of 1975 to be below 1974 levels, given the lack of any sign of economic recovery. But the fall in percentage terms will be less than in the first half. Reuter

BRAZILIAN INVESTMENTS S.A.

Net Asset Value per

Depository Share as of

31st August, 1975

U.S. \$96.58

Listed: The London Stock Exchange

Associated Japanese Bank (International) Limited

an international bank with a wide range of activities specialising in Euro-currency Finance

Share, Loan Capital & Reserve U.S. \$45.6 million
Loans U.S. \$351.7 million
Total Assets U.S. \$718.9 million
(Equivalent of £ Sterling as at 28th February 1975)



Associated Japanese Bank (International) Limited

29-30 Cornhill, London, EC3V 3QA
Telephone: 01-623 5661. Telex: 883661

Jointly owned by
The Sanwa Bank Ltd The Mitsui Bank Ltd
The Dai-Ichi Kangyo Bank Ltd The Nomura Securities Co Ltd
(Shareholders' aggregate assets exceeding U.S. \$80,000 million)

INTERIM STATEMENT



FRUITION MATERIALS · INDUSTRIAL TEXTILES · GLASS FIBRE PRC

Interim Report 1975

Results for Six Months

Turnover for the half ended 30th June 1975 was 23% than that for the same period of 1974, and Group profit was increased by 12%. As compared with the second half of 1974, however, turnover rose by only 8% but profit before tax also increased by 63%. This dramatic rise in profit in the first half compared with the immediately preceding six months period confirms the view expressed in the last Chairman's Statement that the Group has adapted itself well to present conditions. Our position has also improved, with reduced borrowings — the interest charge is due to higher rates.

The world-wide recession in the automotive industry still poses a threat in this field remains below our capacity. Profit, however, has been restored to a level similar to that attained early part of 1974. At the same time, progress has continued in industrial side, which has again contributed more than half a profit. Overseas operations account for 64% of overall profits.

Interim Dividend

Annual dividend increases are at present subject to a 10% limitation of 10%. Accordingly, an interim dividend of 0.8662p per share (0.7875p net per share last year) has been declared for the year ending 31st December 1975, payable January 1976 to all ordinary shareholders registered on December 1975.

Prospects

Although economic conditions remain difficult, we see no reason to expect any deterioration in our own overall position in the interim. A continuing strike affecting most of the asbestos mines in the north of Quebec must cause some concern, but in the long run it should not have any significant effect on the operation of the Group during the remainder of 1975. We believe profits in the second half of the year will not be materially different from those of the first half.

September, 1975

Michael Pearson, Chairman

Comparative Half-Yearly Results

Comparative Half-Yearly Results			Second Half
	1975 2000's	1974 2000's	Second Half
Sales	38,178	31,137	£38,178
U.K.	17,908	13,797	£17,908
Overseas	20,262	17,340	£20,262
Exports from U.K.	5,036	2,747	£5,036
Net Balance from Trading	4,833	4,029	£4,833
Less:			
Depreciation	1,376	1,131	£1,376
Bank Loan and Interest	792	559	£792
Debtors Interest	100	100	£100
Operating Profit	2,565	2,230	£2,565
Share of Profit of Associated Company	148	182	£148
Profit before Tax	2,713	2,412	£2,713
U.K.	877	828	£877
Overseas	1,738	1,584	£1,738
Less Taxation			
U.K.	587	428	£587
Overseas	576	797	£576
	1,383	1,225	£1,383
Net Profit after Tax	1,330	1,187	£1,330
Minority interests	83	88	£83
Profit Attributable to BBA Group Ltd.	1,247	1,099	£1,247
Dividend	Interim 0.86625p	Interim 0.7875p	1.63p
	net	net	
Cost	£282,275	£265,703	£552.1
Earnings per Ordinary Share	3.68p	3.25p	1.9

Accountants warn of limits on promoting 'fair shares'

by MICHAEL BLANDEN

ARE limits to what the Accountancy Bodies, representing 100,000 accountants, can do to promote "fair shares" of the wealth, and the present Commission's standing reference to income and its distribution, is a particularly acute time for expert redistribution. It is the accountancy profession's evidence to the Commission on the Distribution of Income and Wealth, resources available to help the Committee of under-privileged. The accountants express concern that an undue continuing cost will be incurred in seeking greater information on the distribution of income and wealth.

Line traders seek transport costs cut

by KENNETH GOODING, INDUSTRIAL CORRESPONDENT

TRADEERS want Government to take steps to reduce the cost of transport between the two ports organised by the British Council in co-operation with Bass Charrington. The trade has been the simplification of the Customs formalities, re-organisation at U.K. ports, extension of inland facilities in the U.K. that would be reminding the Channel of the Exchequer, Mr. Denis Healey, about French views on the heavy U.K. duty on wine. France exports \$50m-worth of wine to the U.K. It is still a long-term EEC objective to achieve harmonisation of duties.

APPOINTMENTS

Midland Bank Group appoints Trust Managers

G. Wilson, a director and general manager of the Bank, has been appointed director of MIDLAND BANK TRUST MANAGERS. F. C. Bissell has become a director. Mr. R. G. Healey, a director of the Bank, has been appointed a local director of the District of BARCLAYS.

Mr. E. C. J. Vines has been appointed a director of the BRITISH AVIATION INSURANCE COMPANY, on the resignation from the Board of Mr. D. M. Mountain, who had been a director since May, 1966.

Mr. Thomas T. Goodale, managing director of PERSONNEL INTERNATIONAL, has been appointed to the new position of vice-president of the INTERNATIONAL DIVISION. Mr. Goodale will be responsible for all international operations outside the U.S. and will continue as managing director of Personnel International. The American branch of the company is a subsidiary of Philip Morris Inc.

Mr. G. M. (Mike) Hawes has been appointed engineering manager of BELL AND HOWELL'S DIVISION. Responsible for the division's international field engineering activities, he was formerly U.K. service manager of Sonax.

D. Robson has resigned from the Board of LAFARGE. Mr. R. M. (Dick) Morris has been appointed to the Board of LAFARGE AND SCOTTISH.

BRANIE (HOLDINGS) LIMITED

Extracts from the circulated statement of the Joint Managing Director, MR. CHARLES C. REDSTONE:— "I have for some years past had remarkable governments, a considerable amount of staying power, and not the worst that the Government can do has so far, at us to our knees. The unhappy financial result (profit of £207,111) is due, in no small measure, to the increase in duty, leading to vast increases in working capital required, and consequently, in bank interest, as well as effects of inflation on our Laundry Division. Tobacco Division, having just recovered from last year's decline, has been hit again in this year's, and we are fortunate indeed that so much of our business is abroad that we are, to some extent, cushioned from the ravages of our all-wise Government. The first phase of the Laundry Division's reorganisation has taken place, with very satisfactory results, and we reason to hope that the second phase, which is now in progress, when completed will further substantially improve performance. It would be foolhardy to forecast the outcome for the year, but it has started well in all Divisions. Subject to further deterioration at home or abroad, and no further intervention, we would be mildly optimistic for a better result."

Louis NEWMARK limited

Chairman, Mr. Geoffrey Newmark reports: The recession in the textile industry, referred to when half year profits were announced in January last, continued. However, other activities of the Group, including our Swiss subsidiary, progressed satisfactorily and reduced the extent of the fall in profits caused by this recession.

We have continued to examine closely all our business activities, drastically pruning those considered doubtful and expanded those deemed to have good prospects. The increase in Group stock values reflects the investment in those latter activities and in forward sold equipment. The Board has no reason to be pessimistic as to the present and future prospects of the Group, and banking facilities are such that no liquidity problems are expected.

I thank all employees in the Group for their contribution to our successful trading in these difficult times.

Financial Figures:	1975 (£000's)	1974 (£000's)
Turnover	10,809	10,064
Profit	1,065	1,152
Manufacturing	4,789	4,571
Trading	1,261	1,571
Profit after Taxation	692	728
Dividend	4,871	4,678

Copies of the full report can be obtained from the Secretary, 80 Gloucester Road, Croydon CR9 2LD.

French Concorde service to Rio starts in January

by MICHAEL DONNE, AEROSPACE CORRESPONDENT

AIR FRANCE yesterday formally announced that it would start regular fare-paying passenger services with Concorde between Paris and Rio de Janeiro on January 4.

British Airways, however, is not yet in a position to be as definite about its Concorde operations. Yesterday, the airline said it was still intended to start at the same time as Air France, but that the necessary route approvals from Bahrain and other countries were still awaited.

The Air France announcement by M. Gilbert Perol, its director-general, surprised airline and Department of Trade officials in the U.K., who were adamant that the recent Anglo-French Ministerial agreement that there would be no BA-Air France race to be first with Concorde still applied.

Nevertheless, the Air France announcement left little room for doubt, saying that the services would be from the new Charles de Gaulle Airport near Paris on Sundays and Wednesdays, reaching Rio via Dakar in 7 hours and 5 minutes against the normal Jumbo jet subsonic time of 13 hours.

An agreement between the French and Brazilian authorities, permitting Concorde fare-paying passenger flights into Rio de Janeiro, was signed earlier this year. So far, however, there are no agreements of any kind for the British, although negotiations are in progress with various Middle East Governments, including Bahrain and Saudi Arabia and Malaysia, Singapore, Australia, Hong Kong and Japan.

It is hoped that an agreement will be reached with Bahrain in time for BA services to start in the New Year.

So far as the U.S. is concerned, both BA and Air France must wait until the U.S. Government has completed its own internal procedures, including publication of a final "Environmental Impact Statement" by the Federal Aviation Administration, before saying yes or no to Concorde.

Even if the United States says yes, however, there remains the problem of objections by local authorities who run the airports, such as Kennedy, New York, who would still have the right to prevent Concorde from landing there.

With the overall flight test programme now completed, the two Concorde involved—the French No. 3 and the British No. 4—are now being prepared for delivery to airlines later this year.

The Civil Aviation Authority and France's Secretariat Général de l'Aviation Civile are both well advanced in preparations for granting the necessary certificate of airworthiness, but the CAA in the U.K. may want some further tropical flying done before the certificate is signed.

هكذا من الفصل

September 17, 1975

This announcement appears as a matter of record only.

\$21,000,000

Nacional Financiera, S.A.

(An agency of the United Mexican States)

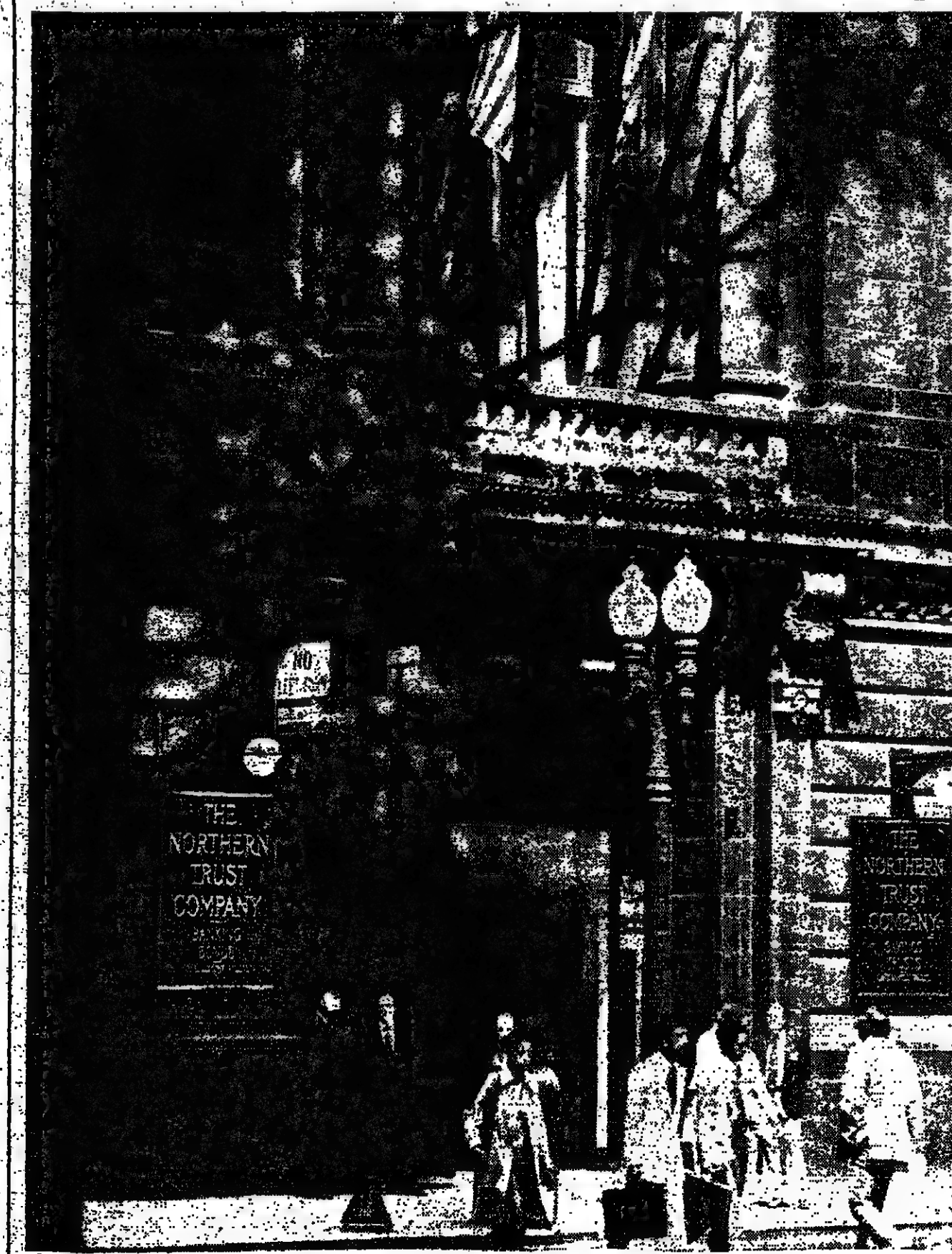
External Notes

This private placement has been arranged with institutional investors.

Salomon Brothers

Members New York Stock Exchange, Inc. / One New York Plaza, New York, N.Y. 10004

Three good reasons to make The Northern Trust part of your U.S. business strategy.



Size. Flexibility. Market knowledge.

As for size, we're one of America's major financial institutions with nationwide and worldwide capabilities. Through our Chicago headquarters, our full-service international banking facilities in New York and Miami, our London branch, and our world-wide business and banking affiliations, we provide a complete range of international banking services. But in spite of our size, we're organized to eliminate bottlenecks. And this gives us the ability to handle your transactions and requests quickly and efficiently.

As for knowledgeability, we know the U.S. market and the market knows us. Because, for more than 85 years, we've served the business, banking, and trust needs of major corporations from coast to coast—with a quality of personal service that's rare in the business.

As for references, we'll give you the best there are: your own bank, and the customers we now serve. When you do business in the U.S., get to know the Northern Trust. Contact Clyde W. Reighard, Senior Vice President, International Banking, at our Chicago Headquarters.

Chicago: 50 South LaSalle Street.
New York: One World Trade Center, Suite 3941.
Miami: 700 Brickell Avenue.
London: 38, Lombard Street.
Hong Kong: Connaught Center, Suite 4417.
Cayman Islands: Georgetown.

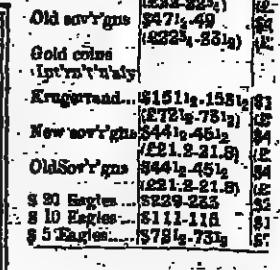
AFFILIATIONS: Geneva: Banque Scandinave en Suisse.
London: London Multinational Bank.
Paris: Banque Rivaud.
CABLE ADDRESS: NORTRUST CO. Telex 25-204
Member, Federal Reserve System and Federal Deposit Insurance Corporation.

The Northern Trust Company

\$ improves

NEW YORK, Sept. 16

	(270.048)	52
Gold coins (domestically)		52
Krugersand	\$151 ¹ / ₂ -153 ¹ / ₂	31
	(272 ¹ / ₂ -75 ¹ / ₂)	42
New sovereigns	\$48.47 ¹ / ₂	34
	(222-22 ¹ / ₂)	34
Old sovereigns	\$47 ¹ / ₂ -49	34
	(222 ¹ / ₂ -25 ¹ / ₂)	42
Gold coins		



	3.	Spread
New York	6	2.8875-2.1045
Montreal	8 1/2	2.1410-2.1805
Amsterdam	4 1/2	8.88-5.85
Brussels	10	81.58-87.40

Copenhagen	7 1/2	12.55-12.78
Frankfurt	5 1/2	12.45-12.48
London	10 1/2	12.45-12.48
Moscow	11	12.35-12.48
Milan	6 1/2	12.15-12.18
Paris	7 1/2	12.15-12.18
Rome	6 1/2	12.15-12.18
Tokyo	7 1/2	12.15-12.18
Vienna	6	12.15-12.18
Zurich	4	12.15-12.18

*Basic discount. * Rates in
 London. * Rates in London. *
 12.55-12.78

OTHER MARKETS

Argentina	1.571-75.74.85	1.571-75.74.85
Australia	1.924-1.948	1.924-1.948
Bombay	1.924-1.948	1.924-1.948
Calcutta	1.924-1.948	1.924-1.948
France	1.924-1.948	1.924-1.948
Germany	1.924-1.948	1.924-1.948
India	1.924-1.948	1.924-1.948
Japan	1.924-1.948	1.924-1.948
Malaya	1.924-1.948	1.924-1.948
N. Zealand	1.924-1.948	1.924-1.948
Peru	1.924-1.948	1.924-1.948
Singapore	1.924-1.948	1.924-1.948
S. Africa	1.924-1.948	1.924-1.948
Spain	1.924-1.948	1.924-1.948
U.S.A.	1.924-1.948	1.924-1.948
Colombia	1.924-1.948	1.924-1.948
Costa Rica	1.924-1.948	1.924-1.948
Cuba	1.924-1.948	1.924-1.948
Dominican Republic	1.924-1.948	1.924-1.948
Ecuador	1.924-1.948	1.924-1.948
El Salvador	1.924-1.948	1.924-1.948
Guatemala	1.924-1.948	1.924-1.948
Honduras	1.924-1.948	1.924-1.948
Nicaragua	1.924-1.948	1.924-1.948
Panama	1.924-1.948	1.924-1.948
Paraguay	1.924-1.948	1.924-1.948
Puerto Rico	1.924-1.948	1.924-1.948
Uruguay	1.924-1.948	1.924-1.948
Venezuela	1.924-1.948	1.924-1.948

*Based on rates quoted at
 dealers. Other rates may be

Amsterdam 44-44 c.m.
Brussels... 42-25 c.m.
London... 3-3 c.m.

Frankfurt	54-55 1/2 p.m.	120
Leipzig	52-53 p.m.	100
Milan	51-52 p.m.	110
Delo	50-51 p.m.	100
Paris	51-52 p.m.	110
Stockholm	50-51 p.m.	100
Vienna	50-51 p.m.	100
Zurich	50-51 p.m.	100

Six-month forward U.S. dol.
per 100 12-month 112-113.

JOHANNESBURG

September 18
Anglo-American Corps.
Bullington

Charter Consolidated
Consolidated Gold-
East - Drieston
Elmberg

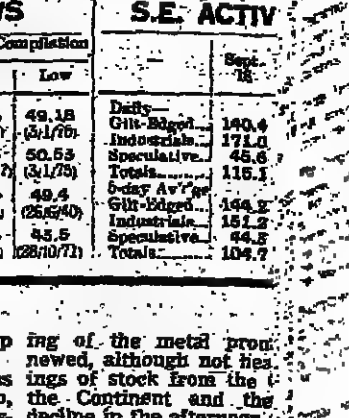
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Leaders make further progress but close below best Index up 4.2 at 326.0, after 329.0—Golds lower again

The net improvement in investment dollar premium to limit losses but also ended at the day's lowest. Gold Mines index, east 28 1/2, while bullion was \$1 at \$13 1/2. On our own Haribeebe ended a lower at \$20 1/2 while closed 10 down at \$7 1/2. Harmony at 7 1/2. On hand, Deermountain was up at \$35 1/2.

Financials were under fire as the U.K. market took Gold Field 20 1/2 at one time but reaction in bullion took it to 20 1/2 and end 3 up at

[illegible]

ningdale and a rise of 15 to 553p in Siebens (U.K.).

In Overseas Traders, Harrisons and Crofield improved 25 to 875p.

ing of the metal pronounced, although not heavyings of stock from the Continent and the

front, from September 1. Clearing Bank
charges for loading 10 per cent. Trimmings

Cannon Assurance
Address shown under Insurance Property Bank table.

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11

10.00	2.00	1.00
15.00	2.50	1.50
20.00	3.00	2.00
25.00	3.50	2.50
30.00	4.00	3.00
35.00	4.50	3.50
40.00	5.00	4.00
45.00	5.50	4.50
50.00	6.00	5.00
55.00	6.50	5.50
60.00	7.00	6.00
65.00	7.50	6.50
70.00	8.00	7.00
75.00	8.50	7.50
80.00	9.00	8.00
85.00	9.50	8.50
90.00	10.00	9.00
95.00	10.50	9.50
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465.00	47.50	46.50
470.00	48.00	47.00
475.00	48.50	47.50
480.00	49.00	48.00
485.00	49.50	48.50
490.00	50.00	49.00
495.00	50.50	49.50
500.00	51.00	50.00
505.00	51.50	50.50
510.00	52.00	51.00

1. *Chlorophyll a* (Chl *a*)

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BRITISH FUNDS

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هكذا من الأصل

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"Recent Issues" and "Rights" Page 35

This service is available to every Company dealt in on Stock Exchanges throughout the United Kingdom for a fee of £325 per annum for each security

